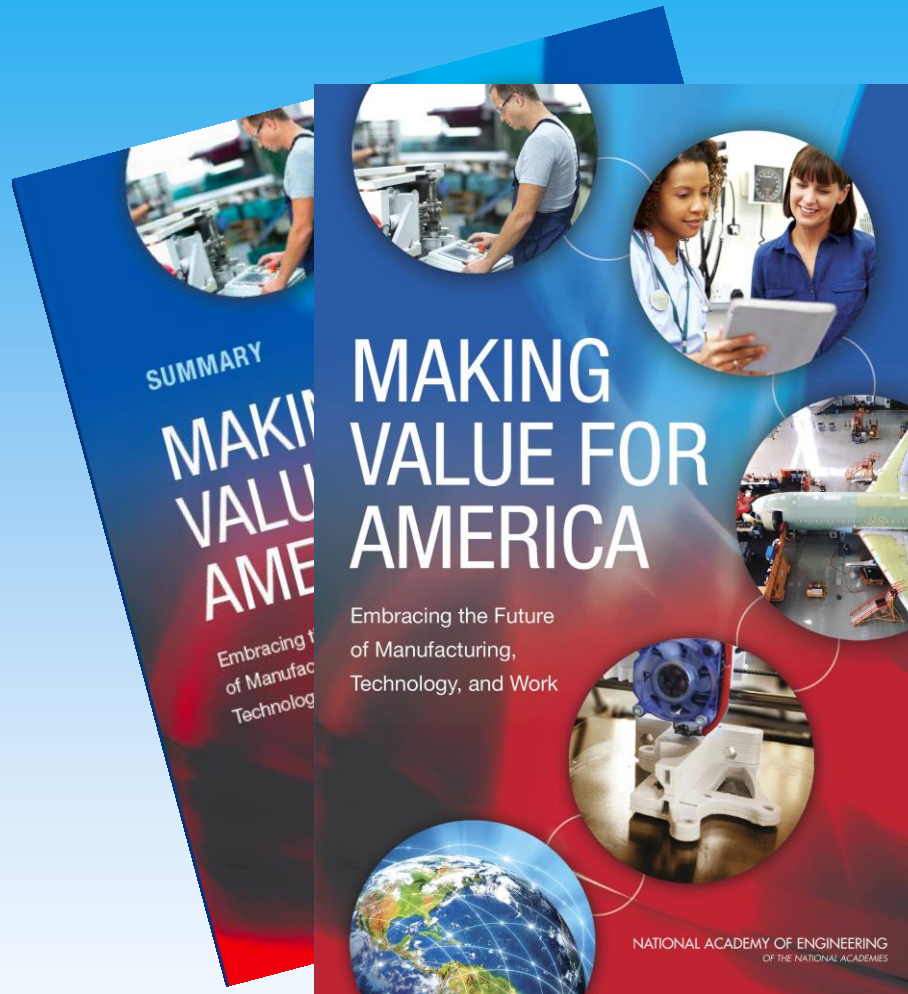


Making Value for America

Summary of NAE Report

**Kate S. Whitefoot
Assistant Professor
Mechanical Engineering, Engineering & Public Policy
Carnegie Mellon University**

**Government-University-Industry Roundtable
Washington, DC
October 26, 2016**



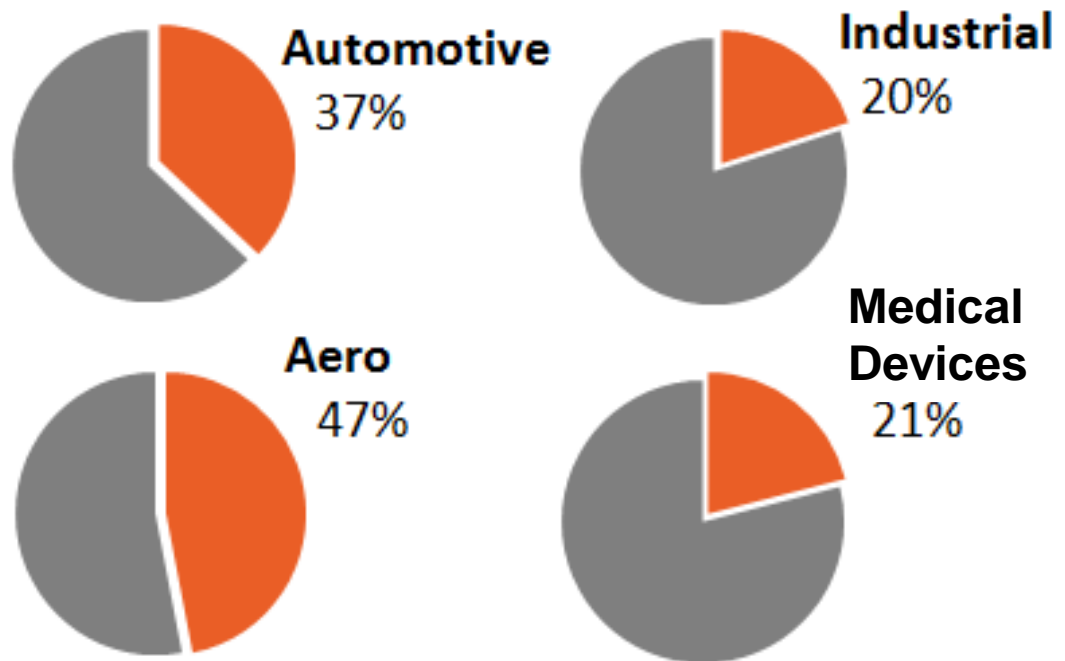
www.nap.edu/makingvalue

Diminishing distinction between manufacturing and services

Manufacturers produce bundles of products and services

Services are a significant portion of manufacturers revenue

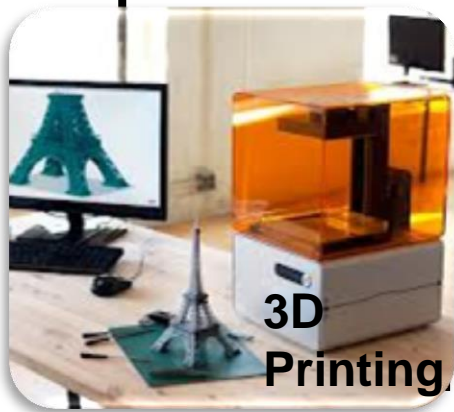
Manufacturers' Average Revenue From Services



Data: Deloitte Research (2006)

New Capabilities are Transforming Manufacturing Value Chains

How things
are designed



How things
are made



And the types of products and
services that can be created

How entrepreneurs
start their businesses



These changes create new opportunities **But Many Americans are Being Left Behind**

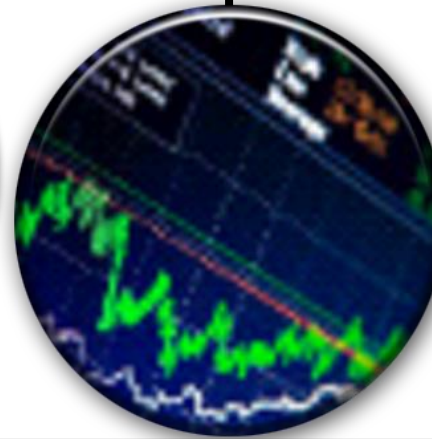
**Fewer jobs and lower wages for
workers without a higher degree**

**Further job displacement
anticipated from automation**

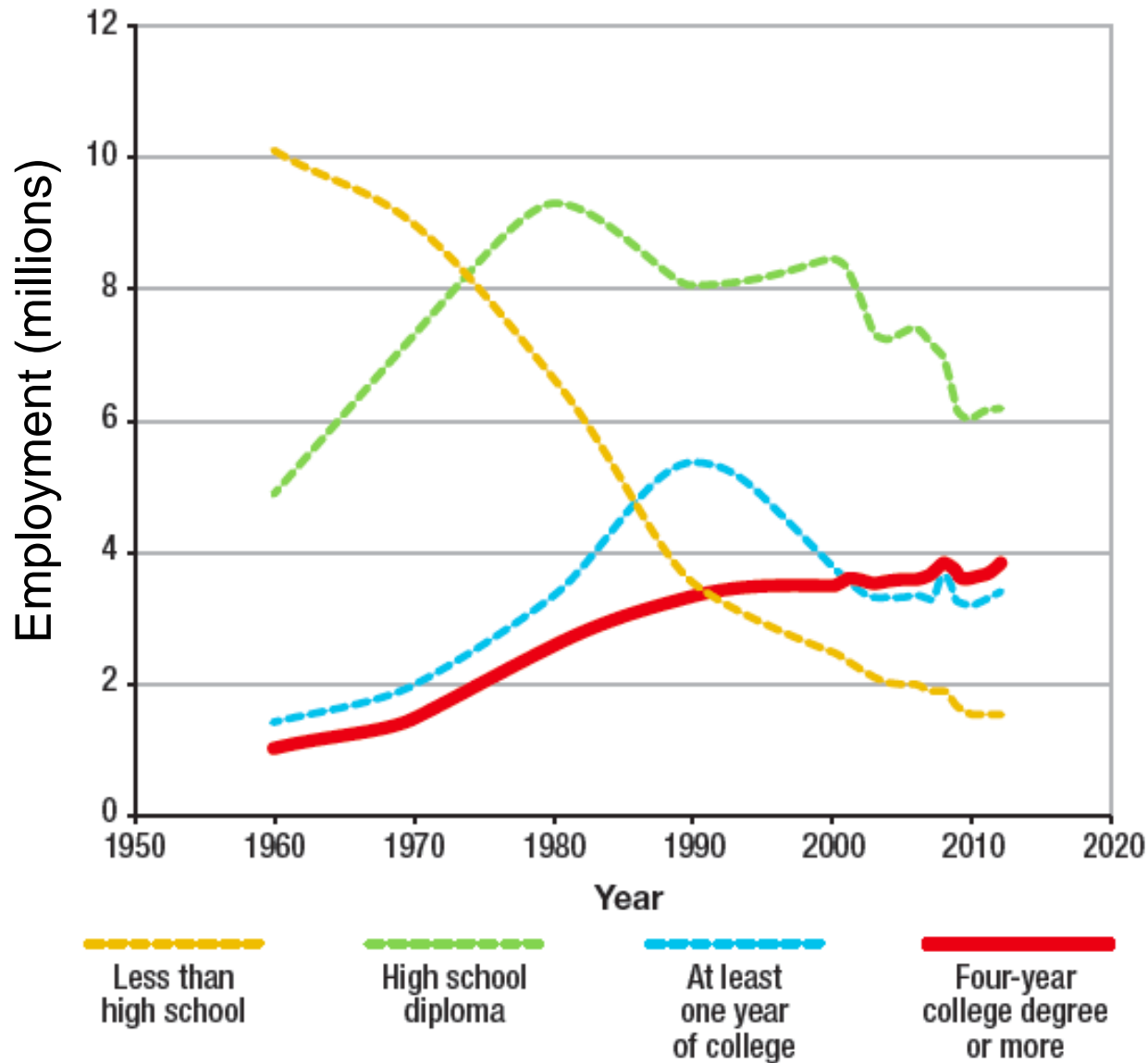


**Growing importance of
software, data, and digital tools**

**Lack of capital and
resources to grow
new businesses**



Trends in Employment in the Manufacturing Sector by Education



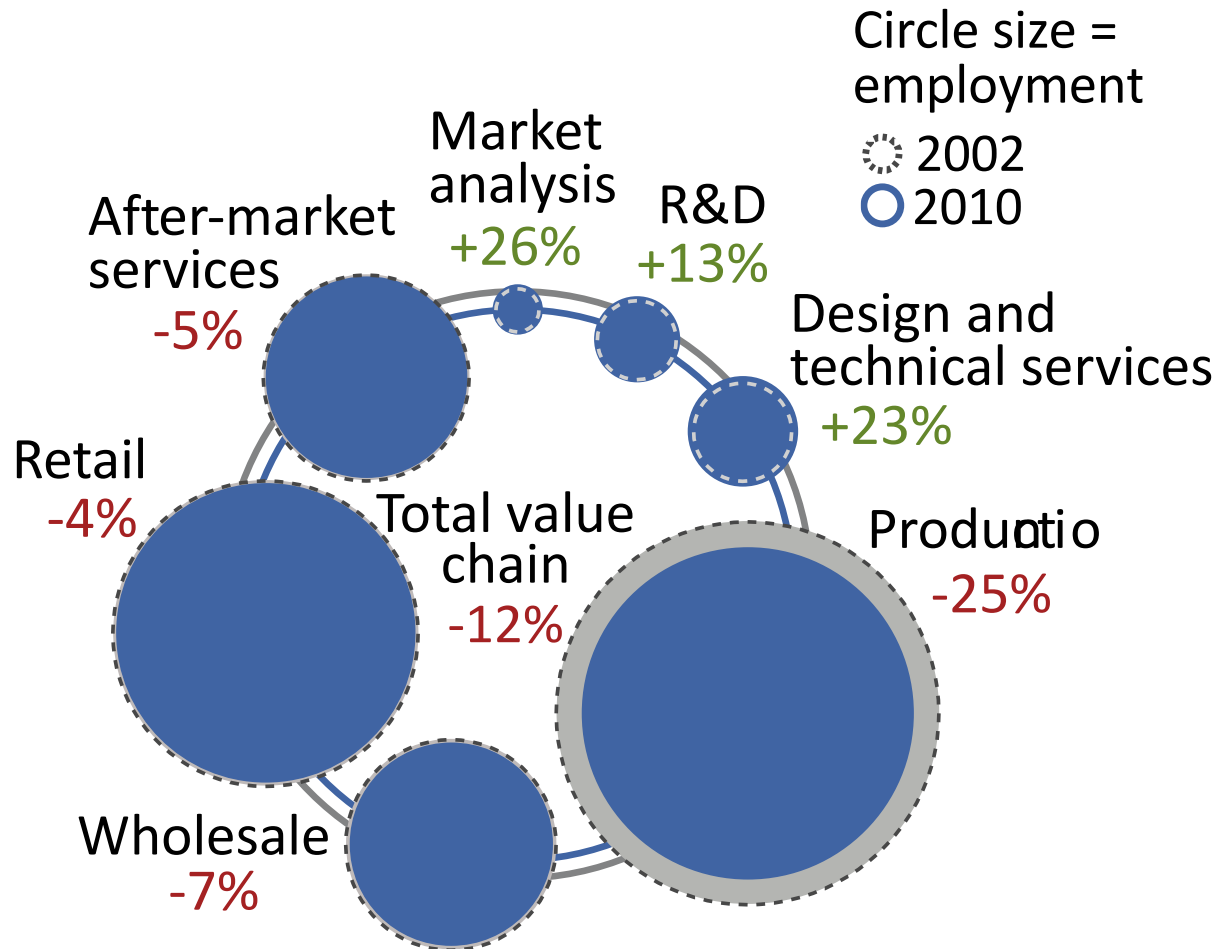
*Employment data points between 1960 and 2000 are decadal. From 2000 to 2012, data are annual. SOURCE: IPUMS-USA, University of Minnesota, www.ipums.org.

US employment in the value chain

Employment growth is in upstream services

Particularly for:

- Engineers
- Scientists
- Computer Programmers



Data Source: BLS Quarterly Census of Employment and Wages

Government, Industry, and Education Must Take Cooperative Actions



Share the responsibility to

EDUCATE



COLLABORATE

to spread best business practices,
and enable more entrepreneurs



BE INCLUSIVE

Diversity benefits innovation



Advances in Additive Manufacturing

- Geometry and topology optimization
- Machine learning
- Technical pathways to commercialization

Coming in Fall 2017

BS minor in Additive Manufacturing

MS in Additive Manufacturing

