MISSION

The Forum on Cyber Resilience is a roundtable of the National Academies of Sciences, Engineering, and Medicine. It was created to facilitate and enhance the exchange of ideas among scientists, practitioners, and policy makers who are concerned with urgent and important issues related to the resilience of the nation's computing and communications systems. The Forum serves as a source of knowledge, insight, and expertise and as a catalyst for stakeholder collaborations. It offers a venue in which to examine and discuss emerging challenges and issues as they become evident. At the same time, as a standing body, the Forum provides a base of engaged, long-term sustained thinking about emerging and future trends as cyber infrastructure challenges, threats, and issues evolve.

CONTEXT AND OPERATIONS

The Forum fosters sustained and candid dialogue among its government, academic, and industry members, and it serves as an independent focal point for honing and refining questions and issues that may not otherwise arise elsewhere or through the traditional Academies study-development process. The Forum is designed to foster activities developed by its members and to advocate for consensus studies or other activities, as needed, to inform its future meetings, and to raise awareness of issues and consequences in the wider public.

The Forum convenes senior representatives from government, universities, and industry to define and explore critical issues that are of shared interest, frame critical questions and needs, and incubate activities of ongoing value to participants. Broad themes it addresses include:

- traditional notions of cybersecurity and trustworthiness, such as maintaining security in the face of attacks, resistance to degradation, and the ability to recover from adverse events,
- ways to foster resilience in the face of natural and man-made disasters, disruptive technological change, and diverse and dynamic user populations,
- how to sustain capacity for innovation and adaptation, and
- ways to reflect the values—such as privacy, openness, trust, expression, usability, dignity, access—and needs of many stakeholders.

The Forum engages the policy community and multi-disciplinary research communities, along with industry practitioners, those who support and maintain critical infrastructure, and the broader public. One of the Forum's strengths lies in its convening power—the reputation of its members and of the Academies attracts key stakeholders to its activities. As an Academies convening body, the Forum offers opportunities to bring experts and practitioners together who may not otherwise get a chance to interact, to share insights across sectors and across communities, and to invite public participation in activities. The Forum serves as a vehicle for framing new research questions, connecting stakeholders with needed expertise, and enhancing communication and understanding between sectors and disciplines. It is often in the intersections between areas and between disciplines where some of the most innovative thinking occurs. A key goal of the Forum is to surface and explore insights related to the broad challenge of cyber resilience in ways that help change the conversation around these topics in
productive ways. The Forum also works as an objective, technically-grounded, and technically-rigorous body, to help clarify the option space for policymakers.

**MEMBERSHIP**

The scope of the Forum is broad, encompassing technology and engineering as well as associated social and policy challenges. Accordingly, the membership consists of senior experts from a variety of disciplines, with a broad range of expertise, who represent a number of institutional perspectives and who can help lay a strong foundation for the roundtable to persist as a standing body. Forum activities span 3 axes of interest: ranging from immediate challenges to strategic long-term challenges related to infrastructure and resilience; from practical or operational needs to basic research; and from technical issues to social and policy issues:

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<th>IMMEDIATE CHALLENGES</th>
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<th>STRATEGIC THINKING</th>
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<td>PRACTICAL/OPERATIONAL</td>
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<td>RESEARCH</td>
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<td>TECHNICAL</td>
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<td>SOCIAL/POLICY/ORGANIZATIONAL</td>
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The Forum membership was appointed with these axes in mind, and it includes experts and practitioners from academia and the private sector, along with ex-officio members from federal agencies (the National Science Foundation, the National Security Agency, and the National Institute for Standards and Technology). Forum members have backgrounds in law, policy, ethics, computer science and engineering, and cybersecurity.

**Fred B. Schneider**, a member of the National Academy of Engineering and Samuel B. Eckert Professor of Computer Science at Cornell University, was appointed as the inaugural chair of the Forum.

Membership will be periodically updated or expanded and membership will rotate over time. **John Manferdelli** joined the Forum in late 2017.

**FORUM MEETINGS & ACTIVITIES**

The Forum on Cyber Resilience met three times for Forum meetings (February 6-7, June 7-8, and September 14-15) to engage with experts, host workshops, and plan activities

Forum activities connect experts and stakeholders across disciplines and sectors, provide a sounding board for leaders of other cybersecurity studies and programs, explore topics in depth and put information and insights into the public record, and affect the practice and research activities of those who participate in its activities. They provide opportunities for informal discussion with and among private sector participants and government official in a neutral setting.

The Forum also advises and supports other cyber resilience-related Academies activities through a variety of interactions with other Academies groups and activities. Forum discussions provide input to and spin-off separately organized workshops and studies. Forum members suggest topics and experts to participate in these activities, and routinely serve as committee members and peer reviewers. The Forum convenes 1 or 2 public workshops and symposia each year on topics identified by its members (including sponsors). The goal is to push the conversation ‘beyond the headlines’ and to surface critical and sometimes unanticipated policy implications as well as technical research questions.
Expert Inputs & Dialogues

The Forum engaged with a number of experts about a wide range of topics during its third year. Each meeting provided opportunities to further advance strategies and plan for future Forum activities, and to engage around previously identified themes of interest.

February 2017

The February meeting featured a public workshop on Software Update as a Mechanism for Resilience and Security. Software update is an important mechanism by which security changes and improvements are made in software, and this seemingly simple concept encompasses a wide variety of practices, mechanisms, policies, and technologies. The workshop featured invited speakers from government, the private sector, and academia.

The workshop resulted in the publication of Software Update as a Mechanism for Resilience and Security: Proceedings of a Workshop.¹

In addition to hosting the public workshop, the Forum invited Micah Lownthal, Committee on International Security and Arms, to speak about international norms and challenges related to cyber security and cyber resilience.

Lily Chen and Dustin Moody from the National Institute of Standards and Technology who engaged in dialogue with the Forum regarding quantum resistant cryptography. Karen Evans, US Cyber Challenge, also spoke to the committee and briefed the Cybersecurity Agenda for the 45th President.

June 7-8

The June meeting included a half-day session on Blockchain technologies with Emin Gun Sirer, Cornell University; Jennifer O’Rourke of the Illinois Blockchain Initiative; Anita Nikolich of the National Science Foundation; and Tim Booher of Colgate-Palmolive. Speakers discussed the research challenges and potential applications of Blockchain technologies. The meeting also included discussions with Robert Chesney, of the University of Texas School of Law regarding cybersecurity policy and education.

September 14-15

The September meeting of the Forum on Cyber Resilience featured sessions on:

- implications for security and resilience in system software, supply chain, testing, and customer requirements with Steve Lipner, SafeCode, and Jandria Alexander, Aerospace Corporation;
- international dimensions of cybersecurity and resilience with Chris Painter, Coordinator for Cyber Issues, U.S. Department of State;
- and an exploration of cybersecurity challenges in GPS and GNSS with presentations from John Stenbit, PNT Advisory Board, and Mark Psiaki, Virginia Tech.

¹ Available online at: http://www.nap.edu/catalog/24833
The Forum was briefed on the National Academies report, Enhancing the Resilience of the Nation’s Electricity System,\(^2\) by Jeff Dagle, Pacific Northwest National Laboratory, and Forum member William Sanders, University of Illinois at Urbana-Champaign. In addition, Susan Landau offered insights from her forthcoming book, Listening In: Cybersecurity in an Insecure Age.

The Forum anticipates and welcomes additional interactions with policymakers on a range of topics over time.

Its working list of potential future topics and activities includes:

- System implications of hardware layer design flaws, such as Spectre, and associated multi-party disclosure challenges
- Cyber resilience of the electric grid
- Artificial intelligence in adversarial contexts
- Cybersecurity challenges and the bioeconomy
- Cyber policy graduate education
- Consumer information and protection for Internet of Things devices
- Resilience to and coping with disinformation
- Attribution and public trust
- Vulnerability disclosure and vulnerability equities

## Participating with the Forum

The Forum is the first roundtable to be developed by the Academies’ Computer Science and Telecommunications Board (CSTB). A pioneer in exploring Internet and information technology policy, CSTB convenes the nation’s foremost computer science, telecommunications and information technology experts. The Forum on Cyber Resilience draws on CSTB’s nearly three decades of foundational work in cybersecurity, privacy, and IT systems and is designed to leverage that and other Academies’ work. Forum and CSTB members and staff collaborate closely to ensure alignment of the work of both.

During 2017 the Forum also engaged with several other groups within the National Academies and with several government groups to explore topics of mutual interest. National Academies groups including the Committee on International Security and Arms Control, the Board on Energy and Environmental Systems, the Board on Life Sciences, and the Intelligence Community Studies Board. Agencies and government groups the Forum interacted with included the National Institute of Standards and Technology, the National Science Foundation, the National Security Agency, the United States Department of State, and

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The Forum serves as a guide and resource for other groups within the Academies grappling with tough cyber-resilience issues within particular domains. Such interactions also provide fodder for the Forum’s own strategic thinking and planning.

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\(^2\) Available online at: [https://www.nap.edu/catalog/24836](https://www.nap.edu/catalog/24836)
The Forum’s website is [www.cyber-forum.org](http://www.cyber-forum.org). Members of the public who would like to be notified of upcoming Forum activities and meetings are invited to contact staff or to subscribe directly to an email list there.

In addition to core activities, the Forum is open to requests for potential collaboration. For example, the Forum could assist in making stakeholder connections, identifying experts, providing input to other activities, or disseminating information. Possible collaboration mechanisms include coordinating small stakeholder meetings, convening working groups, or co-organizing workshops.

The Forum is interested in hearing from the broader community about key cyber resilience topics and questions to address in its core work. Queries, requests, and ideas may be sent to the Forum at cyberforum@nas.edu.

For more information about the Forum and upcoming activities, see [www.cyber-forum.org](http://www.cyber-forum.org). The Forum on Cyber Resilience is sponsored by the National Science Foundation and the National Security Agency on behalf of the Special Cyber Operations Research and Engineering Interagency Working Group.
MEMBERSHIP OF THE FORUM ON CYBER RESILIENCE
as of December 31, 2017

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