

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

Webinar Series  
Fall 2017



# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

**9/12/17** – Building Data Acumen  
*(recording posted)*

**9/19/17** – Incorporating Real-World  
Applications *(recording posted)*

**9/26/17** – Faculty Training and  
Curriculum Development  
*(recording posted)*

**10/3/17** – Communication Skills and  
Teamwork *(recording posted)*

**10/10/17** – Inter-Departmental  
Collaboration and Institutional  
Organization

**10/17/17** – Ethics

**10/24/17** – Assessment and Evaluation  
for Data Science Programs

**11/7/17** – Diversity, Inclusion, and  
Increasing Participation

**11/14/17** – Two-Year Colleges and  
Institutional Partnerships

**Provide input, download the interim  
report, and learn more about the  
study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)**

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

Inter-Departmental Collaboration & Institutional Organization



**Mark Embree, Virginia Tech**

*Professor, Department of Mathematics  
Leader, Computational Modeling and Data  
Analytics (CMDA) division  
Associate Director, Virginia Tech Smart  
Infrastructure Laboratory*



**Michael Franklin, University of Chicago**

*Liew Family Chair of Computer Science  
Senior Advisor to Provost on Computation and  
Data Science  
Chairman, Department of Computer Science*

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

Inter-Departmental Collaboration & Institutional Organization



**Mark Embree, Virginia Tech**

*Professor, Department of Mathematics  
Leader, Computational Modeling and Data  
Analytics (CMDA) division  
Associate Director, Virginia Tech Smart  
Infrastructure Laboratory*

Forging  
Virginia Tech's  
CMDA Major  
Across  
Departments

Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)

# Virginia Tech's CMDA Major

## **CMDA = Computational Modeling and Data Analytics**

The CMDA undergraduate major was founded in 2015 as a collaboration between CS, Math, and Statistics, via the leadership of Dean of Science Lay Nam Chang.

In addition to existing faculty who shaped the program, VT has hired

- Five tenure track faculty in Math (including two full professors);
- Two tenure track faculty and one collegiate faculty in Statistics.

This year (2017–2018), CMDA will hire four faculty:

- Tenure track in Math
- Tenure track and collegiate faculty in Statistics
- Tenure track in Economics



**VirginiaTech**

# Ingredients of CMDA Curriculum

## STATISTICS FOR BIG DATA

*Data mining, machine learning, visualization*

## APPLIED MATHEMATICS FOR MODELING

*Linear algebra, differential equations, numerical analysis*

## HIGH-PERFORMANCE COMPUTING

*Parallel/GPU programming for data/science/engineering apps*

## ACCESS TO RELEVANT APPLICATIONS

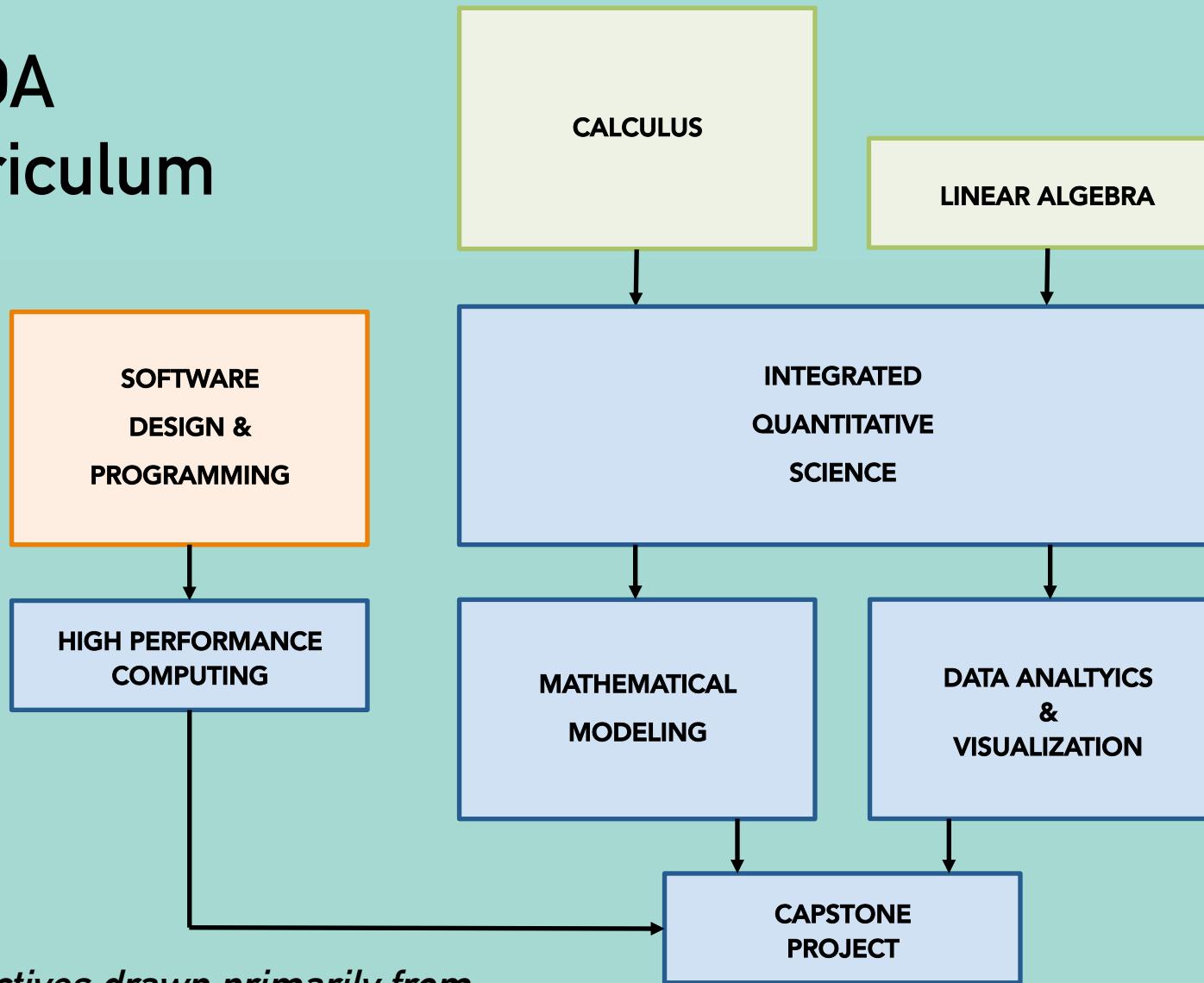
*Natural and social sciences, engineering, humanities, internet*

*Specialized degree options in Economics, Physics, more coming.*

## PRACTICAL SKILLS FOR PROBLEM SOLVING (CAPSTONE)

*Ethics, collaboration, leadership, presentation skills*

# CMDA Curriculum



*Four electives drawn primarily from*

CMDA

COMPUTER SCIENCE

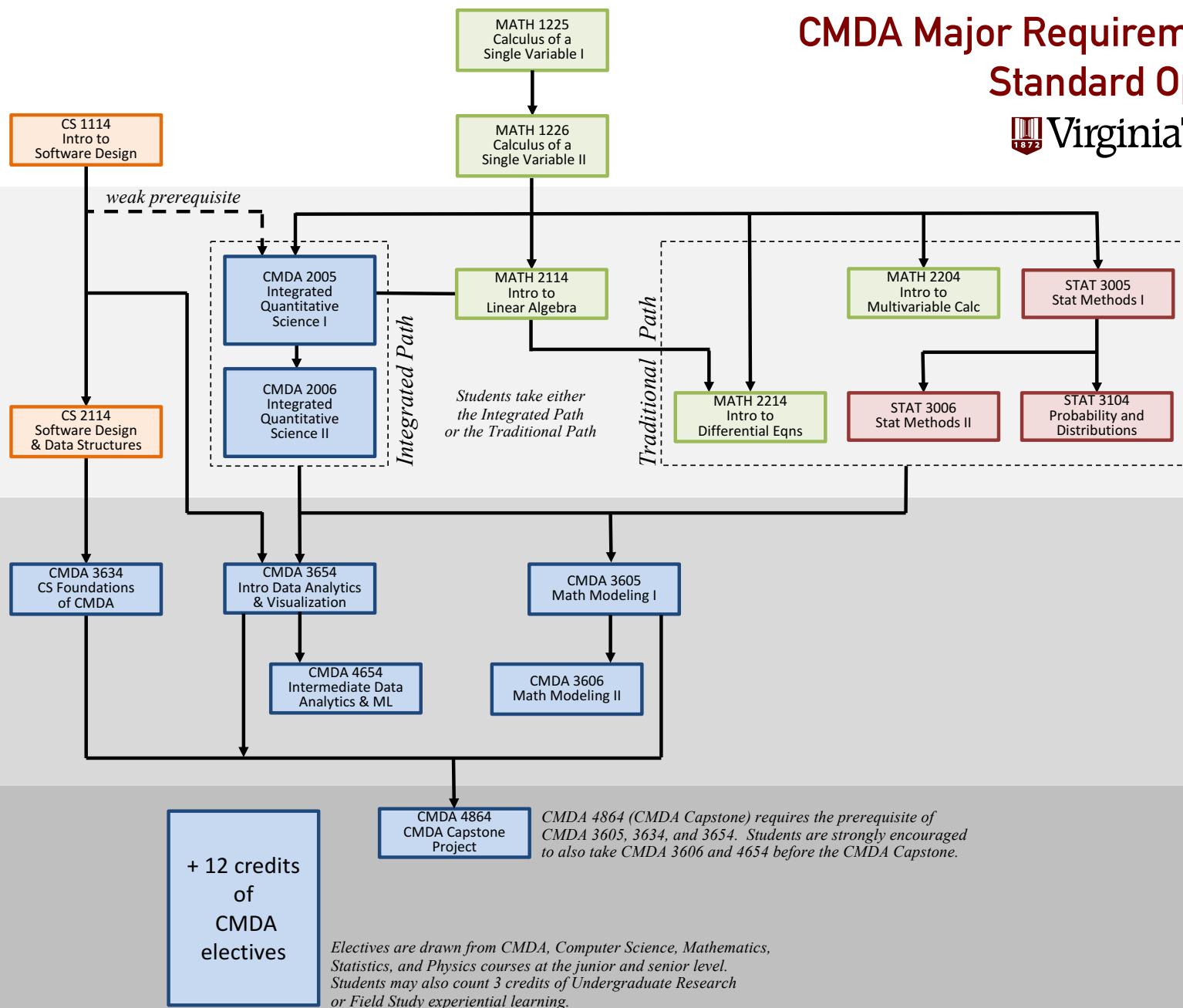
MATHEMATICS

STATISTICS

*Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)*

# CMDA Major Requirements

## Standard Option



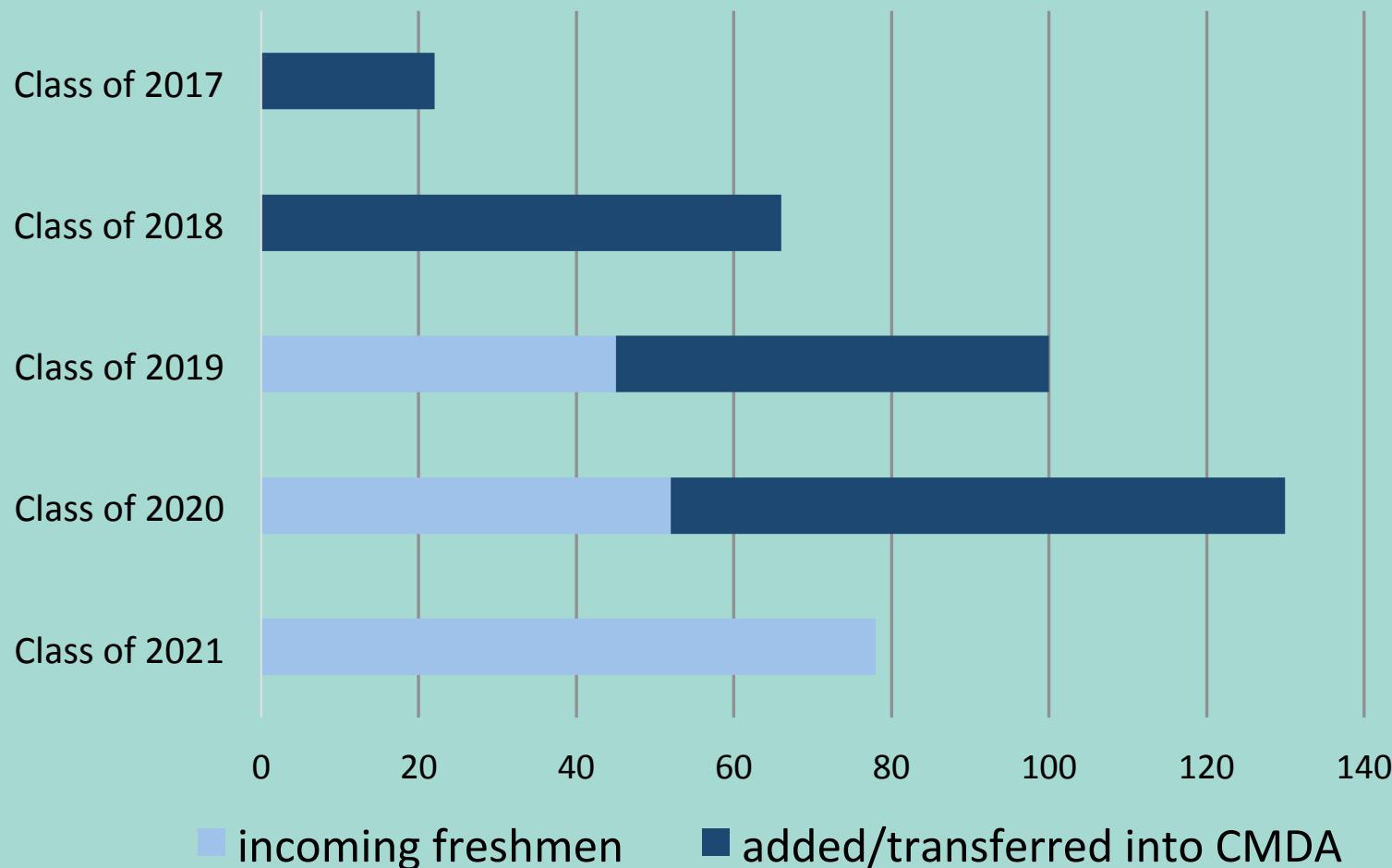
# CMDA History

Planning for the CMDA major began around 2012, a collaboration of a dozen faculty in Computer Science, Mathematics, Physics, and Statistics.

The curriculum builds on faculty research interests in applied math, high performance scientific computing and Bayesian analytics.

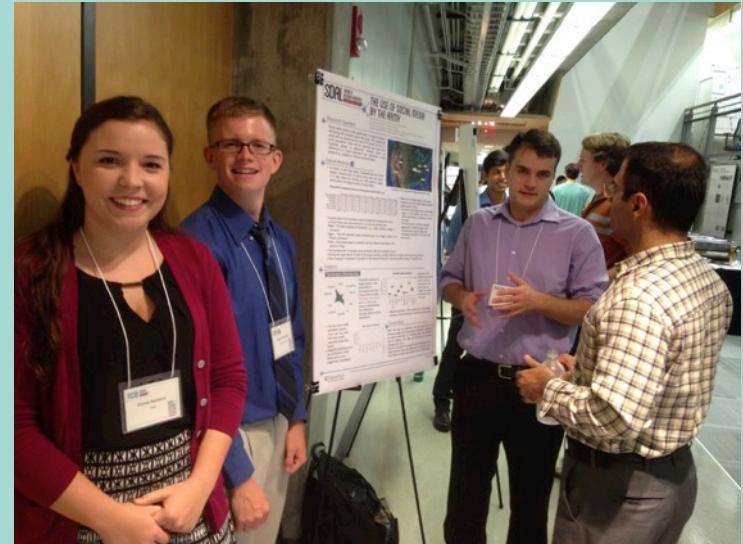
- 2013** *CMDA proposal finalized*
- SPRING 2014** *CMDA approved by Virginia Tech's Board of Visitors*
- JULY 2014** *CMDA approved by State Council on Higher Ed. (SCHEV)*
- SPRING 2015** *Students can first declare the CMDA major*
- FALL 2015** *First freshman class arrives (45 students)*
- FALL 2016** *Second freshman class arrives (52 students)*
- MAY 2017** *First graduation (22 students)*

# CMDA Enrollment



# Capstone Project Course

- Teams of 3–4 students work on one project for the entire semester.
- Projects come from external clients (companies or within VT).
- Teams are guided through a methodical problem-solving process.
- Focus on teamwork, leadership, collaboration skills, ethics, project management, and communications (written, visual, oral).



# Capstone Projects for Fall 2017

Project sponsors from Virginia Tech:

- **Math Emporium** (tutor response speed; quiz analytics)
- **Economics Department** (infrastructure failures)
- **Social and Decision Analytics Lab** (open source software)
- **Biocomplexity Institute** (sick tweeting; disease dynamics)
- **VT Center for Autism Research** (geographic disparities)
- **VT Athletics Department** (press release effectiveness)



VirginiaTech

# Industry Capstone Sponsors

## Fall 2017



Booz | Allen | Hamilton

**GENERAL DYNAMICS**  
Mission Systems



# Reflections on CMDA Curriculum

## MATH MATTERS

The foundational math curriculum is demanding compared to some data science programs, but the foundation unlocks the ability to dig deeply into modern algorithms.

## DATA SCRAPING IS AN EMPOWERING TECHNOLOGY

Once students learn to scrape data, they are empowered to pursue their own favorite applications as side projects.

## HIGH PERFORMANCE COMPUTING FOR THE MASSES

Many CMDA majors arrive with little programming experience, but they all end up learning (and usually enjoying) HPC.

## A MISSING INGREDIENT: HIGH PERFORMANCE DATABASES

We would like to add a course in high performance data (as well as conventional databases); cf. [De Veaux et al. 2017].

# Administrative Structure

CMDA is administratively housed in the College of Science, though the key departments span two colleges:

- Computer Science (College of Engineering)
- Mathematics (College of Science)
- Statistics (College of Science)

Current CMDA degree options engage with

- Economics (College of Science)
- Physics (College of Science)

but could easily expand into departments in other colleges.



# Administrative Structure

The College of Science set up the ***Academy of Integrated Science (AIS)***, a department-level unit that administers the College's interdisciplinary programs:

- B.S. CMDA
- B.S. Nanoscience
- B.S. Systems Biology
- Minor in Science, Technology, and Law
- Integrated Science Curriculum (freshmen/sophomores)

The AIS manages budgets, undergrad advising, student recruiting, and assessment for CMDA.

The CMDA faculty director reports to the AIS director, Prof. Michel Pleimling (Physics).



# CMDA Faculty Expectations

***Faculty are hired into a home department (e.g. Math, Stats), governed by a Memorandum of Understanding with AIS.***

- Each CMDA hire obliges the home department to teach two CMDA classes per year.
- These courses need not be taught by the CMDA faculty member (though they usually are).
- CMDA hires devote much of their service to CMDA, rather than their departments.
- The AIS and CMDA directors contribute a letter to tenure/ promotion dossiers for CMDA faculty.



VirginiaTech

# Challenge 1: Hiring

***How can we best hire into an interdisciplinary program?***

We have learned a few lessons over the past few years.

- ***The home department should lead the search.***

Candidates need to understand clearly that the tenure home is in the department, not the AIS. The search should look like a departmental search, but with CMDA faculty on the hiring committee, and a meeting with the AIS director.

- ***The candidate's role in CMDA must be clearly articulated.***

The role must be clear and understood by all interviews.

- ***The interdisciplinary program should be an attractor.***

Rather than teaching conventional courses, candidate can teach more innovative curriculum that aligns well with research interests.

- ***Reinforce these messages with current CMDA faculty.***

- ***Introduce the candidate to CMDA students.***

# Challenge 2: Teaching

***CMDA teaching needs good collaboration with departments.***

- During our boot-up, CMDA teaching needs outstrip departmental teaching obligation from CMDA hires.
- *Innovative new courses need creative teachers* – often strong faculty who are popular with students.
- Fast growing program demands extra sections beyond initial projections: flexibility is needed.
- GTA resources come from departments (CMDA does not have a graduate degree).
- Good communication between CMDA leader and department chairs is key!

# Challenge 3: Number of Majors

CMDA attracts students to VT (often from out of state). More students transfer into CMDA once they are at VT.

Number of CMDA majors:

- Smaller than CS
- Comparable to Math
- Much larger than Statistics

***CMDA draws students away from CS and Math.***

- Pro: CMDA is a better fit for some students
- Con: could spark rivalry with departments, depending on how university budget is allocated.

# Summary

- Faculty are excited about this interdisciplinary project.
- Students are responding; so are employers.
- Deans of Science (Lay Nam Chang and Sally Morton) have been vital boosters for CMDA.
- Generous department chairs are essential:
  - Cal Ribbens (Computer Science)
  - Peter Haskell (Mathematics)
  - Eric Smith and Ron Fricker (Statistics)
- Good communication is vital.



# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

Inter-Departmental Collaboration & Institutional Organization



**Mark Embree, Virginia Tech**

*Professor, Department of Mathematics  
Leader, Computational Modeling and Data  
Analytics (CMDA) division  
Associate Director, Virginia Tech Smart  
Infrastructure Laboratory*

Forging Virginia Tech's  
CMDA Major  
Across Departments

Q&A

*embree@vt.edu*



VirginiaTech

Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

Inter-Departmental Collaboration & Institutional Organization

### Some Thoughts on Data Science Education for Undergraduates

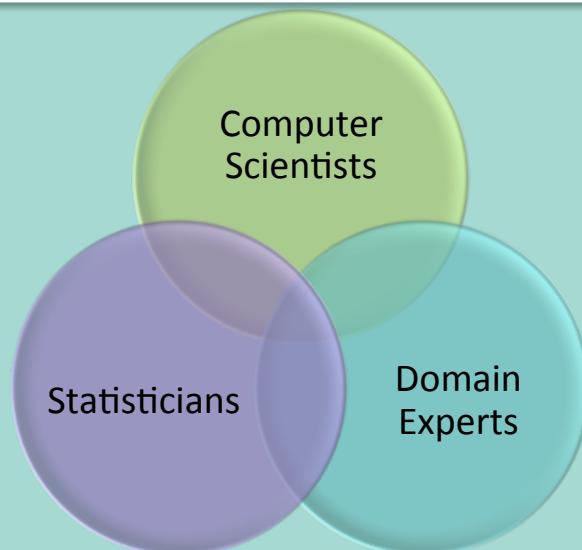


**Michael Franklin, University of Chicago**  
*Liew Family Chair of Computer Science*  
*Senior Advisor to Provost on Computation and*  
*Data Science*  
*Chairman, Department of Computer Science*

# Computing Research and the Emerging Field of Data Science

October 7, 2016 / In: [Featured Announcements](#), [For Researchers](#), [Research Issues](#), [Resources](#) /

By CRA's Committee on Data Science: Lise Getoor (Chair), David Culler, Eric de Sturler, David Ebert, Mike Franklin, and H.V. Jagadish on behalf of the CRA Board



“... data science provides new opportunities for creative collaborations between industry, academia and government for pure and applied research.”

Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)



# National Science Foundation

WHERE DISCOVERIES BEGIN

If NSF can help foster the evolution and development of both Data Science and Data Scientists over the next decade, we can begin to meet the potential of Data Science to drive new discovery and innovation...

This should include not only a focus on fundamental Data Science, but also on **translational efforts** to move ideas from research to practice across the broadest landscape of commercial applications.

## CISE AC Data Science Report

### REALIZING THE POTENTIAL OF DATA SCIENCE

Final Report from the National Science Foundation Computer and Information Science and Engineering Advisory Committee Data Science Working Group

Francine Berman and Rob Rutenbar, co-Chairs  
Henrik Christensen, Susan Davidson, Deborah Estrin, Michael Franklin, Brent Hailpern, Margaret Martonosi, Padma Raghavan, Victoria Stodden, Alex Szalay

December 2016

*The function of Federal advisory committees is advisory only. Any opinions, findings, conclusions, or recommendations expressed in this material are those of the Advisory Committee, and do not necessarily reflect the views of the National Science Foundation.*

# Data Science Programs at U Chicago

## **MS** in Computational Analysis and Public Policy (CAPP)



- Yr 1: Stats, Econ, CS w/apps, DB, ML for Policy
- Yr 2: Analytical Politics, Program Eval, Capstone...

## **MA** in Computational Social Science

- Yr 1: CS w/apps; Perspectives on Analysis, Modeling, Computing; Math & Stats
- Yr 2: Computational Methods, Social Sci, Capstone



## Joint **MBA/MS** in CS

- Students get both degrees



Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)

# Undergrad Data Science at Chicago

- Like most places – we've experienced dramatic increases in undergraduate enrollments in many CS and Stats classes (esp. Machine Learning)
- Initiatives are arising in Biological Sciences, Computational Social Sciences, Digital Humanities,...
- U Chicago's "Core" approach could provide an opportunity for curriculum development
- A campus-wide faculty committee is assessing and will make recommendations

# WHERE DOES DATA SCIENCE LIVE ON A MODERN CAMPUS?

*Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)*

# Nearly Everywhere! (e.g., Berkeley circa 2014)

## 2013 Python Boot Camp

UC Berkeley  
August 26-28 2013, 8:30AM-5PM  
Brower Center, 2150 Arch St

Astro

### Statistics 157: Reproducible and Collaborative Data Science

This repository contains the course materials for the Fall 2013 Edition of Stat 157, a Seminar on Topics in Probability and Statistics.

TuTh 9:30-11AM 3 Evans Hall UC Berkeley, Fall 2013

Stats

ampcamp



Simons Inst

### Theoretical Foundations of Big Data Analysis

Aug. 22 – Dec. 20, 2013



**SIMONS**  
INSTITUTE  
for the Theory of Computing

Social  
Science



Law



HELPING SOCIAL SCIENTISTS COLLECT,  
PROCESS, AND VISUALIZE DATA

Are you starting research or working on a project? Do you need help from a data visualization expert looking for advice? The D-Lab's collaborative environment caters to many types of users, from students to professionals, and techniques that D-Lab provides can be applied to many fields. The D-Lab's ability to engage with complex research questions and data sets that benefit academic colleagues, policymakers, and the public is unmatched.

Lab

BERKELEY

Institute for  
Data Science

Moore/Sloan

Berkeley  
School of  
Information

datascience@berkeley

#### Master of Information and Data Science

The UC Berkeley School of Information invites you to learn more about the only professional data science degree delivered fully online. Answer the simple questions below to request more information.

10% Complete

I-School

Data and Democracy  
INITIATIVE

CITRIS

Earn a Master of Information and Data Science—Online

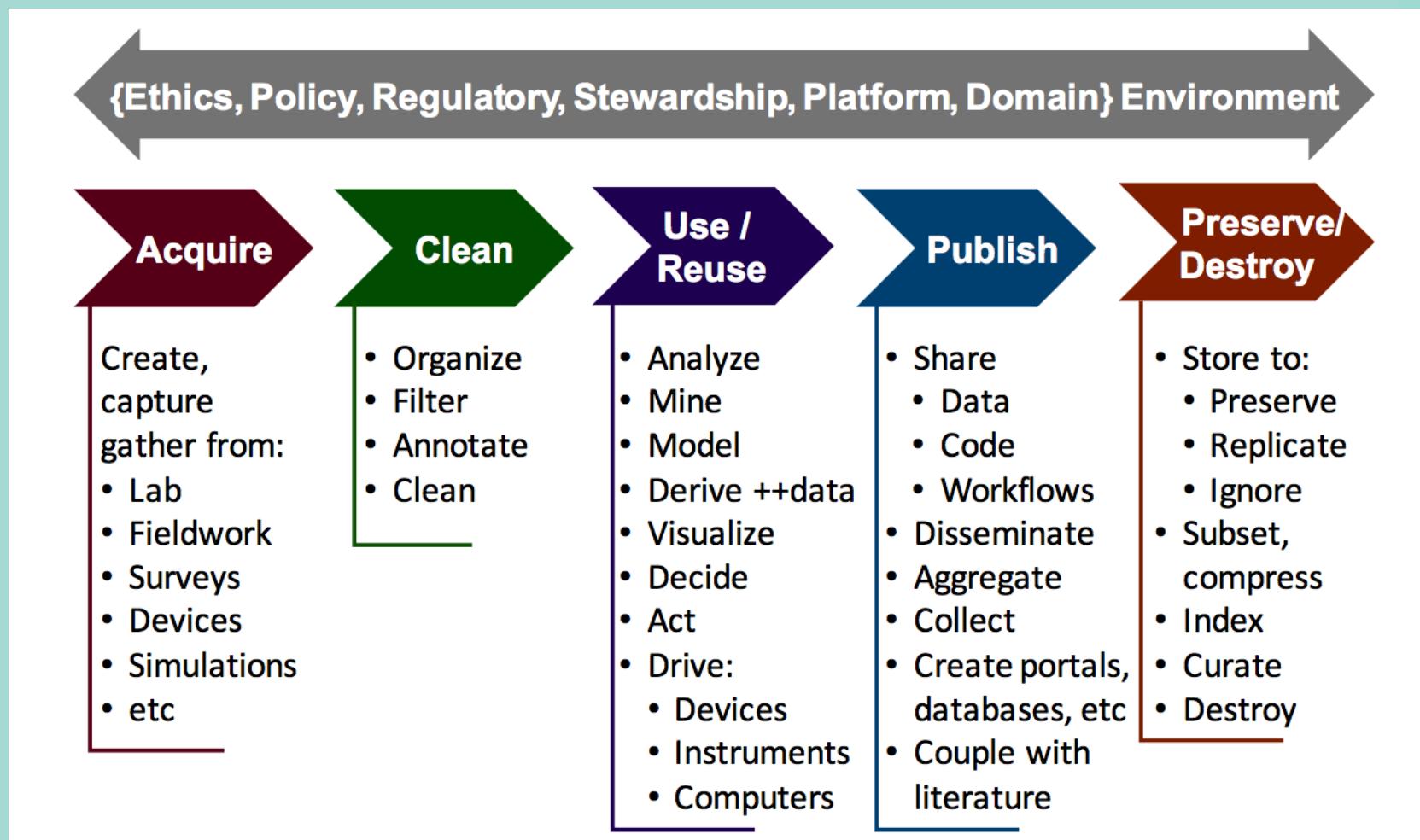
at [www.nas.edu](http://www.nas.edu)

# Some Big Issues in DS Education

- Establishing Data Science as a Discipline
  - Came from industry – not driven by academia
  - Unique intellectual foundations of Data Science?
  - Need scientific culture: e.g., Journals, Conferences
  - Training vs. undergraduate education
- Where on campus should DS be taught?
  - Department of Data Science? School of Data Science? Everywhere?
  - What departments should contribute? drive it?
- To whom
  - All Undergrads? (see Berkeley's "Data Science 8")
  - Certificates?, Minors?, Majors?
- How to manage the "Hype Cycle"?
  - Everyone wants a piece of it
  - Also, some skepticism



# A Lifecycle View of Data Science



from the National Science Foundation CISE AC Data Science Report

Provide input and learn more about the study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)

# Data Science $\neq$ CS + Statistics

- In general – Data as a First-Class Concept
- Structure: Schema-on-read and Data Lakes (DataSpaces)
- Data Science Lifecycle
- Safe Data Science
  - “end-to-end” Bias Mitigation
  - Ethics and Data Privacy
  - Communicating results and influencing decisions
- Foundations & Methodologies vs. current tool set
- Note: DATA SCIENCE  $\neq$  BIG DATA
  - Much can be taught on laptops
  - Scalability adds further issues and tradeoffs

# Some Declared Data Science Majors

- Michigan: joint EECS (CoE) and Stats in LSA (Literature Science and Arts)
- Ohio State: Data Analytics Major – joint CS/Stats – both in A&S with “Curricular partnerships”: Eng, Med, Business
- Penn State: “Data Sciences” – Colleges of Info Sys, Eng and Science – core, 1 of 3 concentrations, capstone project
- Purdue (fall 2017): Joint CS+Stats – (Eng and Coll of Sciences)
- U Rochester: CS+Stats+advanced coursework in an application area
- Yale: “Department of Stats and DS” – major approved (March 2017)

# My Personal Take

- Data Science by necessity must span existing academic boundaries
- A “one size fits all” approach will not work
  - Some students need training and tools
  - Other students will drive the discipline forward
- Modern university structures are not optimized for such fields
- Widespread enthusiasm and interest provides an opportunity to innovate and collaborate across campus

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

### Inter-Departmental Collaboration & Institutional Organization



**Mark Embree, Virginia Tech**

*Professor, Department of Mathematics  
Leader, Computational Modeling and Data  
Analytics (CMDA) division  
Associate Director, Virginia Tech Smart  
Infrastructure Laboratory*



**Michael Franklin, University of Chicago**

*Liew Family Chair of Computer Science  
Senior Advisor to Provost on Computation and  
Data Science  
Chairman, Department of Computer Science*

# Envisioning the **DATA SCIENCE DISCIPLINE**

## The Undergraduate Perspective

**9/12/17** – Building Data Acumen  
*(recording posted)*

**9/19/17** – Incorporating Real-World  
Applications *(recording posted)*

**9/26/17** – Faculty Training and  
Curriculum Development  
*(recording posted)*

**10/3/17** – Communication Skills and  
Teamwork *(recording posted)*

**10/10/17** – Inter-Departmental  
Collaboration and Institutional  
Organization

**10/17/17** – Ethics

**10/24/17** – Assessment and Evaluation  
for Data Science Programs

**11/7/17** – Diversity, Inclusion, and  
Increasing Participation

**11/14/17** – Two-Year Colleges and  
Institutional Partnerships

**Provide input, download the interim  
report, and learn more about the  
study at [www.nas.edu/EnvisioningDS](http://www.nas.edu/EnvisioningDS)**