

Battery Industry Workforce Needs

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ENERDEL

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WHO WE ARE

Complete lithium-ion battery solutions provider

Utilizing proven, patented technology

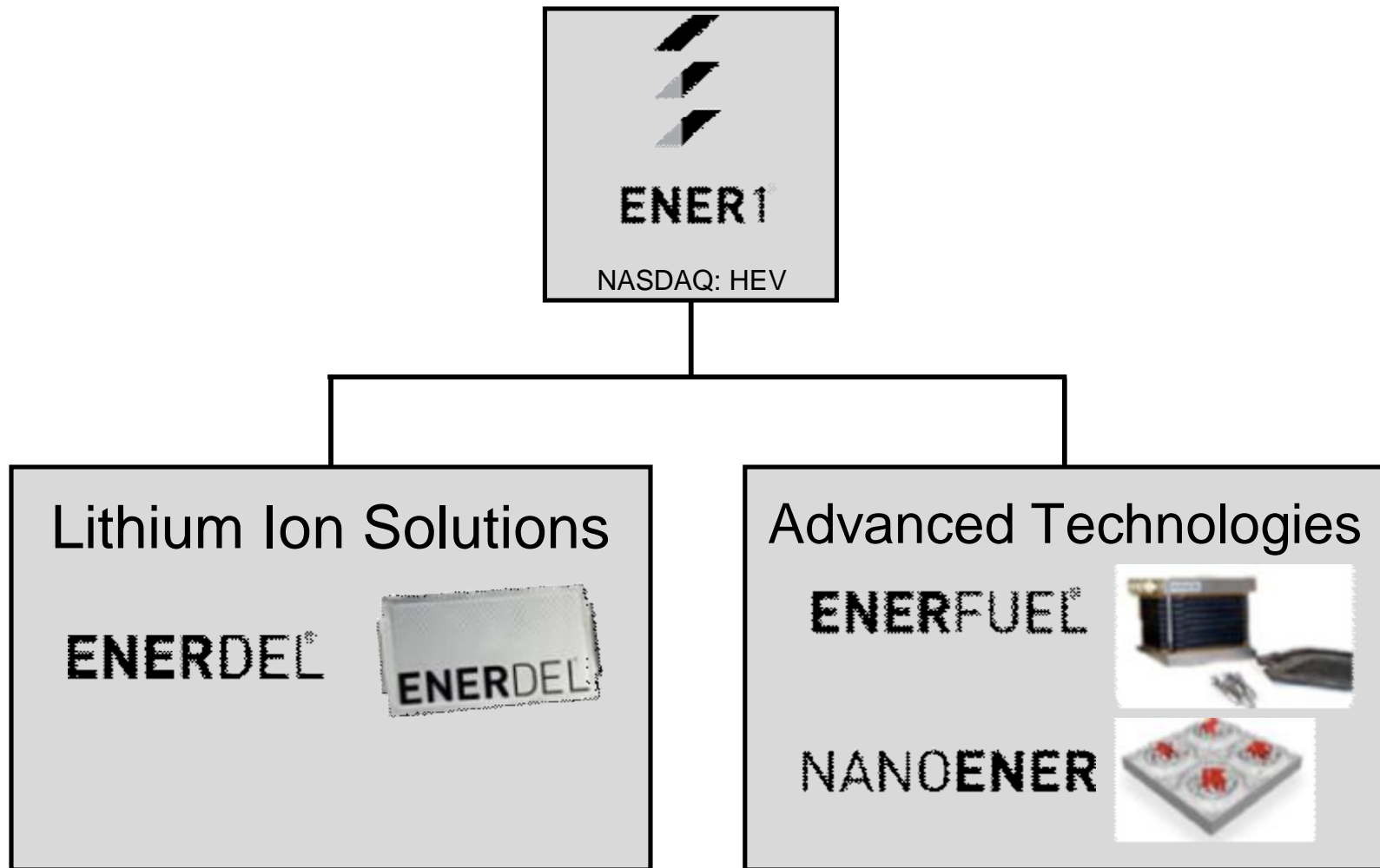


Manufacturing and operating globally with expertise



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ENER1 COMPANIES




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KEY PARTNERSHIPS

Strategic alliances result in the most advanced solutions as technology and infrastructure evolve



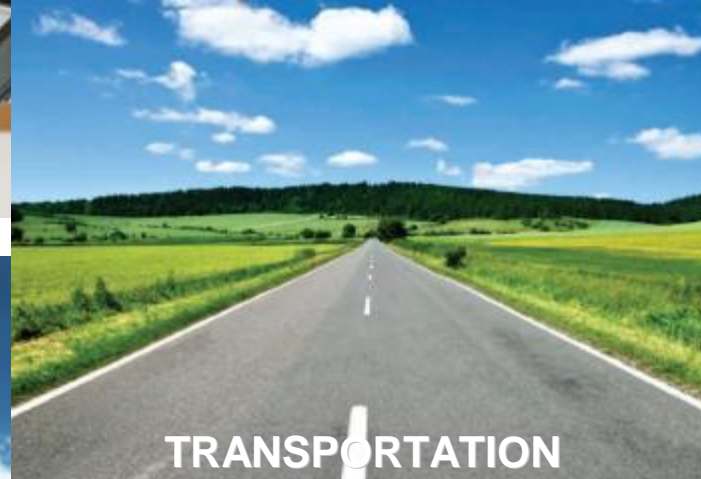
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MARKETS SERVED

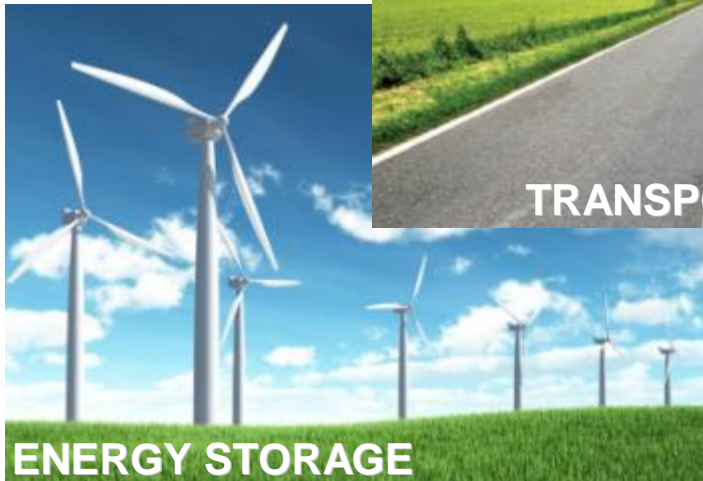
CONSUMER ELECTRONICS



INDUSTRIAL



TRANSPORTATION



ENERGY STORAGE



MILITARY



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Customers

Cross Section of Announced Customer Programs



Portland General Electric



RECAP: RECENT DEVELOPMENTS



June 10: ENER1 partners with Russia's Federal Grid Company to develop energy storage solutions



May 10: ENER1 agrees to joint venture with Wanxiang, Largest Auto Parts Supplier to Chinese Car Industry



May 10: ENERDEL completes Production Part Approval Process for THINK and ships first production packs



May 10: ENERDEL confirmed as exclusive supplier for Volvo C30 Pure Electric Vehicle (PEV)



May 10: ENERDEL with ITOCHU, Family Mart, Mazda and other leaders unveil auto-to-smart grid project in Japan



January 10: ENERDEL selected to supply batteries for Japanese electric bus demonstration project



January 10: ENERDEL to invest \$237 M in third Indiana lithium-ion battery plant



November 09: ENERDEL enters utility energy storage market to supply new DOE-backed smart grid program



November 09: ENERDEL wins U.S. Army contract to develop batteries for new "Hybrid Humvee"



August 09: ENER1 takes 31% stake in EV manufacturer, THINK Global



August 09: ENERDEL selected to receive \$118.5 M in federal grant funding under the stimulus package



July 09: ENERDEL and the Nissan Motor Co. to research electrical conductive material



July 09: ENER1 & THINK selected for Japan Postal Service EV Conversion Program



July 09: ENERDEL awarded \$3.3 M for safety research on auto lithium-ion battery



America Benefits

An Overview



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U.S. ENERGY EXPENDITURES: TRANSPORTATION EQUATES TO APPROX. 70% OF U.S. TRADE DEFICIT

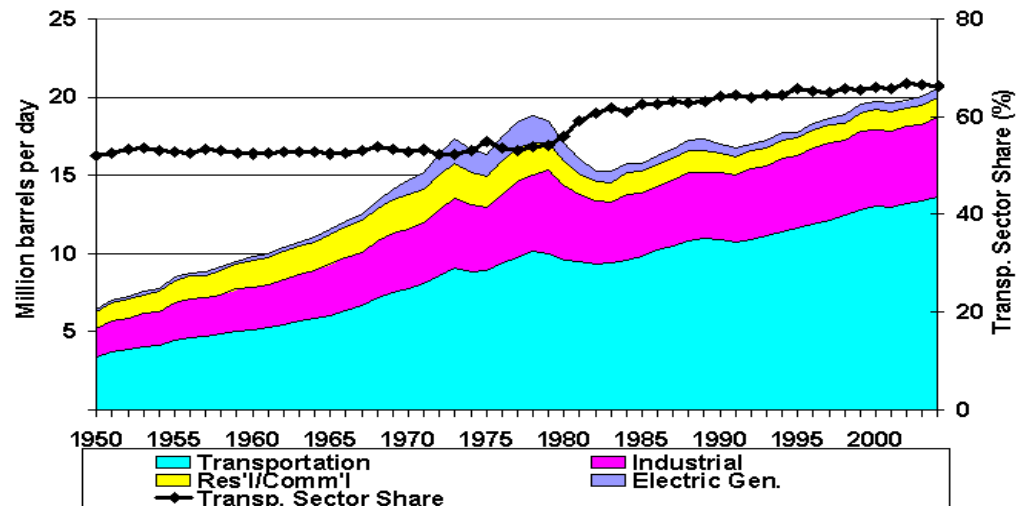
Of total U.S. oil consumption, 2/3 of use is for the transportation sector

In 2006, the transportation expenditure was more than 70% of the U.S. trade deficit

Light-duty automobiles represent 40% of annual U.S. oil consumption, which alone represents 25% of the U.S. trade deficit

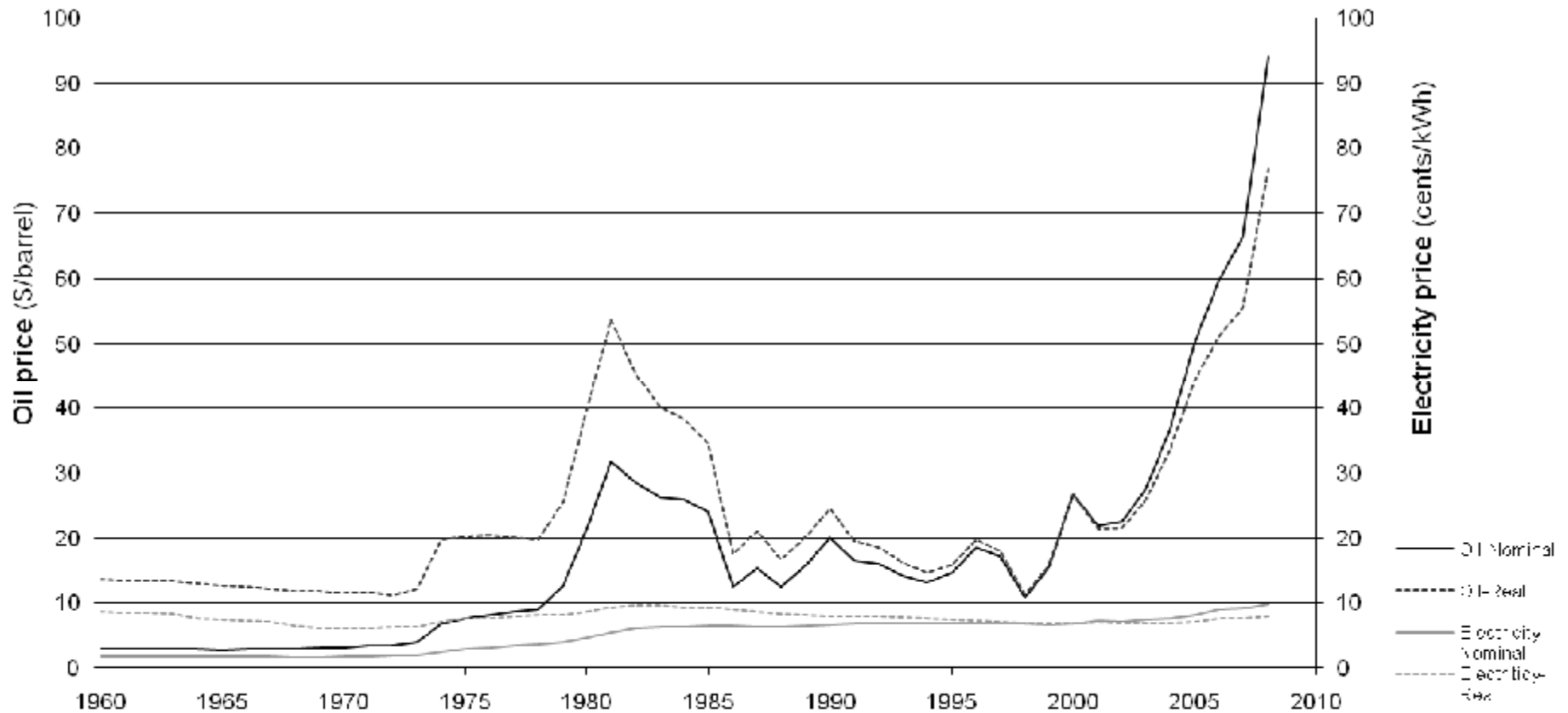
	1995	2000	2002	2003	2004	2005	2006
Motor Gasoline (Billions of dollars)	\$134	\$191	\$175	\$205	\$247	\$304	\$348
Transportation Sector (Billions of dollars)	\$187	\$279	\$251	\$295	\$364	\$466	\$538

U.S. Oil Demand by Sector, 1950-2004



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VOLATILITY OF OIL VS. ELECTRICITY PRICES IN THE U.S.



From 1960-2008, the annual volatility of oil prices is over 7 times greater than that of electricity prices in nominal terms (over 15 times in real, inflation-adjusted terms).



DRIVERS OF MARKET ADOPTION: GOVERNMENT AND INDUSTRY SUPPORT

U.S. Administration Goals:

- ▲ Increase energy security by reducing U.S. oil imports by more than 30%, from 11 M barrels per day to 7.5 M by 2020
- ▲ Cut greenhouse gases 20% by 2020 and 80% by 2050
- ▲ CAFE standard to increase to 35.5 mpg by 2016
- ▲ Place 1 M PHEVs/EVs on U.S. roads by 2015

European Government Targets:

- ▲ France: pledged to put 2 M PHEVs/EVs on the road by 2020
- ▲ Germany: pledged to put 1 M PHEVs/EVs on the road by 2020
- ▲ Spain: plans to put 1 M PHEVs/EVs on road by 2014
- ▲ EU: reduce greenhouse gases at least 20% by 2020 and cut overall energy consumption by 20%
- ▲ EU Legislation: cut fleet CO2 emission average to <130 g/km in 2015, with a target of 95 g/km specified for 2020

Acceleration in Commitment from Global Auto Industry

- ▲ Estimated EV market by 2020: 17% of global automotive market



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Manufacturing Workforce

What is needed?



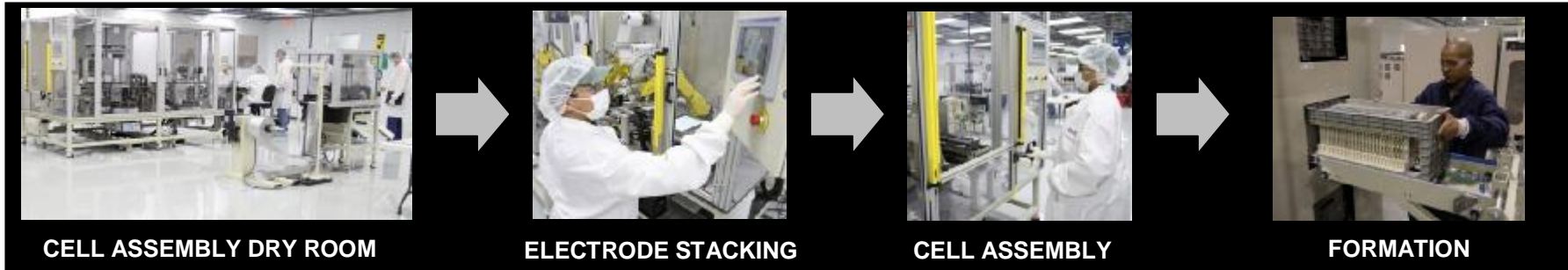
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MANUFACTURING AND ASSEMBLY

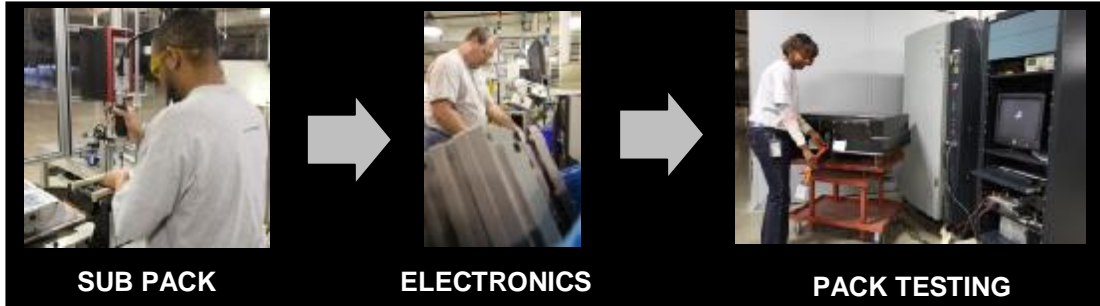
ELECTRODE MANUFACTURING



CELL ASSEMBLY



PACK ASSEMBLY



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EnerDel Workforce Needs

EnerDel requires various levels of education and training within many diverse manufacturing positions.

§ High school, manufacturing certifications, 2-year degrees, bachelors, masters, PhDs

▀ Engineering – High Skills

▀ Chemistry or Advanced Materials – PhDs

▀ SGA

▀ Operations – Middle Skills

§ The majority of new positions will be operations related.



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Engineers Needed

Engineers need a 4-year degree and in some cases companies in our field are looking for advanced degrees as well.

- ▀ **Advanced Materials**
- ▀ **Chemical**
- ▀ **Electrical**
 - ▀ Circuit and systems electrical design
- ▀ **Mechanical**
 - ▀ Mechanical systems design and integration
- ▀ **Software**
 - ▀ BMS

Engineering Gap Point

Advanced Materials and Chemical/Battery Engineers



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Operations Workforce Needed

Most operations employees hold a 2-year program degree or specific certifications.

- Electrode Fabrication
- Logistics
- Pack Assembly
- Maintenance
- Testing and Monitoring
- Cell Assembly – H.S. equivalency
- Module Assembly – H.S. equivalency

Operations Gap Point

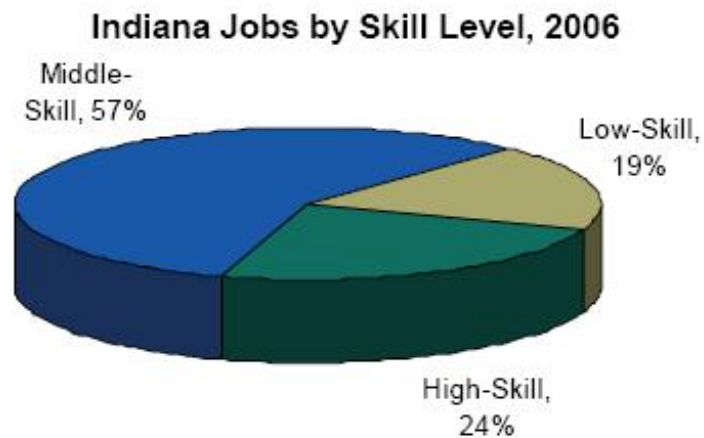
2-year program graduates with understanding of manufacturing environment demands including quality controls



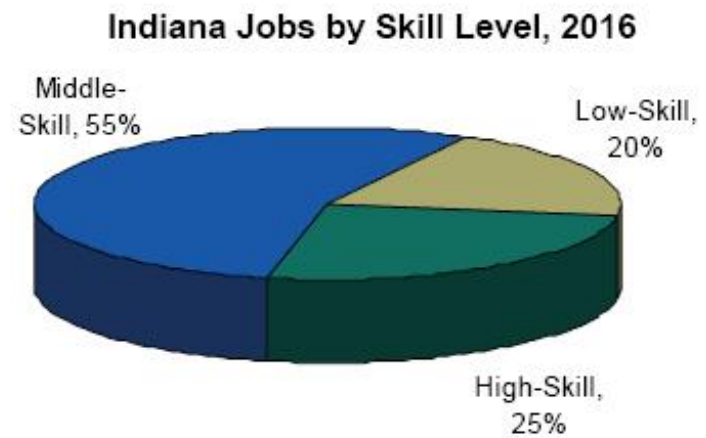
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Middle-Skill Jobs

Demand for Middle-Skill Jobs is Strong, Will Remain Strong in Indiana



Source: Indiana Department of Workforce Development

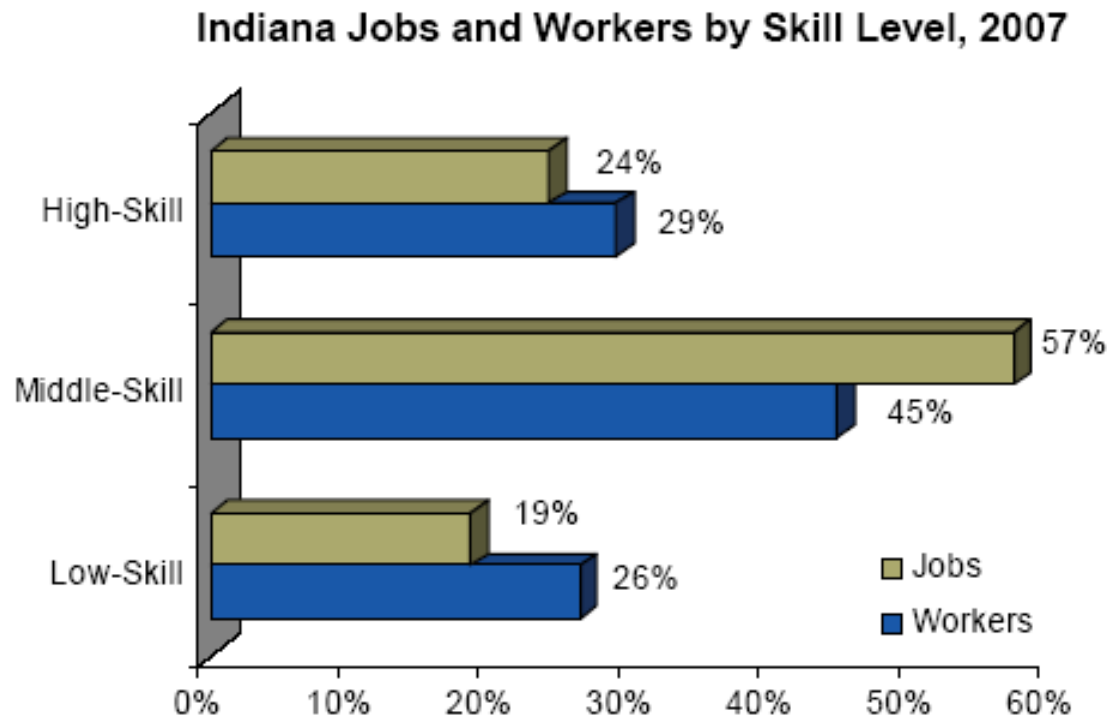


Source: Indiana Department of Workforce Development



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Supply and Demand for Middle-Skill Jobs



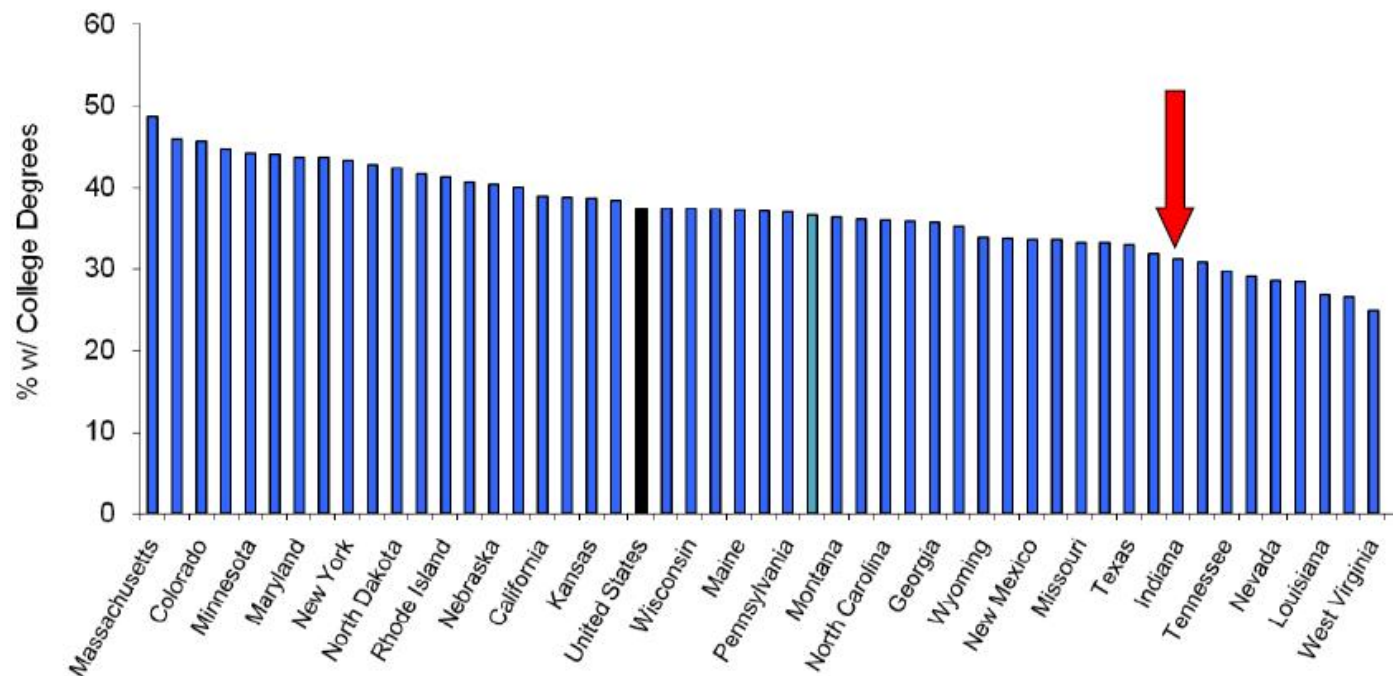
Sources: Indiana Department of Workforce Development & US Bureau of the Census



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Indiana Education Barriers

Adults Ages 25-64 with
at least
Associate's Degrees



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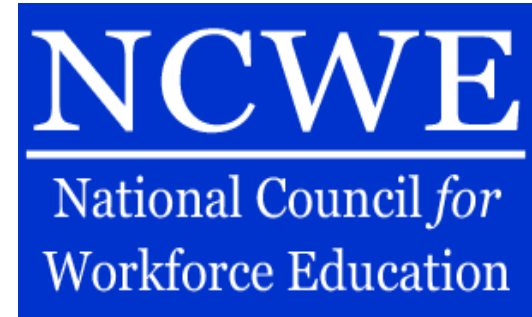
Indiana Energy Cluster Skills Labor Market Report Monster Study
(2008)

Indiana – Breaking through the Education Barriers

The New Green Tech Jobs

Manufacturing – Installation - Service

- Associate of Applied Science *Platform*
 - Industrial Technology
 - Advanced Manufacturing
 - Engineering Technology



*The Intersection
of
Policy and
Practice*



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Indiana – Breaking through the Education Barriers

New Degree Concentration Areas:

- Electric line construction
- Power plant technology
- Natural gas technology
- Utility scale wind turbines
- Residential/Commercial scale wind turbines
- Home technology integration

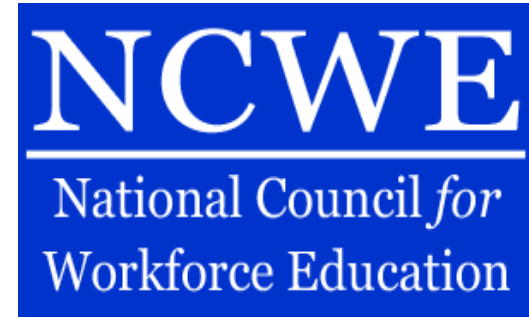
Updated Curriculum – Transportation Electrification

- Service electric vehicle
- Recycle & reuse
- First responder training

Nationally Recognized Certificate Development



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Recommendations

Summary and Closing Remarks



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Recommendations

- As other nations are exploring green tech solutions and moving towards a greener climate, America must focus on broadening educational opportunities for young adults in the areas of science and manufacturing technology.
- Young adults need continued incentive and opportunities to enter post-secondary education in order for the U.S. to meet manufacturing workforce demands.
- Middle-Skill jobs should be a focus of the federal and state governments because of the rare surplus of these job types in many regions.
- Continued investment in advanced transportation technologies that are creating jobs and strengthening the economy



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