

- Will the environment become more “market-fragmented” as competitors to research universities appear and leading faculty producers of intellectual capital sell on the open market?
- Are universities “behind the curve” in terms of IT transformation, compared with other major societal institutions?

9:30 Break

9:45 **Implications and Responses for Research Universities and Their Stakeholders**

Robert Zemsky, Chair of the Higher Education Division, University of Pennsylvania
 Marye Anne Fox, Chancellor, North Carolina State University

10:15 Discussion

Possible Questions

- Are there universities that are responding effectively today? Are there differences between public and private institutions? How can their experiences be disseminated? What should be the role of groups like AAU, etc.?
- How can research universities work more effectively with industry and government stakeholders?
- Are there examples of ineffective responses? Are institutions learning?
- What do universities and their constituents need to do to adapt?
- What is industry’s stake in the successful transformation of research universities?

10:45 **What Are the Next Steps for Universities, Government, Industry, the Research Roundtable, and the National Academies?**

Wm. A. Wulf, President, National Academy of Engineering

11:00 AM Discussion

12:00 PM **Working Lunch: Group Reports, FDP Report, and Other Roundtable Business**

1:00 Adjourn