



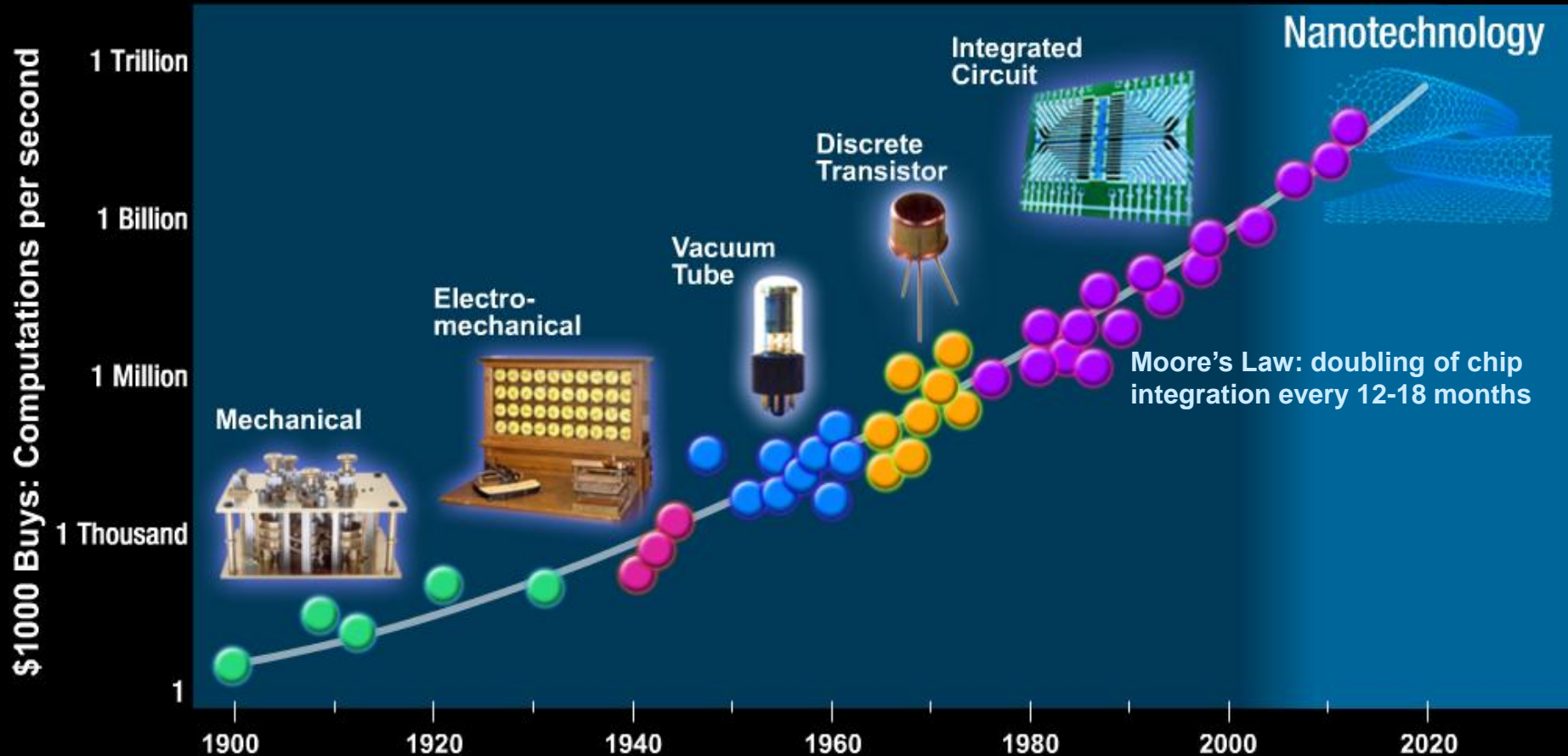
**Albany
Innovation
Conference**

April 2013

**Collaboration as a Way forward for
Semiconductor Technology –
*Albany NanoTech***

Dr. Gary Patton
Vice President, IBM Semiconductor
Research & Development Center
IEEE Fellow

Accelerating Advances in Technology



Source: Kurzweil 1999 - Moravec 1998

Milestones in Our Industry

1964 Solid Logic Technology



IBM System 360
The machine that defined
the computer industry
and the modern IBM



Transistor

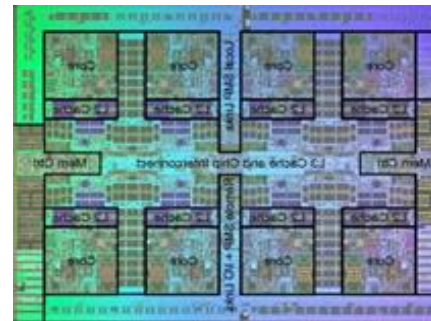
IBM System 360
SLT module c.1964
6 transistors, 4 resistors

Power7 today (used in 'Watson')



Watson System

- 360 Power7 chips
- 80KW / 80 Teraflops
- 1000Mflops/W



Chip

- 1.2 billion transistors/chip
- Embedded DRAM
- 190 watts max

Chip Technology is Changing the World

30 billion

Number of RFID tags that will be embedded into our world and across entire ecosystems by 2010

4 billion

Estimated number of mobile phone subscribers worldwide

1 trillion

Number of connected devices in the world, constituting an "internet" of things

225,000 terabytes/month

Global mobile data traffic ... more than 2x growth over 2009, growing at 10x rate of voice traffic

2.4 billion

Estimated number of people on the internet in 2012

100 per day

Number of texts the average 13- to 17-year-old sends & receives

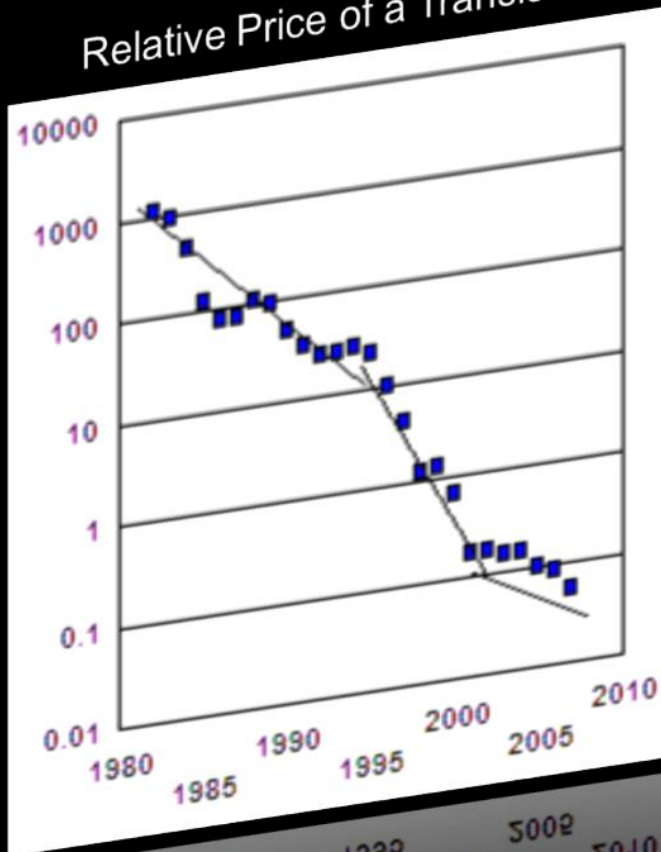
Internet of Things

Driving Force: Economics

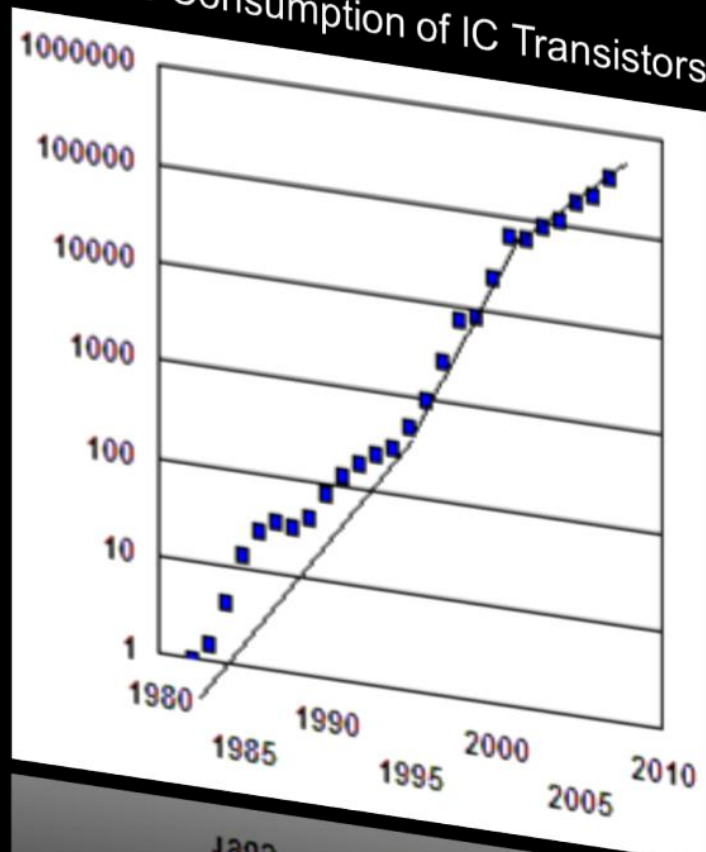


**Smaller features → Better performance & cost/function →
More applications → Larger market**

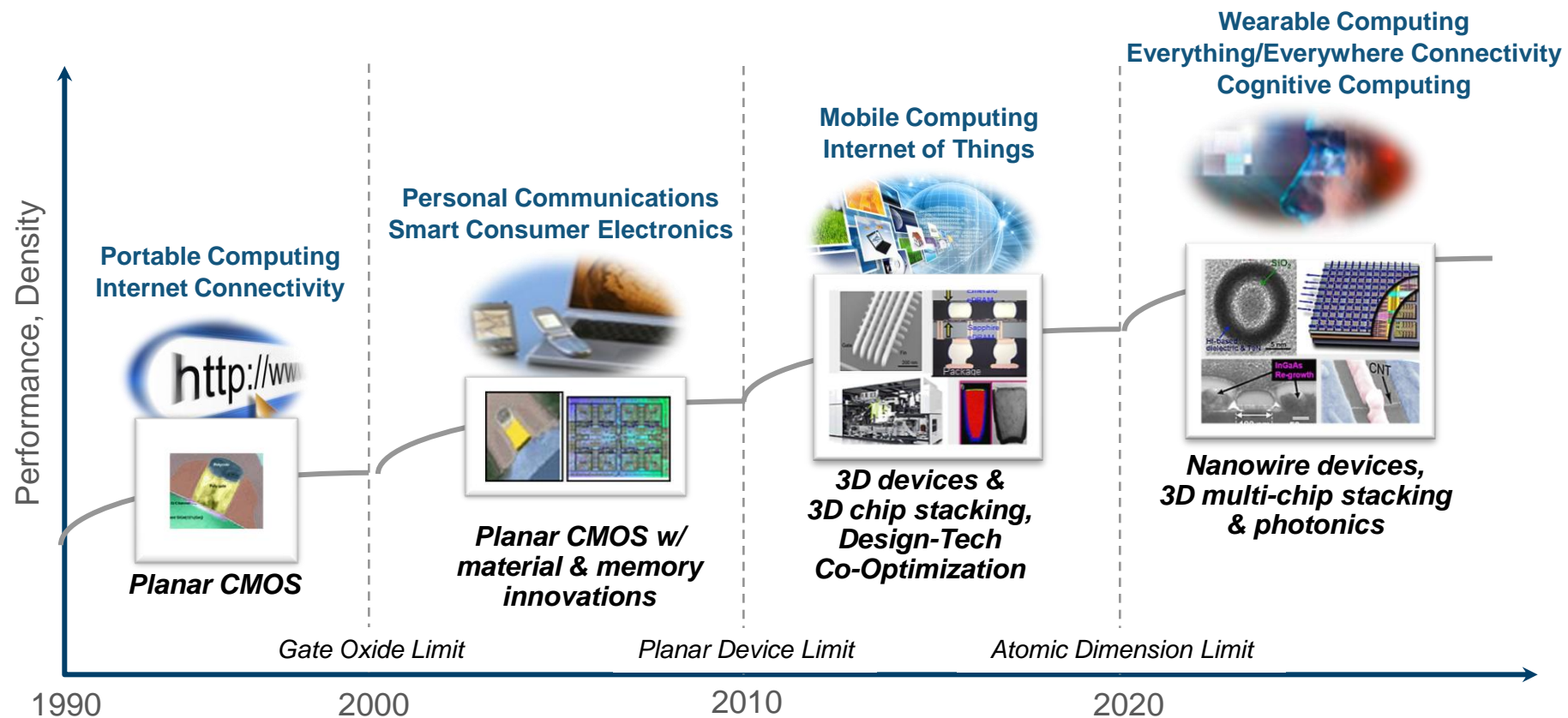
Relative Price of a Transistor



Relative Consumption of IC Transistors



Silicon Technology Innovation for Ubiquitous Computing

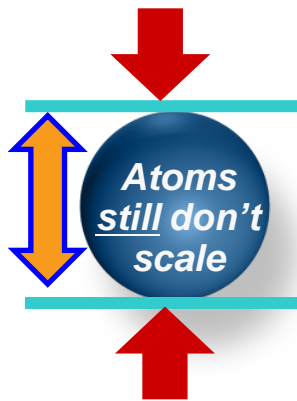


Scaling Thru Materials Innovations

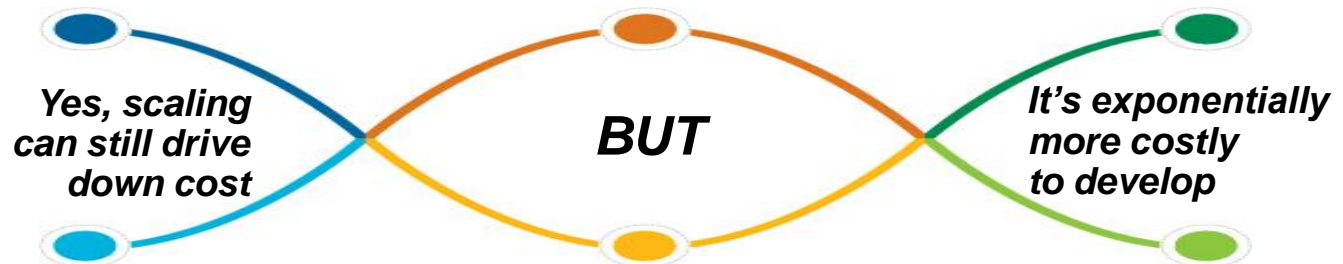
■ Elements Employed in Silicon Technology

Before 90's																																																																																																																																																																																																																																																																																																																				
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<div>lithium</div> <div>3</div> <div>Li</div> <div>6.941</div>	<div>beryllium</div> <div>4</div> <div>Be</div> <div>9.0122</div>															<div>boron</div> <div>5</div> <div>B</div> <div>10.811</div>	<div>carbon</div> <div>6</div> <div>C</div> <div>12.011</div>	<div>nitrogen</div> <div>7</div> <div>N</div> <div>14.007</div>	<div>oxygen</div> <div>8</div> <div>O</div> <div>15.999</div>	<div>fluorine</div> <div>9</div> <div>F</div> <div>18.998</div>	<div>neon</div> <div>10</div> <div>Ne</div> <div>20.180</div>																																																																																																																																																																																																																																																																																															
<div>sodium</div> <div>11</div> <div>Na</div> <div>22.990</div>	<div>magnesium</div> <div>12</div> <div>Mg</div> <div>24.305</div>															<div>aluminium</div> <div>13</div> <div>Al</div> <div>26.982</div>	<div>silicon</div> <div>14</div> <div>Si</div> <div>28.086</div>	<div>phosphorus</div> <div>15</div> <div>P</div> <div>30.974</div>	<div>sulfur</div> <div>16</div> <div>S</div> <div>32.065</div>	<div>chlorine</div> <div>17</div> <div>Cl</div> <div>35.453</div>	<div>argon</div> <div>18</div> <div>Ar</div> <div>39.948</div>																																																																																																																																																																																																																																																																																															
<div>potassium</div> <div>19</div> <div>K</div> <div>39.098</div>	<div>calcium</div> <div>20</div> <div>Ca</div> <div>40.078</div>	<div>scandium</div> <div>21</div> <div>Sc</div> <div>44.956</div>	<div>titanium</div> <div>22</div> <div>Ti</div> <div>47.867</div>	<div>vanadium</div> <div>23</div> <div>V</div> <div>50.942</div>	<div>chromium</div> <div>24</div> <div>Cr</div> <div>51.996</div>	<div>manganese</div> <div>25</div> <div>Mn</div> <div>54.938</div>	<div>iron</div> <div>26</div> <div>Fe</div> <div>55.845</div>	<div>cobalt</div> <div>27</div> <div>Co</div> <div>58.933</div>	<div>nickel</div> <div>28</div> <div>Ni</div> <div>58.693</div>	<div>copper</div> <div>29</div> <div>Cu</div> <div>63.546</div>	<div>zinc</div> <div>30</div> <div>Zn</div> <div>65.39</div>	<div>gallium</div> <div>31</div> <div>Ga</div> <div>69.723</div>	<div>germanium</div> <div>32</div> <div>Ge</div> <div>72.61</div>	<div>arsenic</div> <div>33</div> <div>As</div> <div>74.922</div>	<div>selenium</div> <div>34</div> <div>Se</div> <div>78.96</div>	<div>bromine</div> <div>35</div> <div>Br</div> <div>79.904</div>	<div>krypton</div> <div>36</div> <div>Kr</div> <div>83.80</div>																																																																																																																																																																																																																																																																																																			
<div>rubidium</div> <div>37</div> <div>Rb</div> <div>85.468</div>	<div>strontium</div> <div>38</div> <div>Sr</div> <div>87.62</div>	<div>yttrium</div> <div>39</div> <div>Y</div> <div>88.906</div>	<div>zirconium</div> <div>40</div> <div>Zr</div> <div>91.224</div>	<div>niobium</div> <div>41</div> <div>Nb</div> <div>92.906</div>	<div>molybdenum</div> <div>42</div> <div>Mo</div> <div>95.94</div>	<div>technetium</div> <div>43</div> <div>Tc</div> <div>[98]</div>	<div>ruthenium</div> <div>44</div> <div>Ru</div> <div>101.07</div>	<div>rhodium</div> <div>45</div> <div>Rh</div> <div>102.91</div>	<div>palladium</div> <div>46</div> <div>Pd</div> <div>106.42</div>	<div>silver</div> <div>47</div> <div>Ag</div> <div>107.87</div>	<div>cadmium</div> <div>48</div> <div>Cd</div> <div>112.41</div>	<div>indium</div> <div>49</div> <div>In</div> <div>114.82</div>	<div>tin</div> <div>50</div> <div>Sn</div> <div>118.71</div>	<div>antimony</div> <div>51</div> <div>Sb</div> <div>121.76</div>	<div>tellurium</div> <div>52</div> <div>Te</div> <div>127.60</div>	<div>iodine</div> <div>53</div> <div>I</div> <div>126.90</div>	<div>xenon</div> <div>54</div> <div>Xe</div> <div>131.29</div>																																																																																																																																																																																																																																																																																																			
<div>caesium</div> <div>55</div> <div>Cs</div> <div>132.91</div>	<div>barium</div> <div>56</div> <div>Ba</div> <div>137.33</div>	<div>lanthanum</div> <div>57</div> <div>La</div> <div>138.91</div>	<div>cerium</div> <div>58</div> <div>Ce</div> <div>140.12</div>	<div>praseodymium</div> <div>59</div> <div>Pr</div> <div>140.91</div>	<div>neodymium</div> <div>60</div> <div>Nd</div> <div>144.24</div>	<div>promethium</div> <div>61</div> <div>Pm</div> <div>[145]</div>	<div>samarium</div> <div>62</div> <div>Sm</div> <div>150.36</div>	<div>europium</div> <div>63</div> <div>Eu</div> <div>151.96</div>	<div>gadolinium</div> <div>64</div> <div>Gd</div> <div>157.25</div>	<div>terbium</div> <div>65</div> <div>Tb</div> <div>158.93</div>	<div>dysprosium</div> <div>66</div> <div>Dy</div> <div>162.50</div>	<div>holmium</div> <div>67</div> <div>Ho</div> <div>164.93</div>	<div>erbium</div> <div>68</div> <div>Er</div> <div>167.26</div>	<div>thulium</div> <div>69</div> <div>Tm</div> <div>168.93</div>	<div>ytterbium</div> <div>70</div> <div>Yb</div> <div>173.04</div>	<div>actinium</div> <div>89</div> <div>Ac</div> <div>[227]</div>	<div>thorium</div> <div>90</div> <div>Th</div> <div>232.04</div>	<div>protactinium</div> <div>91</div> <div>Pa</div> <div>231.04</div>	<div>uranium</div> <div>92</div> <div>U</div> <div>238.03</div>	<div>neptunium</div> <div>93</div> <div>Np</div> <div>[237]</div>	<div>plutonium</div> <div>94</div> <div>Pu</div> <div>[244]</div>	<div>americium</div> <div>95</div> <div>Am</div> <div>[243]</div>	<div>curium</div> <div>96</div> <div>Cm</div> <div>[247]</div>	<div>berkelium</div> <div>97</div> <div>Bk</div> <div>[247]</div>	<div>californium</div> <div>98</div> <div>Cf</div> <div>[251]</div>	<div>einsteinium</div> <div>99</div> <div>Es</div> <div>[252]</div>	<div>fermium</div> <div>100</div> <div>Fm</div> <div>[257]</div>	<div>mendelevium</div> <div>101</div> <div>Md</div> <div>[258]</div>	<div>nobelium</div> <div>102</div> <div>No</div> <div>[259]</div>																																																																																																																																																																																																																																																																																							
<div>francium</div> <div>87</div> <div>Fr</div> <div>[223]</div>	<div>radium</div> <div>88</div> <div>Ra</div> <div>[226]</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>actinoids</div>	<div>a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Changing Innovation Requirements



Traditional scaling is reaching its limits...but the economics of Moore's Law are still holding...



Continued advances mean changing the way we think about innovation

Innovation

Technical Innovation

- Material & Process innovation must be able to counter the limits of traditional scaling
- Long-term R&D focus/investment needed to drive this innovation and sustain roadmap
- Design technology must be able to support & leverage materials and process innovation (Design-Technology Co-Optimization)

Business Model Innovation

- Collaborative R&D replaces independent R&D
- Collaboration needs to include all functions (semiconductor manufacturers, equipment vendors, & material suppliers)
- Shared investments / learning fosters breakthroughs beyond what would be possible for a single company / function

Innovation Technology Pipeline – From Research to Market



Fundamental Research

New materials,
processes, &
devices

Si Nanowires
Low Dimensional
Carbon Electronics
Phase Change
Memory (PCM)
Silicon
Nanophotonics

*IBM Yorktown,
Almaden, & Zurich*



Advanced Semiconductor R&D

Innovation &
Collaboration in
process & packaging
technology

Process Element &
Device Exploration

Adv. Packaging
Center / 3Di

Equipment Dev.
Center (EDC)

Sematech

G450C Consortia

Albany NanoTech



Technology Development

Multi-Company
Collaborations

Process
Technology
Development

Packaging
Technology
Development

*IBM East Fishkill
IBM Bromont
GF Malta*



Manufacturing



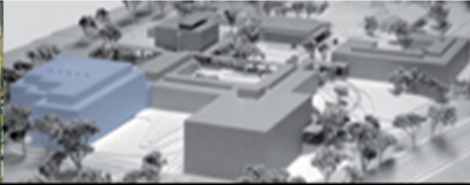
Process
synchronized
fabricators
(GDSII compatible)

High Performance
Server, ASICs, &
Games Products

Foundry
Technology
Offerings

*IBM East Fishkill
IBM Bromont
GF Malta*

Innovation Fueled by Long-Term R&D Investment

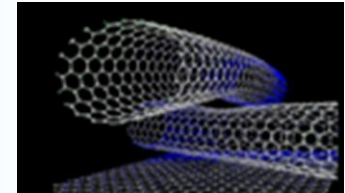
			
LAB	IBM Yorktown	IBM Almaden	IBM Zurich
RESEARCH	Devices, Materials, Nanoscience & Technology	Materials, Nanoscience & Technology	Nanoscience & Technology
PROJECTS	Deep Research in Solid State Devices, Si Nanowire, Carbon Nanotubes / Graphene, III-V Devices, New materials, Si Nanophotonics, Adv. 3D IC, New memory technologies.	New Solid State materials, Advanced Lithography Photoresist, Direct Self Assembly, Atomic scale microscopy, Nanobiology, Cognitive Computing,	Spintronics / Magnetism, Nanowires, Packaging for Thermal Management, MEMS / NEM, Computational Material Science, Photonics, III-V Materials, Molecular Electronics, Nanobiology
FACILITY	Microelectronics Research Line, E-Beam, Blue Gene, Advanced Diagnostic & Test Instrumentation, Nuclear Accelerator, WATSON	Research Labs, E-Beam, Clean Room, Dry & Wet Labs, Materials Scale Up Facility, Blue Gene, STM, AFM, TEM, NRA	Binnig and Rohrer Nanotechnology Center, "Noise-Free" Labs, Probe Microscopy, Nanostencil Patterning

- IBM inventors received a record 6,478 U.S. patents in 2012
- 20th consecutive year topping the list of the world's most inventive companies

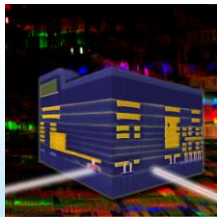
Future Technology Innovations in the News

IBM Claims Carbon Nanotube IC Breakthrough

*Claiming a first, IBM said its researchers placed **more than 10,000 working nanotube transistors on a single device** using standard semiconductor processes...*



EE Times Oct 2012



IBM Develops Nanophotonics Chip For Faster Communications

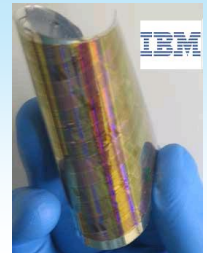
*... **silicon nanophotonics**...chips use pulses of light to communicate... . The key innovation isn't just the technology... It's the fact that its commercial and scalable....*

Forbes, Dec 2012

IBM paves way for wearable electronics, folding displays

*... a new, low-cost technique for **manufacturing silicon-based electronics on a flexible plastic substrate**...research suggests that flexible, affordable electronics **can be made with conventional processes at room temperature**.*

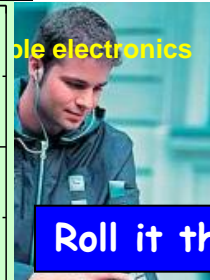
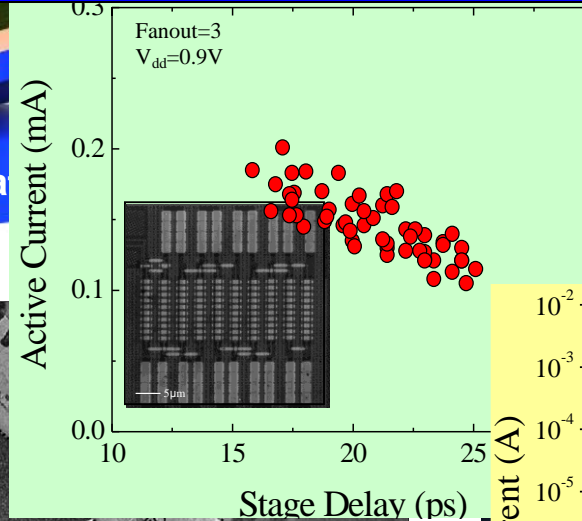
EE Times Dec 2012



Everywhere Computing

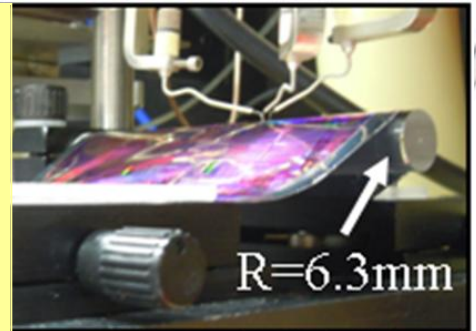
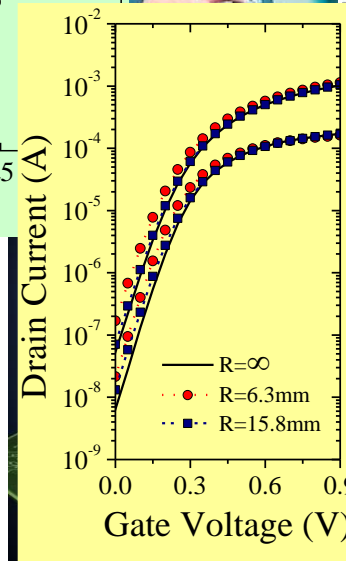
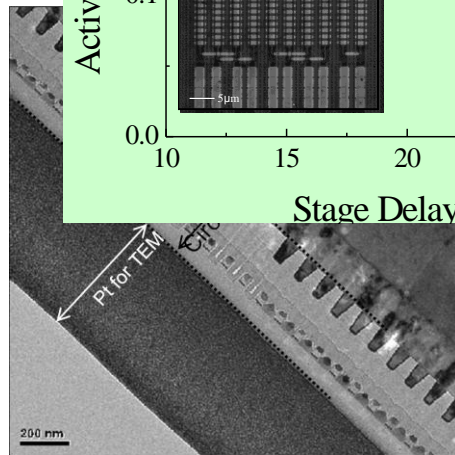
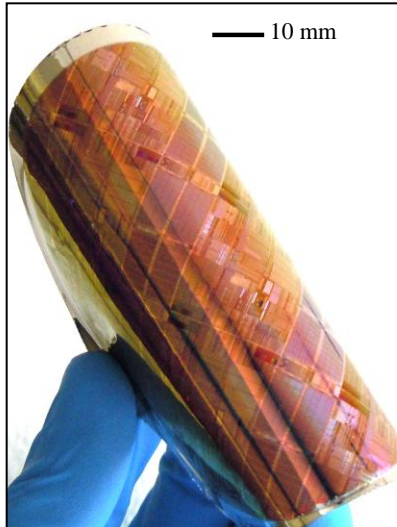
Mighty electronic chips in your clothes to monitor your vitals?
d fits in your back pocket?

Fastest flexible ROs to date!



Roll it thinner than a dime!

Fracture front



Much thinner than a sheet of paper!

Innovation Fueled by Increased R&D Investment

Albany NanoTech Research Facility

2002: 200mm Capability



2005: New 300mm Fab



2008-2013: 300mm Expansion, PKG Center, EUV CoE, 450mm Capability

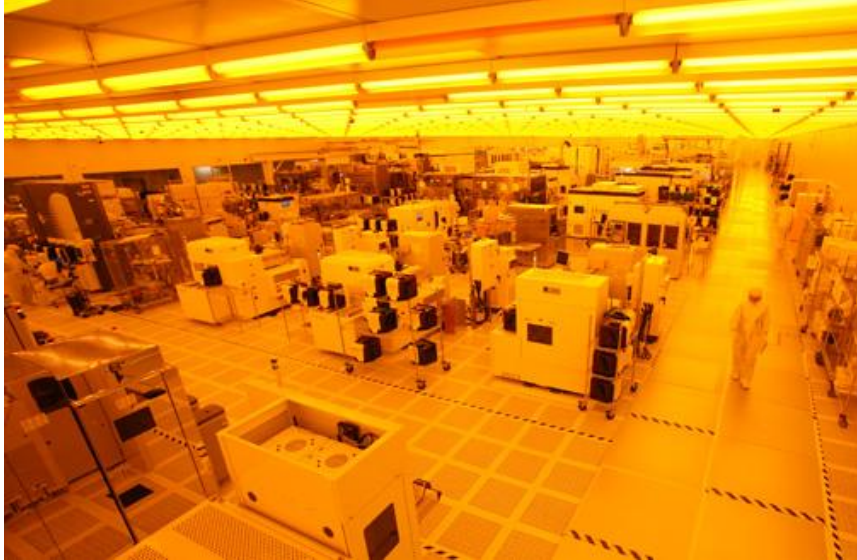


State of the art pilot line and a one of a kind partnership:

- New York State
- IBM
- SUNY Albany / CNSE
- Leading edge semiconductor partners
- Equipment & Material Suppliers
- SEMATECH HQ

Site population has more than doubled over last 3 years

Albany NanoTech Research Facility Capability



A unique and one of a kind partnership between New York State, IBM, SUNY and leading edge semiconductor partners from around the globe on a *state of the art manufacturing/pilot line.*

Developing a world class high technology work force for New York, IBM and the world.

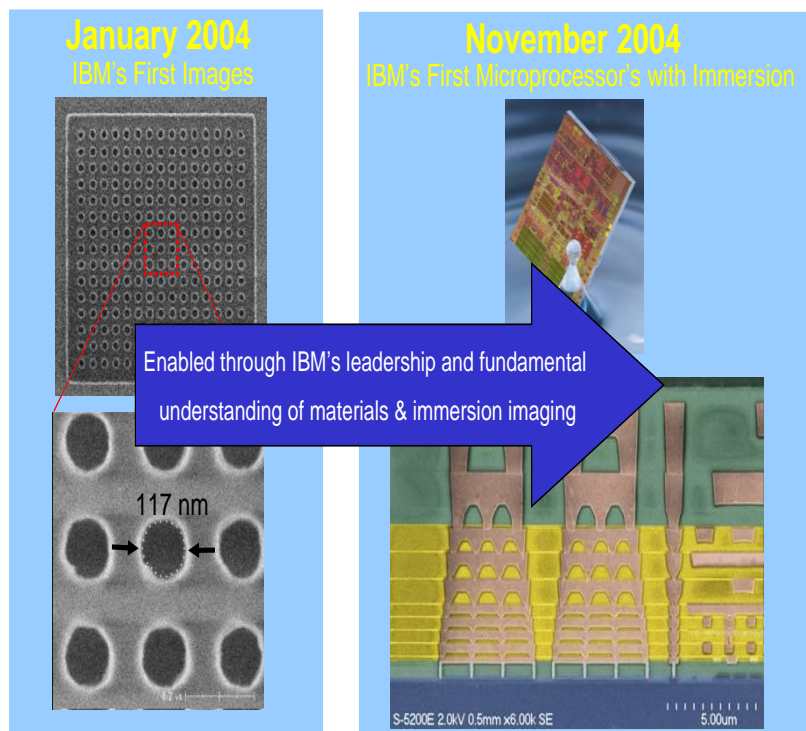
No corollary exists in the industry for collaboration between academia, State government, and industry



Albany NanoTech Early Achievements

➤ First demonstration of immersion lithography

1st example - IBM Litho Research...leadership solutions at Albany Nanotech



➤ World's Smallest SRAM Flycell



Production News

IBM claims 22-nm SRAM success

By Peter Clarke

(08/18/08, 10:27:00 AM EDT)

LONDON — IBM and its joint development partners Advanced Micro Devices Inc., Freescale, STMicroelectronics, Toshiba and the College of Nanoscale Science and Engineering, have claimed they have developed the first working SRAM cell implemented in a 22-nm manufacturing process. The cell was built at CNSE's 300-mm research facility in Albany, New York.



News

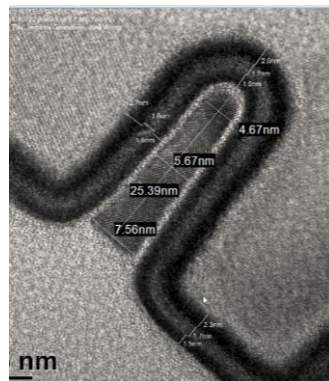
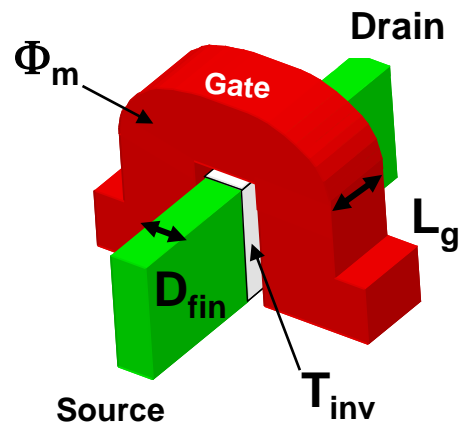
IBM and AMD Outpace Intel in Developing New Production Technologies

[08/18/2008 05:09 PM] by Ilya Gavrichenkov

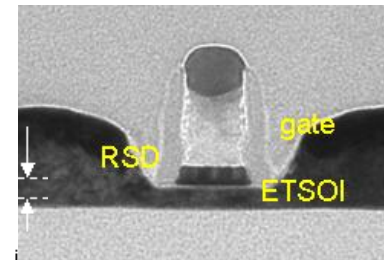
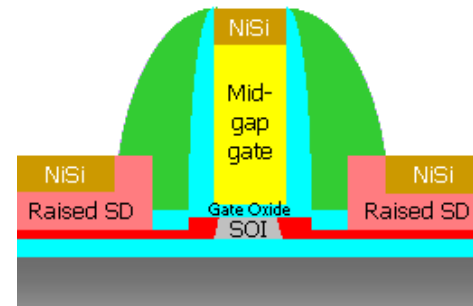
IBM and its joint development partners - AMD, Freescale, STMicroelectronics, Toshiba and the College of Nanoscale Science and Engineering (CNSE) - today announced the first working static random access memory (SRAM) for the 22 nanometer (nm) technology node, the world's first reported working cell built at its 300mm research facility in Albany, NY.

Albany NanoTech Recent Achievements

➤ 3D FinFET Innovation – 14nm & 10nm Products

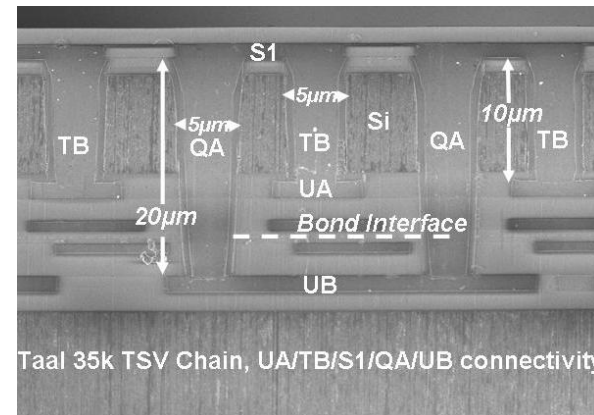
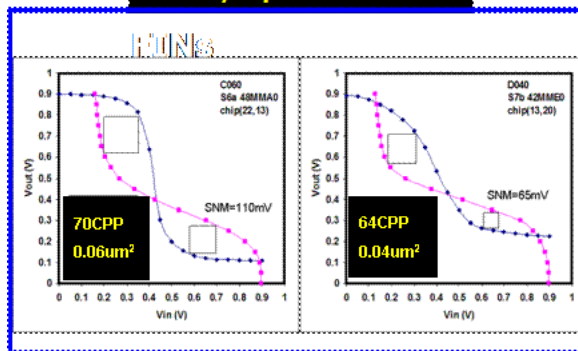


➤ FD-SOI Innovation – IBM Partner 28nm Product



➤ 3Di innovations

**World's Smallest Flycell
w/ Optical Litho**



Taal 35k TSV Chain, UA/TB/S1/QA/UB connectivity

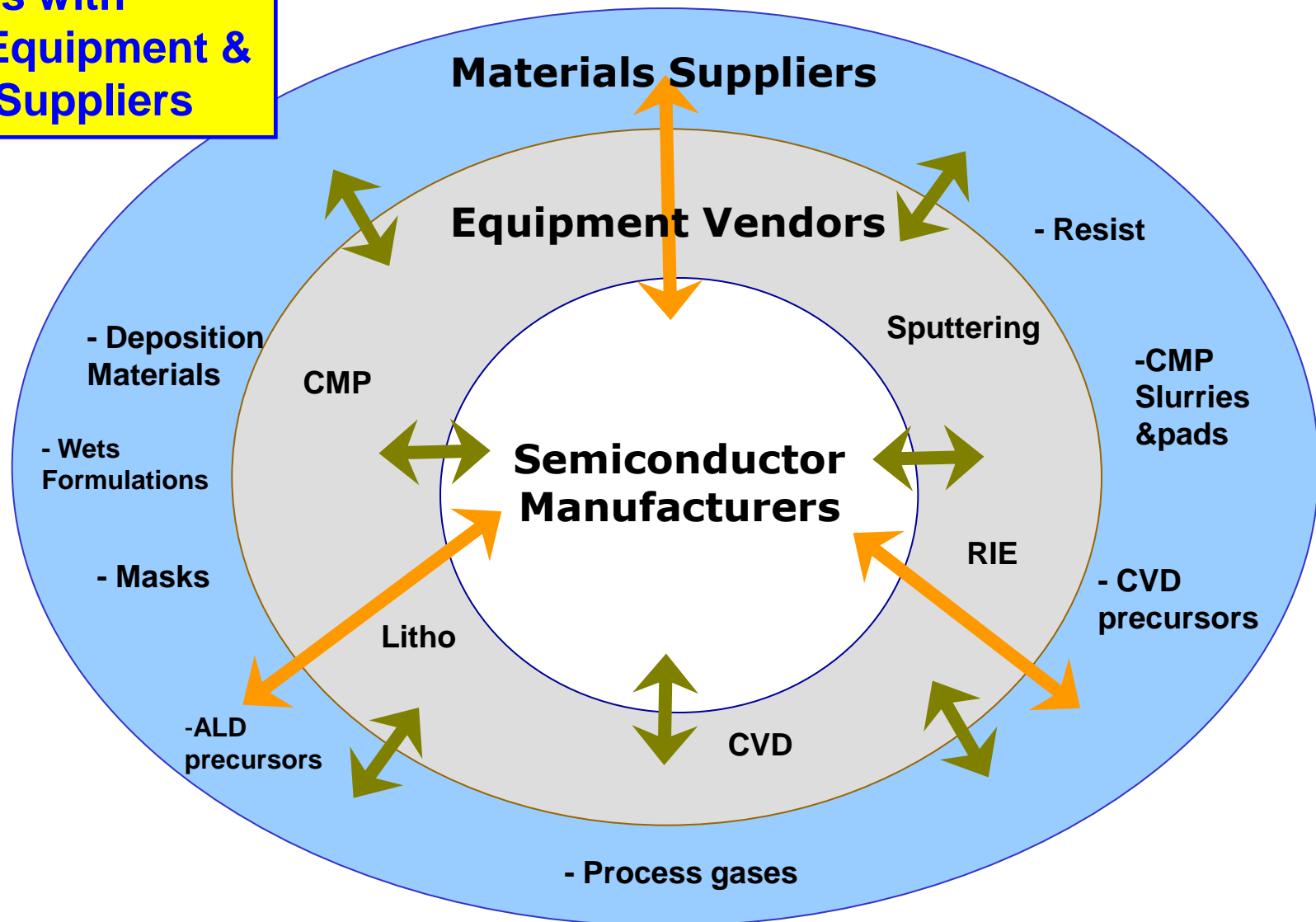
NFX: Site of EUV Center of Excellence at Albany



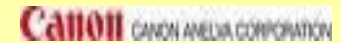
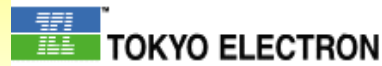
Leadership in Albany

Expanding Universe of Collaboration

**24 Projects with
14 Major Equipment &
Materials Suppliers**



Innovation Fueled by Collaboration: *Albany Example*



Accelerating the next technology revolution.



IBM Partners



Equipment Development Center (EDC)

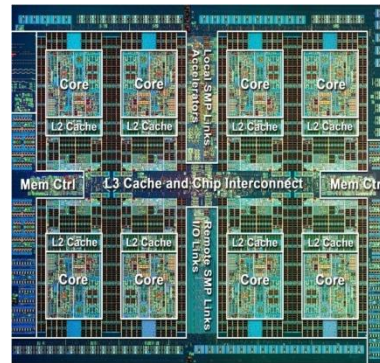
Albany Innovation Conference – April 2013

Design-Technology Co-Optimization: *From Atoms and Molecules to Supercomputers*

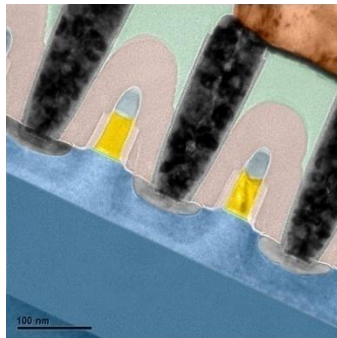
End-to-End Materials and Technology
Innovation and Enablement
for Semiconductor Chips and
Computing Systems



Servers and Supercomputers



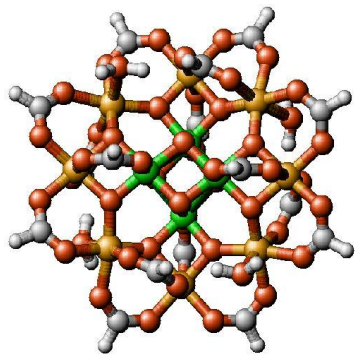
**Electronic
Design and
Processor
Enablement**



**NanoDevice
technology**

Power 7+ Process Chip

- 567mm² 32nm SOI eDRAM technology
- Eight processor cores
- 80MB on chip eDRAM shared L3
- Equivalent function of 5.4B transistors due to eDRAM efficiency



**Atoms and
Molecules :
Materials
Innovation**

Design-Technology Co-Optimization: *Quad Core Processor inside a phone*

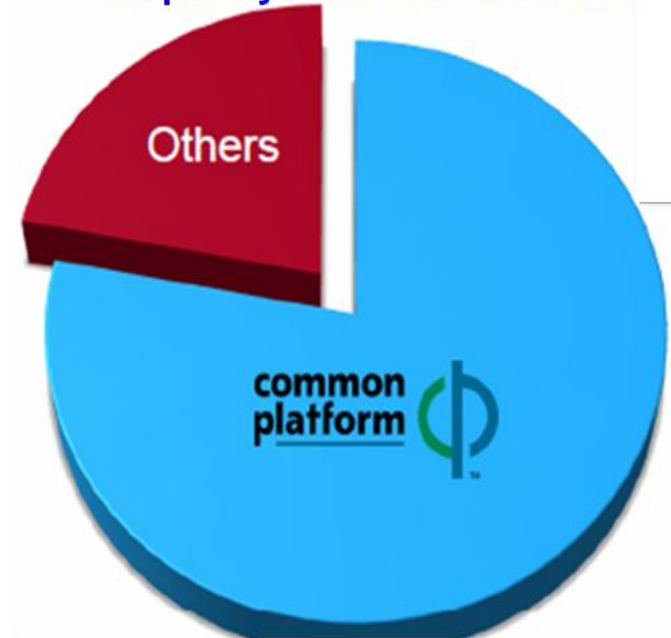


IBM Alliance 32nm LP

High-k Metal Gate First Process

**Twice the logic density of 45nm processes
while maintaining low power:
*Ideal for mobile applications***

**IBM Alliance foundries have highest
capacity of 32/28nm HKMG**

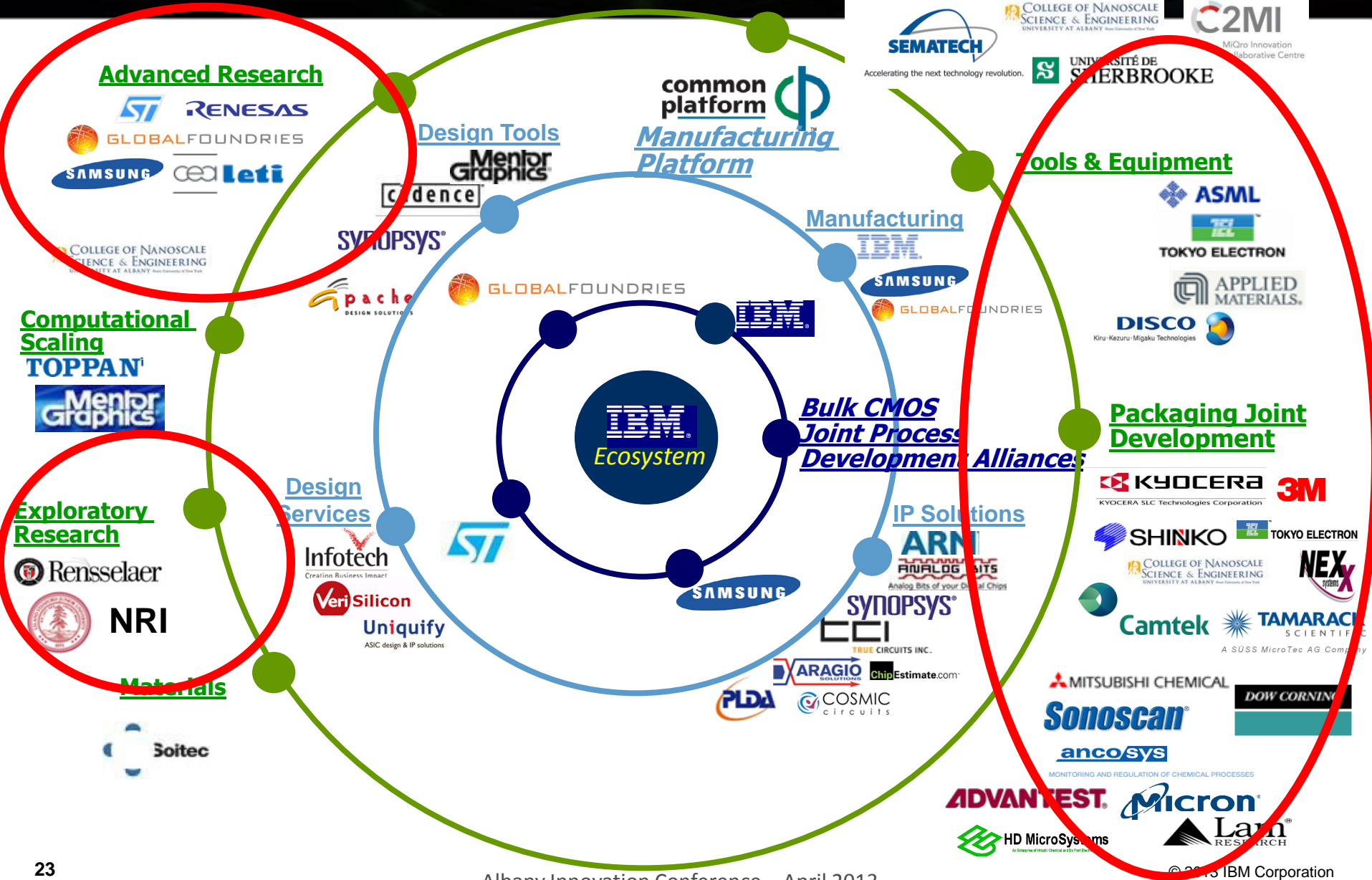


[4Q12, World Wide 32/28nm Foundry Capacity]

Courtesy: Samsung, CPTF, Feb. 2013

Source: <http://www.samsung.com/global/business/semiconductor/minisite/Exynos/products4quad.html>

Innovation is Fueled by Growing Collaborative Ecosystem



IBM @ Albany NanoTech Summary

- **IBM's Research capability at Albany is unparalleled in the Industry**
 - Fast TAT for integrated end-to-end processing
 - Flexibility for Materials & Process Research
 - Collaborative Model working very well and currently focused on 14 nm and beyond roadmap
- **The Albany Site continues to expand significantly in scope & size**
 - 200mm → 300mm state of the art silicon facility
 - New Advanced Packaging Center
 - New EUV Center of Excellence
 - Increase in presence and investment by tooling suppliers
 - Equipment Development Center
 - G450 Consortia commenced
- **IBM @ Albany NanoTech is *Extremely Well Positioned* to Push the Limits of Conventional Scaling and Evaluate New Device Ideas**

New York State High Tech Semiconductor Corridor



GlobalFoundries Malta Fab 8

- Next Generation semiconductor plant to have 300,000 sq ft manufacturing capacity



Albany NanoTech

- World class 300mm Research facility formed through Industry-Government collaboration
- 300mm silicon facility, Advanced Packaging Center, and EUV Center of Excellence



IBM East Fishkill

- 300mm Semiconductor Development and Manufacturing
- Evolutionary and revolutionary Packaging Technology



IBM Yorktown Research Center

- Fundamental research exploring new materials/process/paradigms
- Multiple additional research labs worldwide

Summary

- **Technology advances increasingly require innovation and “disruptive” approaches to enable cost effective solutions**
- **Technology, resources and financial challenges are dictating a collaborative business model to drive advances**
- **IBM has been a pioneer in setting up collaborative ecosystems to drive technology solutions**
- **Collaborative Albany, NY Model Demonstrated Outcomes:**
 - ❖ **Technology Innovations**
 - ❖ **Employment Growth**
 - ❖ **“High-Tech manufacturing, R&D Corridor” in North-east USA**
- **Semiconductor fabs are THE critical “center pieces” for such broad Electronic Systems Design and Manufacturing ecosystems**