



Sustainability Linkages in the Federal Government

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World Wildlife Fund

- Mission: Conservation of Nature
 - Finding common ground for species, places, people and business
- Established in 1961
- Operates in more than 100 countries
- 4,000+ employees
- 5+ million members (1.2 million in U.S)
- Local to global presence



Challenges

- Bringing a systems approach to decisionmaking
- Solving for our economic, environmental/conservation goals in ways that respect and enhance people and communities

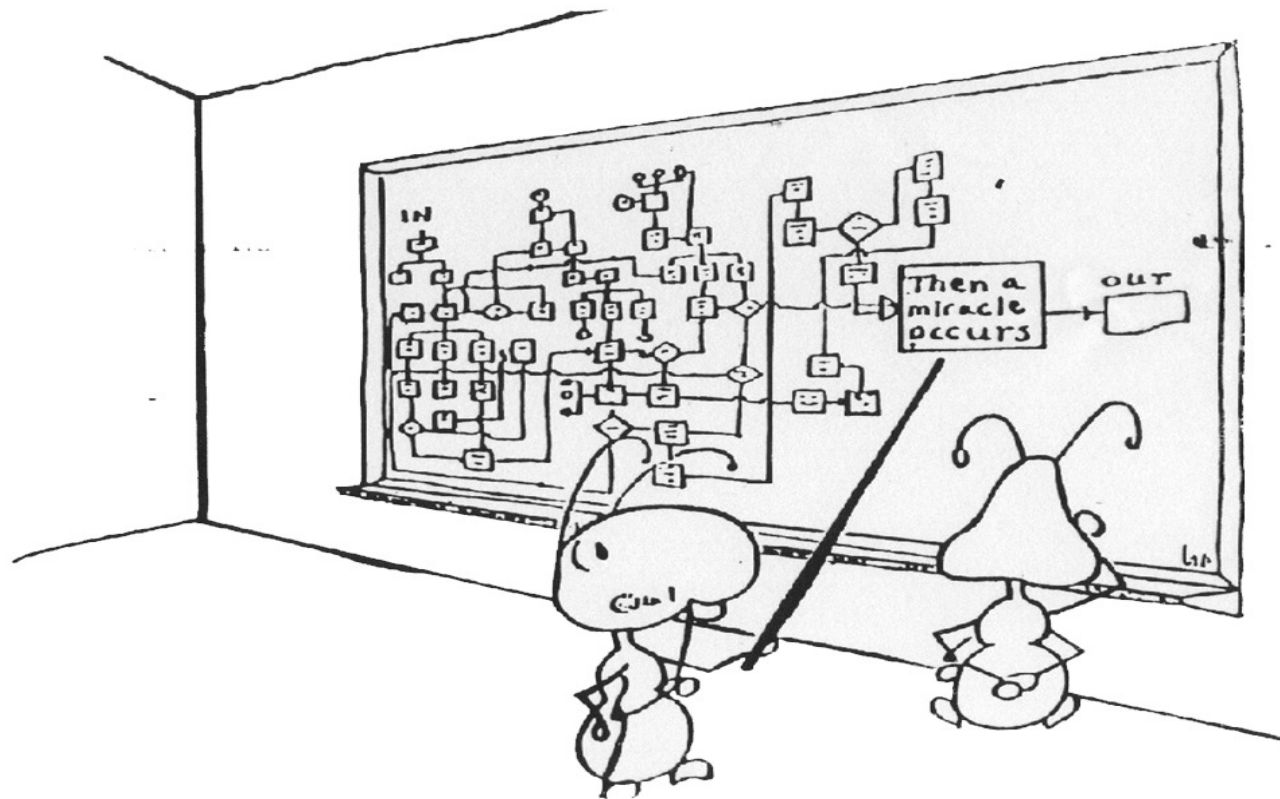


Key Technical Issues

- Valuing future needs
 - Discounting
- Valuing nature
 - Good work going on here at WWF & elsewhere
- Addressing uncertainty
 - Low probability of high consequence events
 - Quantitatively and qualitatively
 - Can we assign plausible values to key uncertainties
- Calculating benefits
 - Quantitatively and qualitatively (we know they are non-zero)
 - Expanding the boundary for benefits and costs



Then a Miracle Occurs...



Good work, but I think we might need just a litte more detail right here.

Key Practical Considerations

- People
 - Can't deal with too much complexity
 - Aren't paid or rewarded for systems thinking
- Government Agencies
 - Report to different authorizing and appropriations committees
 - Even connected issues, not connected (transportation/climate)
- Legislation
 - Operating from different organic statutes
 - Deadlines for related regulatory and policy actions within and across agencies are typically out of sync
 - As long as laws provide different and usually somewhat narrow decision criteria, laws themselves are barriers
 - Some Exceptions – e.g., National Environmental Policy Act
- Politics
 - We live in challenging times; seemingly more resistance than ever to connecting issues





Key Question for Committee

- Is the Committee developing a new decision framework or tweaking existing ones?
 - The choice will affect its likely adoption and deployment
- Will you recommend demonstrating or piloting the decision framework?