



**U.S. AIR FORCE**

# ***Headquarters U.S. Air Force***

## **Air Force Global Horizons**



**Dr. Mica Endsley**  
**USAF Chief Scientist**

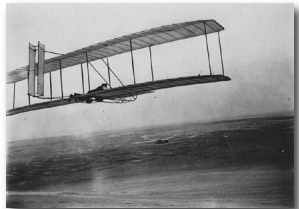
**2 April 2014**

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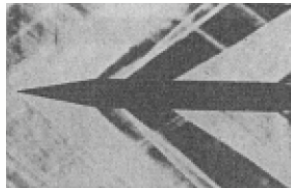
***Integrity - Service - Excellence***



# *The Air Force is Critically Dependent on Science & Technology Advances*



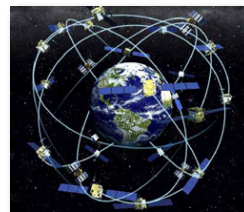
Powered flight



Supersonic flow



Communications



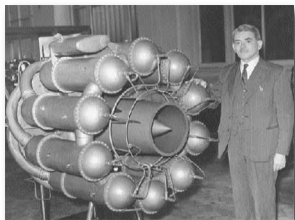
Global positioning



Stealth / LO



Long-endurance ISR



Gas turbine engine



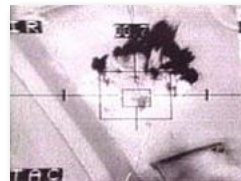
Night attack



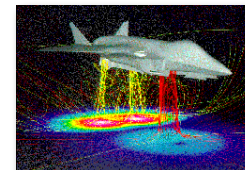
Aerial refueling



ICBMs



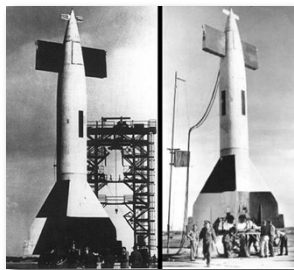
Precision strike



Computer simulations



High-power lasers



Rocket flight



High-speed flight



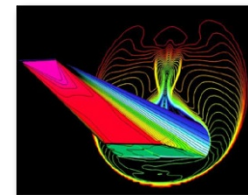
Space ISR



Space launch



Directed energy



Hypersonics



Long-range radar



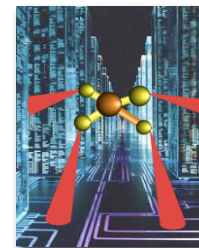
5th-gen fighters



Blended wing-body



Unmanned systems



Cyber operations

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# Global Horizons

## Study Methodology



### STRATEGY

### REQUIREMENTS AND PLANS

Global Threats and Opportunities

COCOM and MAJCOM Requirements

CFMPs, STIPLs



CORE FUNCTION

GLOBAL SECTOR

Air

Trans

Space

Mfg

Cyber

Comm/IT

C2ISR

Energy

Enabling

Health

Support

Ed/Train

### Global Horizons

United States Air Force  
Global S&T Vision  
2013-2027

AF/ST TR 13-01  
1 August 2013

Independent  
Senior  
Expert  
Review

RFI, EXPERT SUMMITS

GLOBAL PRIVATE SECTORS

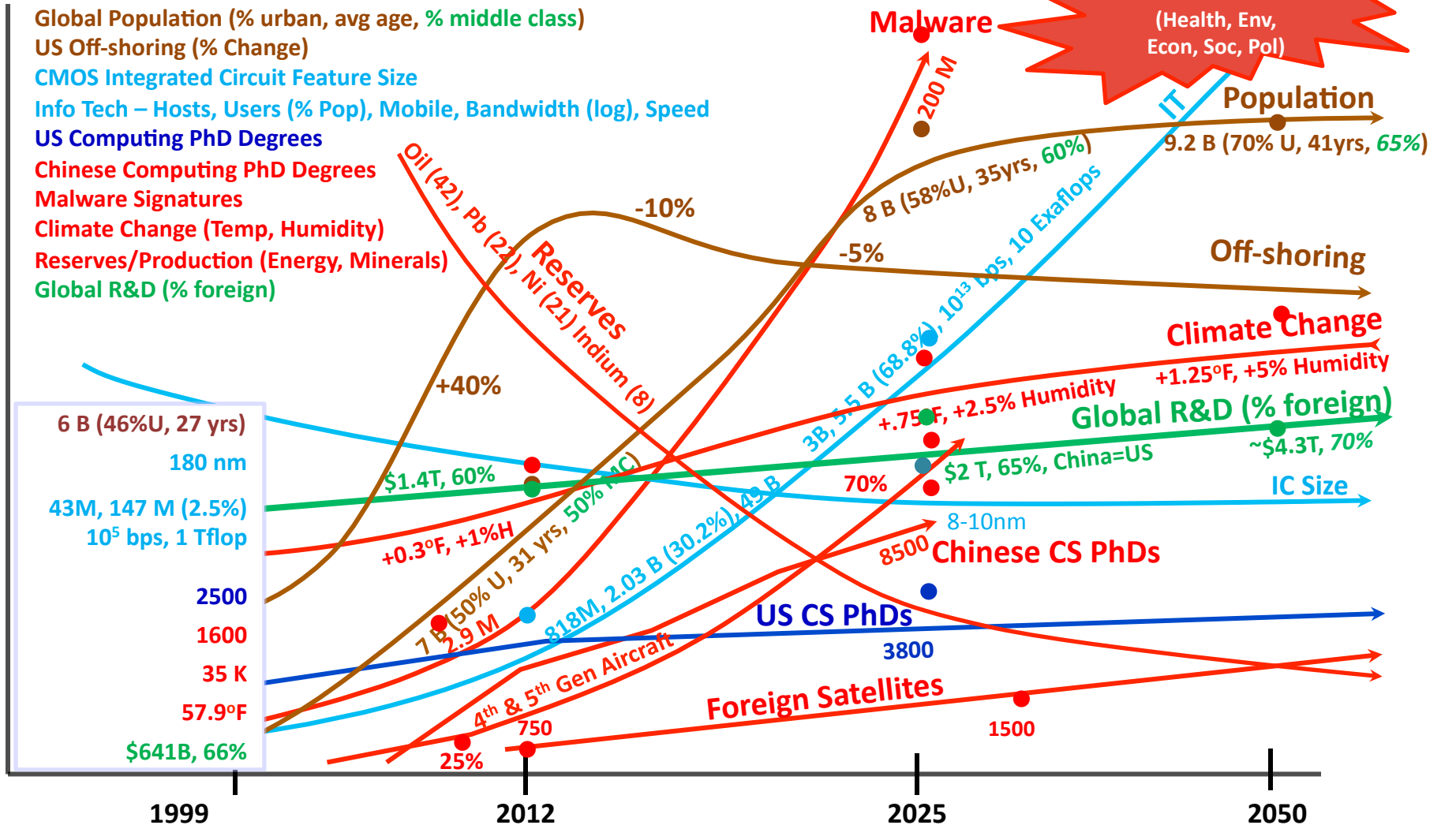
*Global Vigilance, Reach and Power dependent upon contested Global Domains and Globalized Industrial Sectors*





# Global Horizons

## 1999-2025+



CMOS – Complimentary Metal-Oxide Semiconductor; IC – Integrated Circuit  
World Trade Organization (WTO), International Monetary Fund (IMF)  
PhD Degrees in Computer Science/Computer Engineering/Computational Mathematics

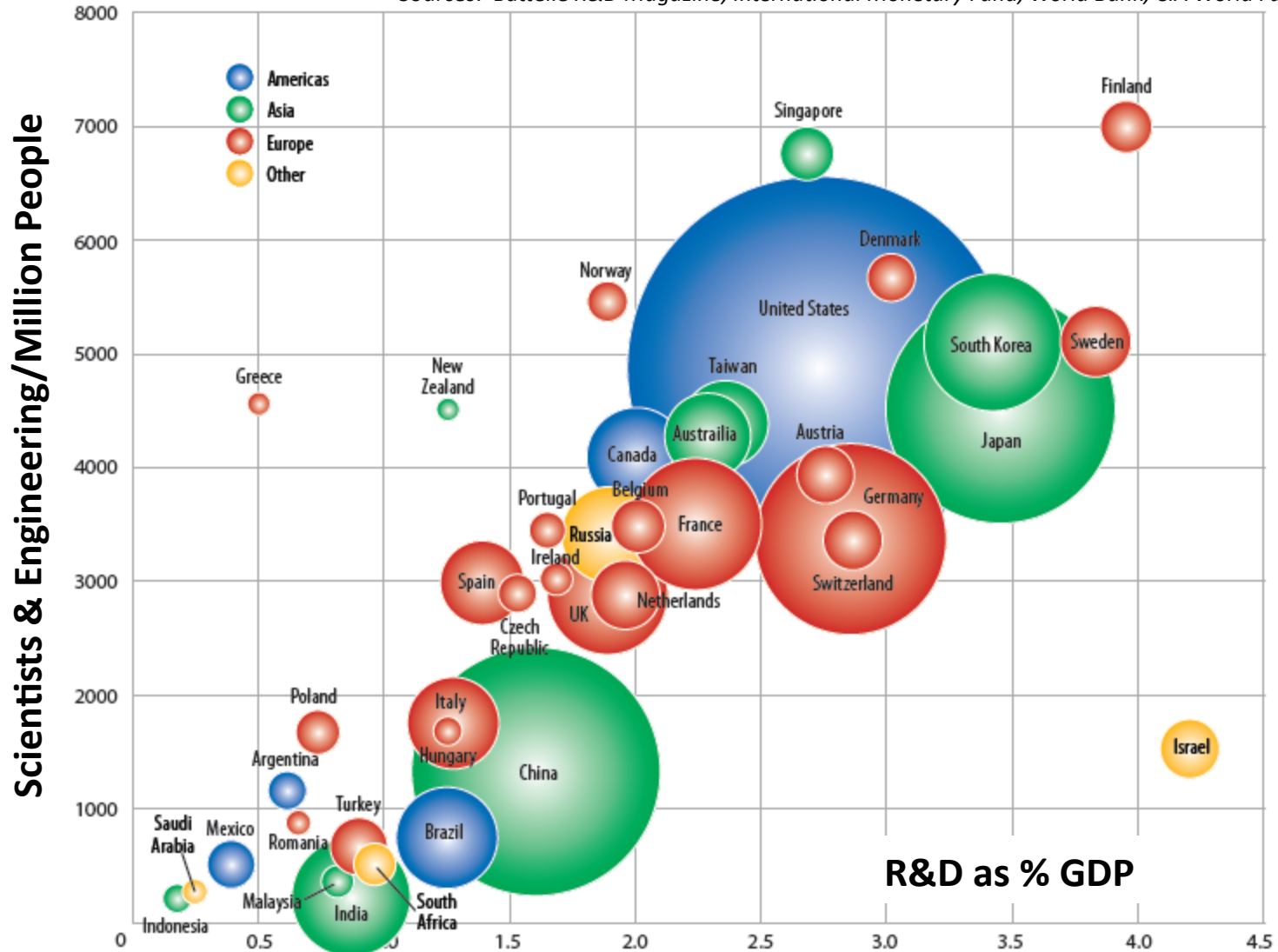




# Global R&D (2011)

Size of circle is relative amount of Annual R&D

Sources: Battelle R&D Magazine, International Monetary Fund, World Bank, CIA World Factbook, OECD



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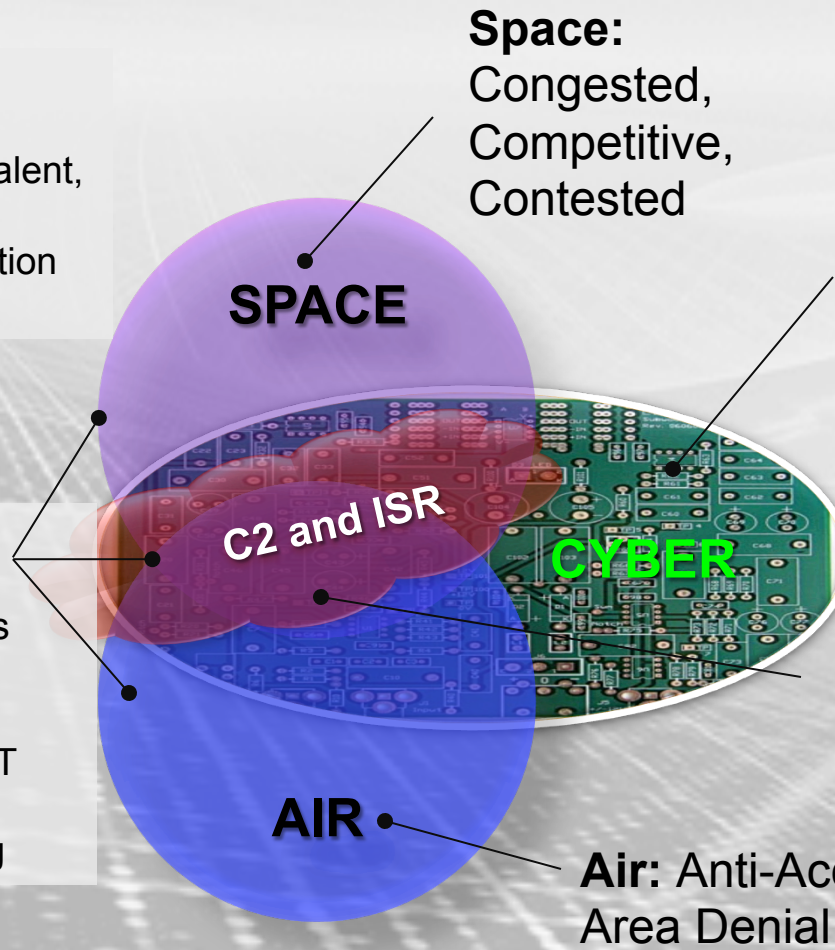
# Global Environment

## Global Forces

- Demographics
- Climate
- Resources (Natural, Talent, Treasure, Time)
- Globalization/Proliferation
- Conflict

## Global Sectors

- Manufacturing and Materials
- Transport and Logistics
- Energy and Utilities
- Health and Pharma
- Communications and IT
- Financial Services
- Education and Training



## Space:

Congested,  
Competitive,  
Contested

**Cyberspace:** threatened  
by malicious insiders,  
supply chain attacks, and  
advanced persistent  
threats to deceive,  
degrade, disrupt, destroy

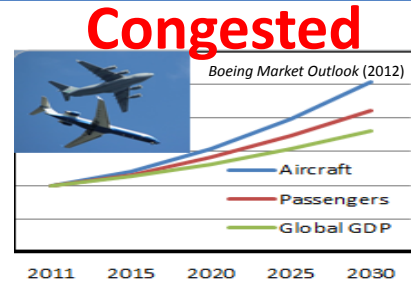
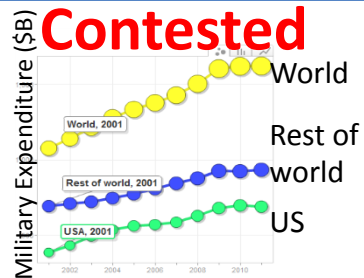
**Command and Control (C2)  
& Intelligence Surveillance  
and Reconnaissance (ISR)**  
targeted as a center of gravity  
threatening integrated and  
resilient global operations

**Air:** Anti-Access,  
Area Denial (A2/AD)

***Global Vigilance, Reach and Power dependent upon  
contested Global Domains and Globalized Industrial Sectors***



# Air Challenges and Opportunities



*Maturing affordable game changing S&T across the Air Domain allows us to remain ahead of near-peer threats, operate with efficiency and impunity in A2AD environments, and evolve Air Doctrine with new technologies.*

Theme	Near (FY13-17)	Mid (FY18-22)	Far (FY23-27)
High Speed Systems/ Directed Energy	Weapons (L)  High Power Microwave missile (L) Target identification (pulsed lasers) (L)	<b>High Speed Systems</b> ISR platforms (L)  <b>Directed Energy</b> Mounted a/c self protect (CW electric lasers) (L)	Reusable, responsive platforms (L)  Integrated a/c self protect; speed-of-light strike (L)
Autonomy/Distributed Decision Making/ Fractionated Systems	Distributed mission planning (L)  Sense and avoid (L) Automat/Autonomous formation flight (L)	<b>C2 and Communications</b> Automated terminal area operations (F*)  <b>Platform and Operations</b> Cooperative and autonomous control (L)	Human/machine cognitive communications (F*)  Human/machine teaming (F*)
Advanced Aircraft Adaptive Architecture	Enhanced analysis for V&V (F*) Certification of composite structures (F*)  Large composite structures (F*)	<b>Processes</b> System-of-system certification (F*)  <b>Products</b> Modular aircraft architectures (F*) Plug-and-play avionic interface (L)	Automated assembly and quality assurance (F*)  Universal weapon system interface (L)
Small Munitions/Long Range Missiles	Cooperative control & selectable effects (L)  Self-realizing and adaptive guidance (L)	<b>Small munitions</b> Multi-purpose, multi-mode effects packages (L)  <b>Long Range Missiles</b> Sensor/seekers, apertures, payload, guidance (L)	Optimized internal carry design (L)  Real-time adaptive software (L)
Energy Efficient Aircraft and Propulsion Design	ADVENT/AETD/ESSP (L) Thermal management/adaptive cycles (F*)  Laminar flow control (F*) Conformal antennae (F*)	<b>Propulsion and Power</b> HEETE (L) On-demand integrated subsystems (L)  <b>Airframe/Aerodynamics</b> Lightweight, unitized structure (F*) Adaptive structure and active flow control (F*)	Adaptive HEETE (L) Hybrid systems/distributed propulsion (F*)  Supersonic tailless designs (L) N+1 generation efficient aircraft configurations (F*)

\* AF should follow industry, unless a specific AF application





# ***Air Domain Highlights***

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- **Key Challenge will be Contested Environment (A2/AD)**
  - **Future adversaries will have 5<sup>th</sup> Aircraft, UAVs & systems to undermine our ability to operate with impunity**
    - **Anti-GPS**
    - **Comms Attacks (Voice/Datalink)**
    - **Attacks on C2 (Cyber)**
    - **Anti-UAV, IADS, etc...**
  - **Drives our focus to new capabilities to regain our critical edge**
    - **Assured Comms**
    - **Precision Navigation & Timing (PNT) – Cold Atom**
    - **Long range precision strike**
      - **Hypersonics**
      - **Directed energy Weapons**
        - **Precise targeting, disrupt/destroy electronics, sensing, blind/destroy sensors**
        - **Precision effects, fast response, low collateral damage, deep magazine, low costs**
        - **High power microwave – non-lethal effects to disperse crowds and disrupt electronics**

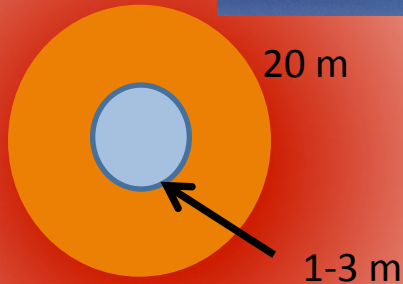


# Cold-Atom Inertial Navigation Systems For GPS-Denied Environments

## Position Uncertainty for 3 Scenarios

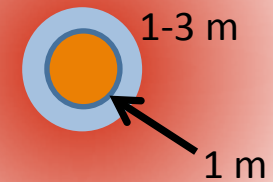
36 h loiter

20,000 m ↑



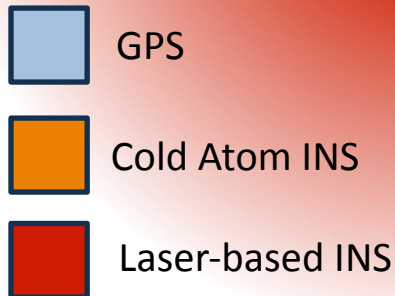
Flight half-way around world

↑  
1000 m



Ballistic missile flight

↑  
500 m  
1-3 m  
0.1 m



Cold atom INS: potentially provide orders of magnitude better performance than laser-based INS, and accuracy comparable to GPS for GPS-denied environments

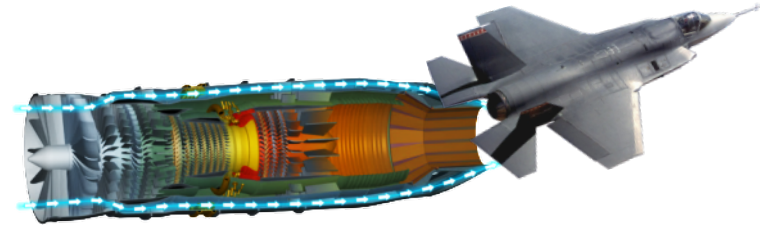


# ***AFRL Game Changing Technologies***

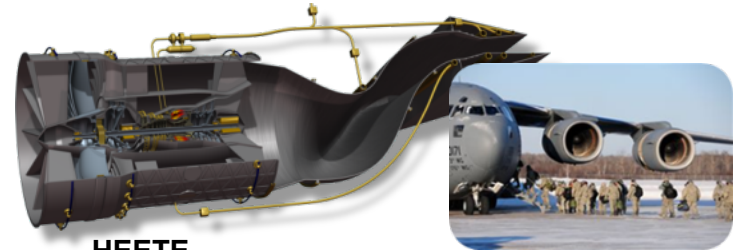
## ***Fuel Efficiency***

### **Providing Enhanced Range & Persistence**

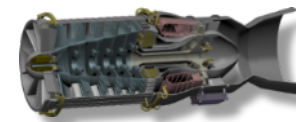
- **For Combat Air Force: Adaptive Versatile Engine Technology (ADVENT) & Adaptive Engine Technology Development (AETD)**
- **For Mobility/ISR: Highly Energy Efficient Turbine Engine (HEETE)**
- **Integrated Propulsion Power and Thermal (INPPAT)**
- **Supersonic Turbine Engine for Long Range (STELR)**
- **Efficient Small Scale Propulsion (ESSP)**
- **Legacy Fleet: Aerodynamic efficiencies / drag reduction – microvanes/winglets/laminar flow**



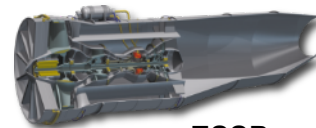
**ADVENT & AETD**



**HEETE**



**STELR**



**ESSP**







# ***RPA's Role in Future Operations***

- **RPA's will be potentially called upon to do a larger set of missions**
  - **ISR**
  - **Precision strike**
  - **Refueling**
  - **Transport**
  - **Long-range bombing**
- **RPA's will need to be able work as a part of mixed manned-unmanned aircraft team**
- **Requires systems to**
  - **Better support integrated operations**
  - **Better ability to work autonomously**
  - **Better ability to work in conjunction with other UAVs**
  - **Better ability to work with manned oversight/coordination**





# ***Need Advanced Remote Cockpits to Support RPA Pilot SA***

- **Challenges to pilot situation awareness**
  - Time lags
  - Intermittent/Noisy data
  - Limited transmission of situationally relevant information
    - Visual (soda straw, size/distance)
    - Auditory
    - Tactile/Kinesthetic
    - Olfactory
  - Poor user interfaces for many systems
  - Little support for team tasks
    - Mission Context
    - Information Needs
    - Needed Imagery
  - Automation
    - Out-of-the-loop problems
    - Understandability of actions/intentions

**Mishaps involving significant  
human factors shortcomings**

- Pioneer - 59% (55 of 93)
- Predator - 76% (16 of 21)
- Global Hawk - 25% (1 of 4)

*AF Scientific Advisory Board Report, 2003*



# Autonomy Is An Underlying Theme Across Many Air Force Missions



Remotely Piloted Vehicles



Space



C2&ISR



Cyber Operations



Logistics





# ***Space Highlights***

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- **Modern operations are highly dependent on space assets to provide comms, precision navigation and superior battlefield SA.**
- **Space will be congested, contested and competitive**
- **Need to be able to defend space assets to maintain our advantages, be agile to attacks and changing operational needs, and rapidly insert new capabilities**
  - **Highly distributed and disaggregated space assets**
    - **More agile, reliable, and defensible posture**
  - **Low-cost, small satellites**
    - **Flexible, quick, easy, inexpensive launch**
  - **Improved space situation awareness**
    - **Tracking 10's of thousands of objects**
    - **Understanding their impact on our operations**
  - **Additive manufacturing**
    - **Long term promise for rapid response and parts in space**



# ***Cyberspace Highlights***

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- **Mission assurance and empowerment**
  - Enhanced cyber situational awareness for air, space, and cyber commanders enabled by automated network and mission mapping
  - Early vulnerability detection and enemy behavior forecasting enabled by advanced cyber ranges, including high fidelity, real-time modeling and simulation
  - Develop offensive cyber capabilities to augment kinetic operations during wartime scenarios to affect strategic, operational and tactical missions
- **Agility and Resilience**
  - Effective mix of redundancy, diversity, and fractionation for survivability
  - Reduction of attack surface, critical mission segregation, and attack containment
  - Autonomous compromise detection and repair (self healing) and real-time response to threats
  - Transition from signature based cyber sensors to behavior understanding to enhance high performance attack detection
  - Active defense requires rapid maneuver enabled by dynamic, reconfigurable architectures (e.g., IP hopping, multilevel polymorphism)



# ***Cyberspace Highlights***

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- **Optimized human-machine systems**
  - Measurement of physiological, perceptual, and cognitive states to enable personnel selection, customized training, and (user, mission, and environment) tailored augmented cognition.
  - High performance visualization and analytic tools to enhance situational awareness, accelerate threat discovery, and empower task performance.
  - Autonomy appropriately distributed between operators and machines, enabled by increased transparency of autonomy and increased human “on the loop” or supervisory control.
- **Software and hardware foundations of trust**
  - Operator trust in systems (e.g., sensors, communications, navigation, C2) enabled by trusted foundries, anti-tamper technologies, and supply chain assurance, as well as effective mixes of government, commercial off the shelf, and open source software
  - Formal verification and validation of complex, large scale interdependent systems
  - Advanced vulnerability analysis, automated reverse engineering, real-time forensics tools
  - High speed encryption, quantum communication, and quantum encryption for confidentiality and integrity





# ***C2ISR Highlights***

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- **Data transformed into higher levels of SA**
  - **Swimming in sensors, drowning in data**
  - **Integrate data and provide rapid “at a glance understanding of information” using cognitive engineering tools**
- **Integrated networked operations (connect 4<sup>th</sup> gen and 5<sup>th</sup> gen aircraft), sensors, command centers across air,space, cyber, sea, ground**
  - **Secure, resilient, agile, and high capacity air-space-and-surface network to enable joint and multinational global C2 and ISR.**
  - **Fully integrate weapon systems and PCPAD across air, space, and cyberspace to achieve synchronized effects**
  - **Provide processing to provide the right information to each user based on goals/decision needs**
  - **Cognitive modeling to provide better funneling of information under limited bandwidths**
- **Effective human/automation teams**
  - **Develop flexible autonomy and all-source fusion technologies for enhanced analysis and planning capabilities for C2 and ISR.**



# ***Future C2 & ISR***

**Integrated  
Networked  
Operations**

**Trusted  
Resilient  
Software &  
Cyberspace**



**Effective  
Human &  
Automation  
Teams**

**Data Transformed  
Into Higher Levels  
Of Situation Awareness**

**Built on a platform for rapid innovation, prototyping and testing**



# ***Mission Support Recommendations***

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- **Experiment with new cross-domain Digital Design Tools**
  - Identify pilot programs to integrate System of System concept trades & digital design tools
  - Verify claims the new tools reduce development time by at least 25% and save program costs
  
- **Reinvigorate a technology demonstration prototype program**
  - Reallocate resources to increase the number of technology demonstrations
  - Explore feasibility and utility of creating small, independent rapid prototype teams comprised of Product Centers, Labs, Users, Academia, and Industry
  - Leverage external technical talent through Open Challenges and produce novel technologies and solutions at a fraction of the time and cost to conventional processes



# ***System Design, Material, & Manufacturing Highlights***

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- **Open system architectures**
  - Plug-n-play, modular, standardized components
  - Standardized interfaces
  - Critical for technological agility
    - Threats change, technology changes
    - Need to be able to rapidly modernize
- **More efficient systems**
  - Design for maintainability
  - Design for operability (human-system integration)
  - Energy efficiency
- **Seamless thread from design to manufacturing to maintainability**
  - Rapid prototyping test environments
  - Significant build up of modeling and simulation tools
  - Digital thread
    - connectivity of test data/models to provide integrated information on a system
  - Digital twin
    - life time model of system to make maintenance & logistics customized
- **Additive manufacturing**



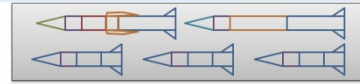


# Agile Manufacturing for Rapid & Affordable Fielding

*Affordable Capability..... New Systems /sub-systems*

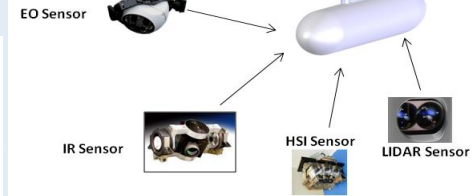
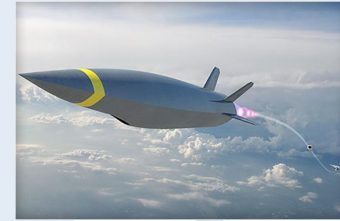


**Networked Collaborative Design: 60% less time**



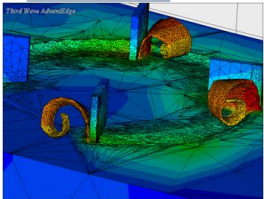
Seeker    Mission Computer / Guidance    Payload / Effect    Aerodynamics    Propulsion

**Flex Weapons**

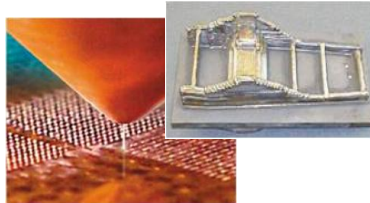


**Open Architecture ISR Pod**

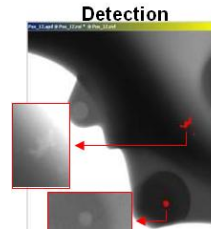
**From S&T to the Field: Faster @ Less Cost**



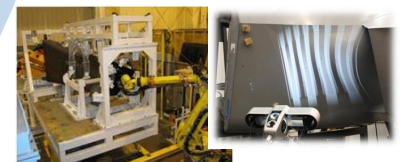
**Model-Based/  
Virtual Mfg:  
50% less time**



**Direct Digital &  
Additive Mfg:  
Small lot production**



**Auto/Digital  
Inspection:  
20% less time**



**Automated  
Assembly:  
30% less time**



# ***Air Force Global Horizons***

- **Sets Air Force Science and Technology Vision 2013-2027**

<http://www.af.mil/Portals/1/documents/news/GlobalHorizons.pdf>

CORE FUNCTION	GLOBAL SECTOR
Air	Transportation
Space	Matl & Manf
Cyber	Comm/IT/Finance
C2&ISR	Energy
Support Tech	Pharma & Health
Enabling S&T	Education & Train



