

# *Opening Science & Scholarship*

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Associate Director for Program Development  
National Library of Medicine, NIH*

*National Academies – September 18, 2017*

# The National Library of Medicine

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- NIH Institute – Lead, conduct & support research in:
  - ◆ Information science
  - ◆ Informatics
  - ◆ Data science

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  - ◆ Information science
  - ◆ Informatics
  - ◆ Data science
- Biomedical Library – The world's largest
  - ◆ Embrace openness – science and scholarship
  - ◆ Steward of literature and more
  - ◆ Index > 5600 journals in MEDLINE
  - ◆ Major data & info resources
    - ◆ Sends > 100 terabytes of data to > 4 million users
    - ◆ Receives > 10 terabytes of data from > 3,000 users

# What NLM Does

**Biomedical Science**



# Biomedical Science



Literature

## Biomedical Science



Literature  
Data

## Biomedical Science





*Collections of  
Digital Research  
Objects*

Data  
Models

Literature

Software

Workflows

**Biomedical Science**

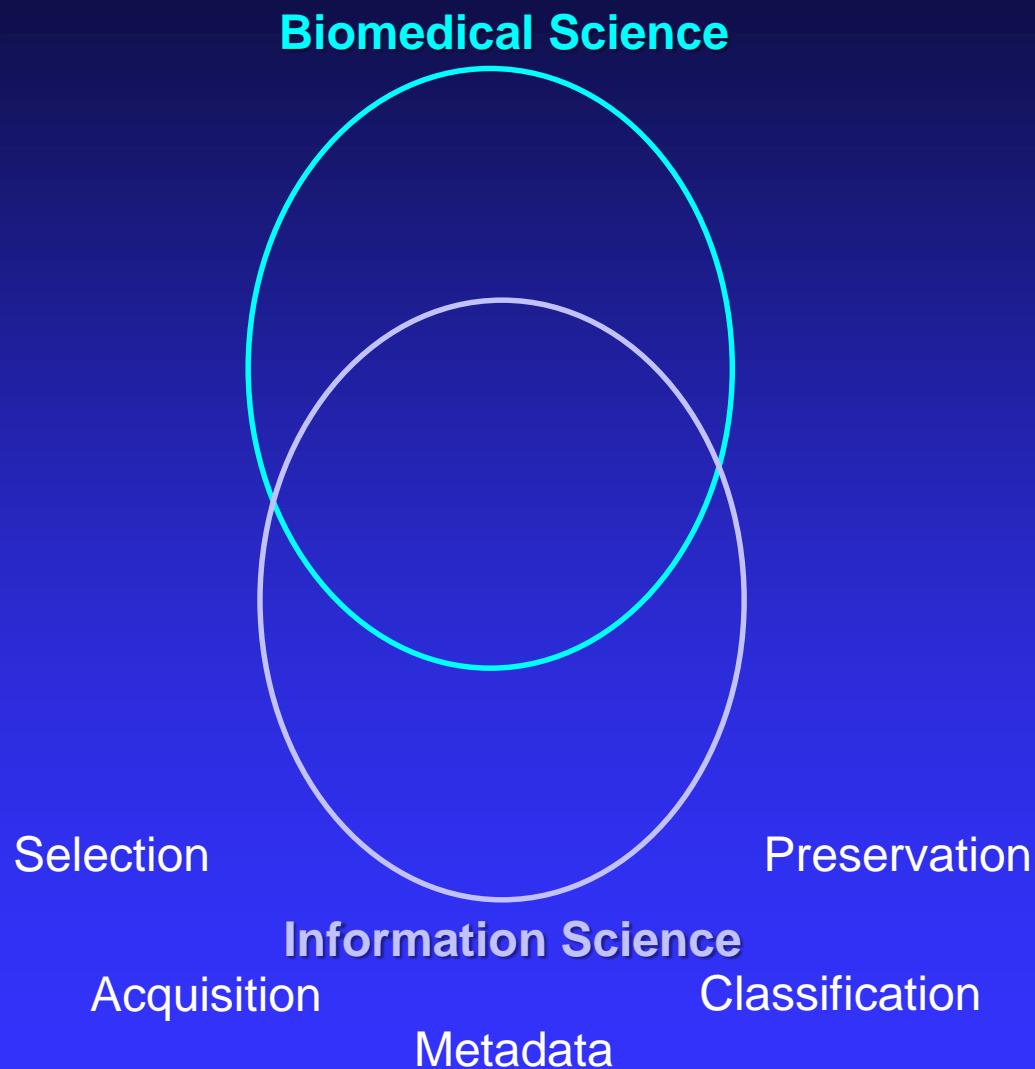
*Collections of  
Digital Research  
Objects*

*Curate*

**Biomedical Science**

**Information Science**

*Collections of  
Digital Research  
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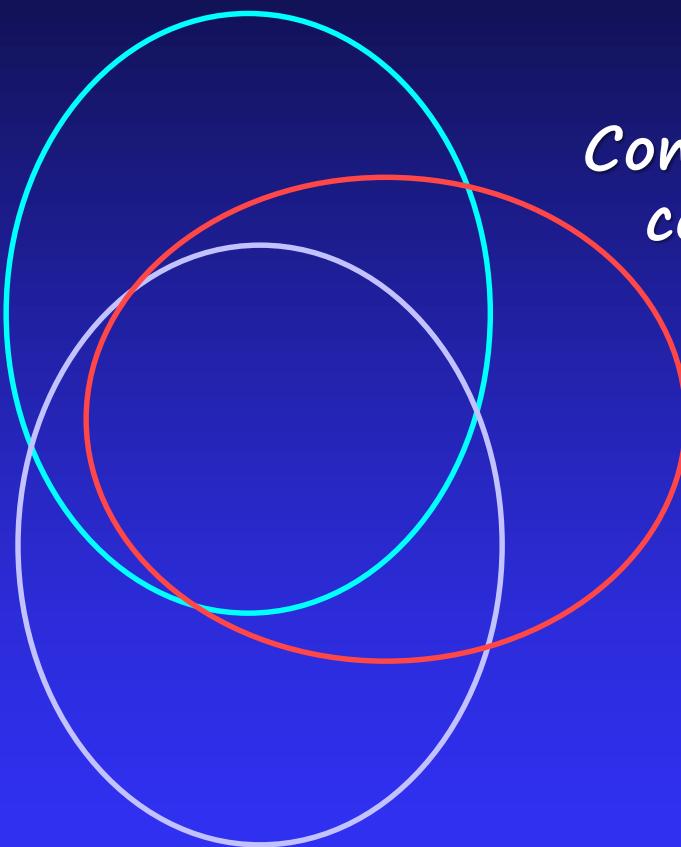
*Collections of  
Digital Research  
Objects*

**Biomedical Science**

*Compute in  
context*

**Informatics**

**Information Science**



# *Collections of Digital Research Objects*

## Biomedical Science



Algorithms  
Ontologies  
**Informatics**  
Computation  
Software tools

*Collections of  
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Objects*

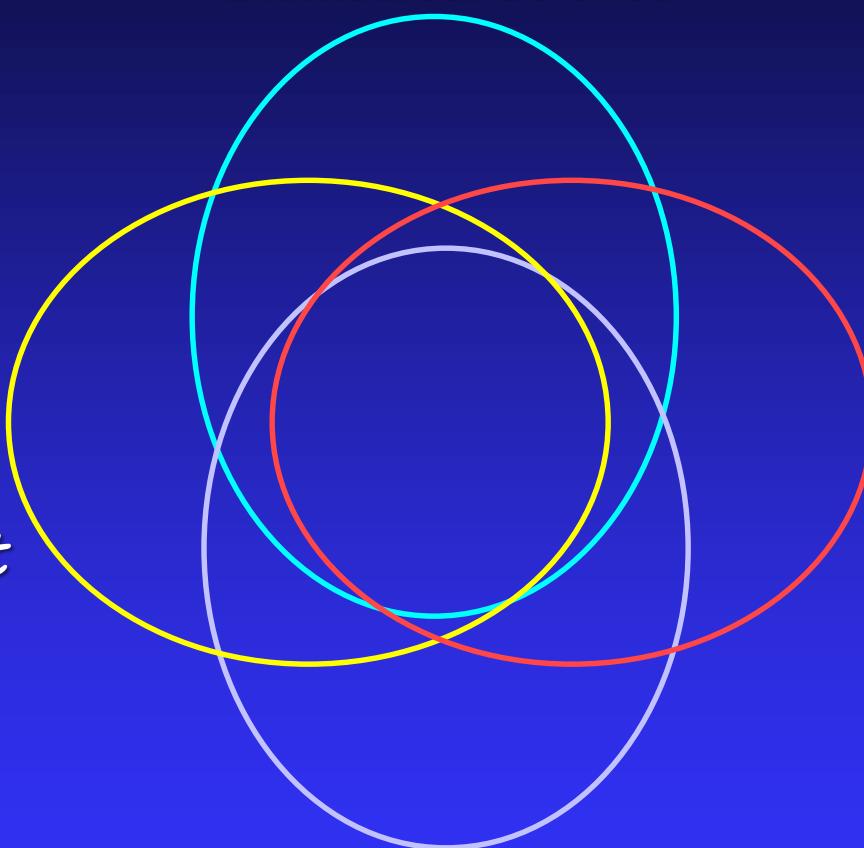
**Biomedical Science**

**Data Science**

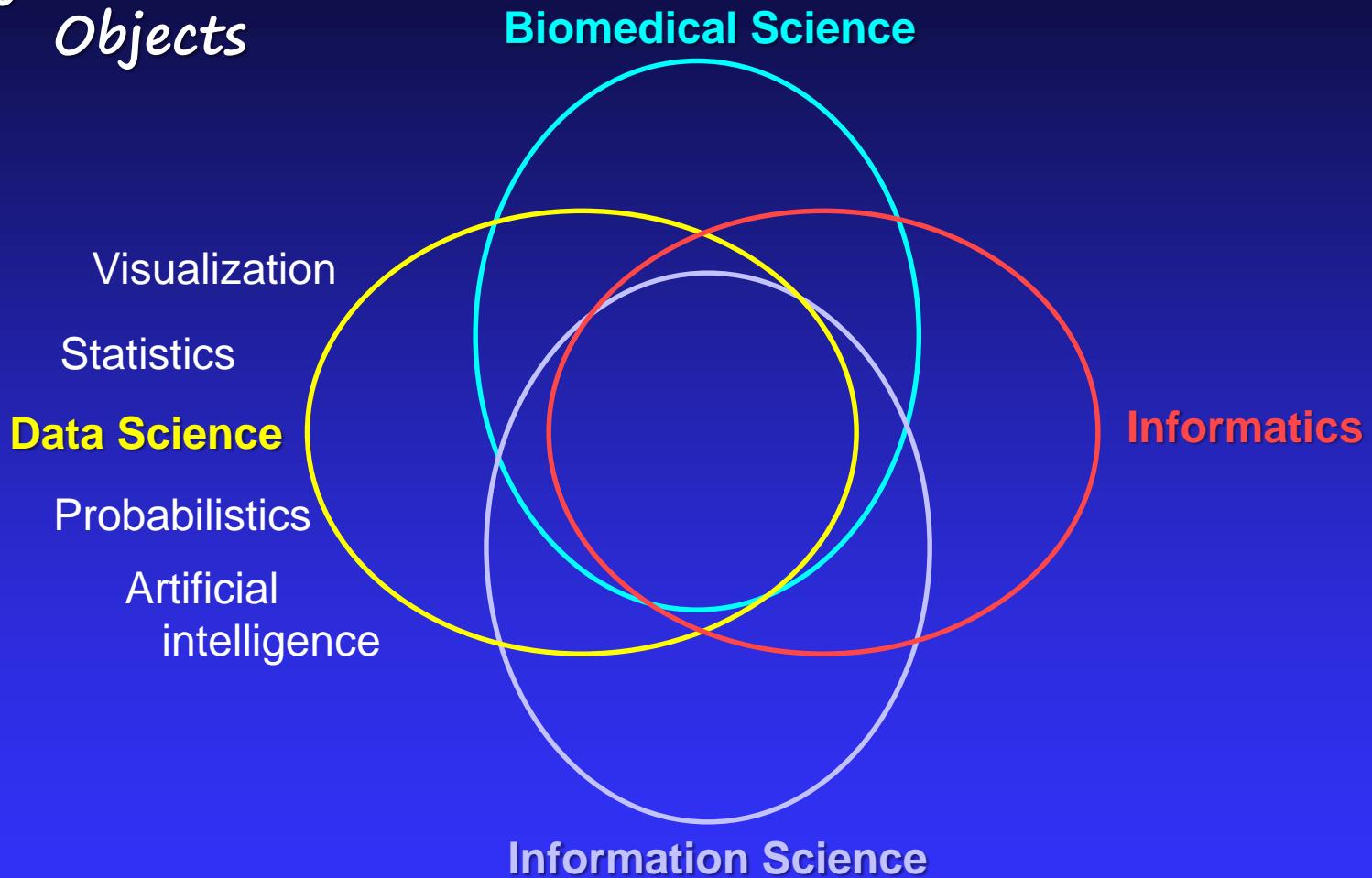
*Extract insight  
from data*

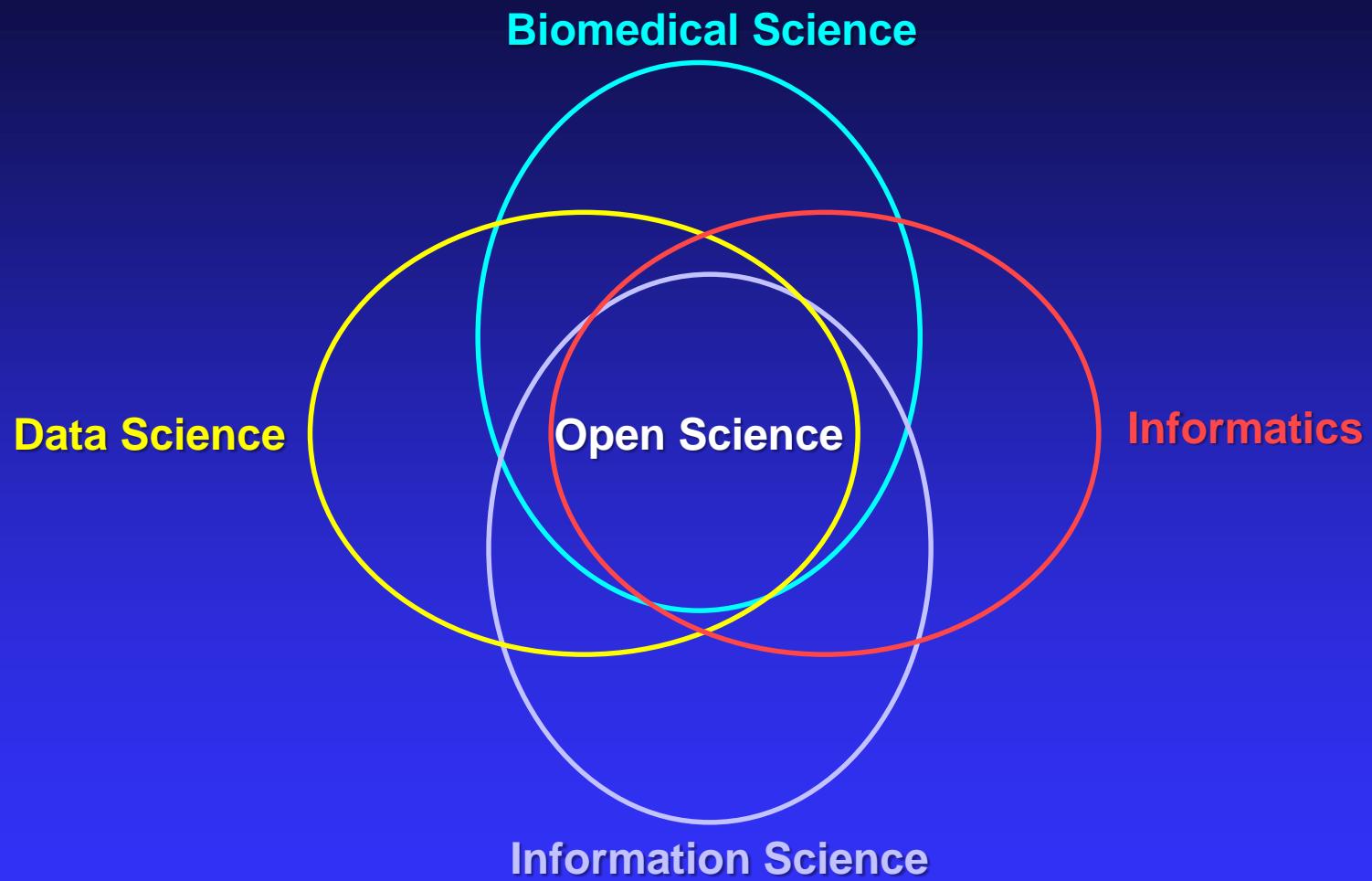
**Informatics**

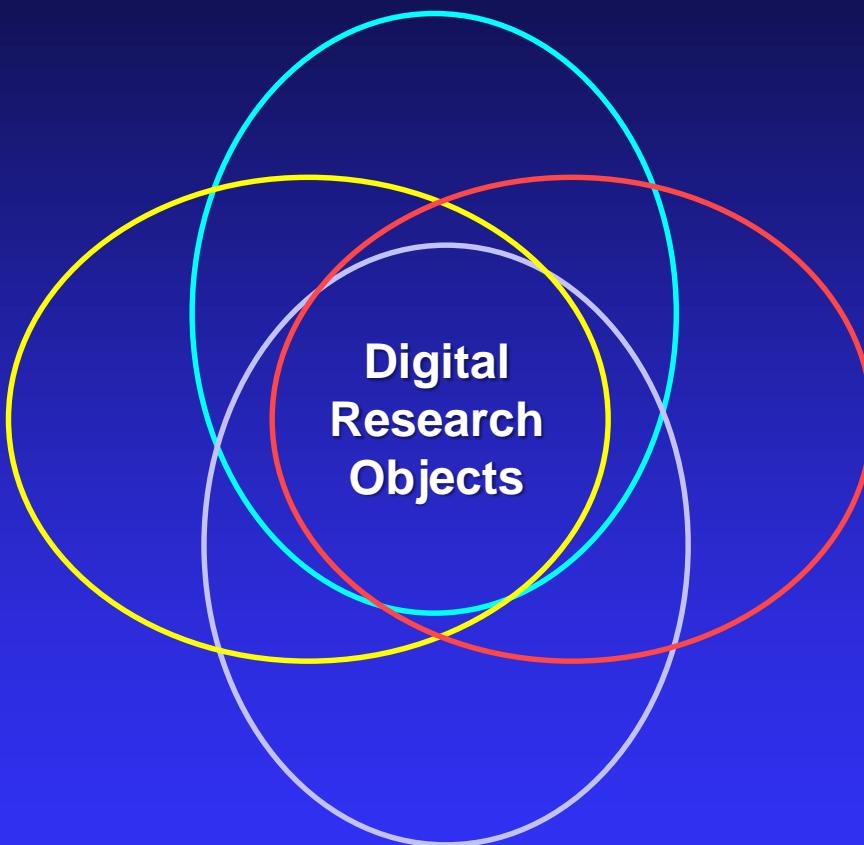
**Information Science**



*Collections of  
Digital Research  
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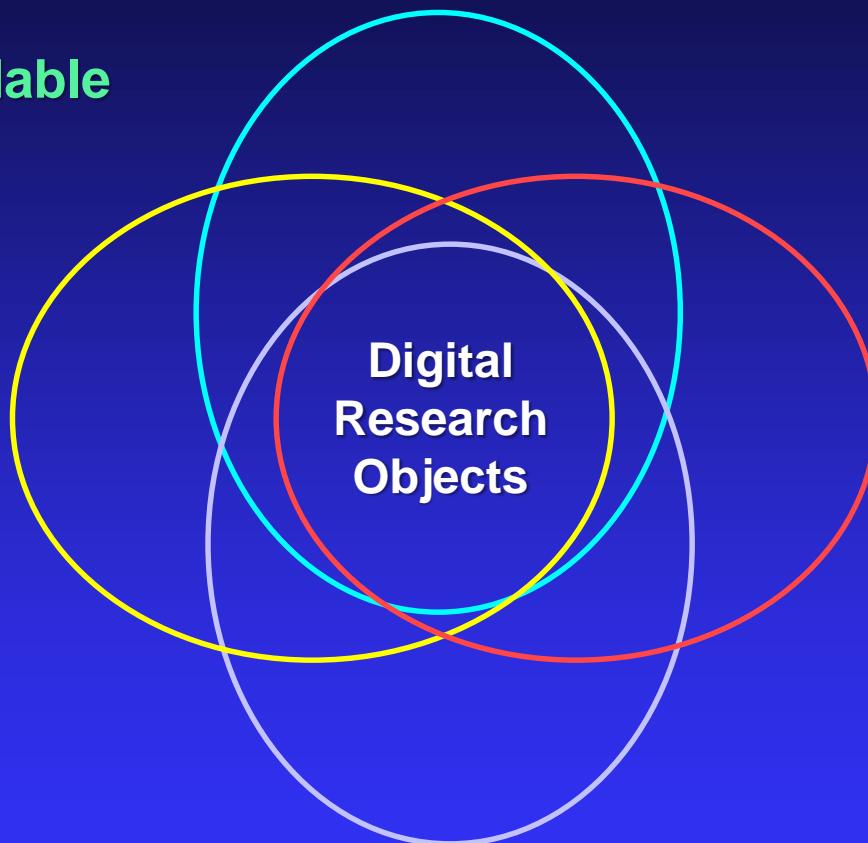






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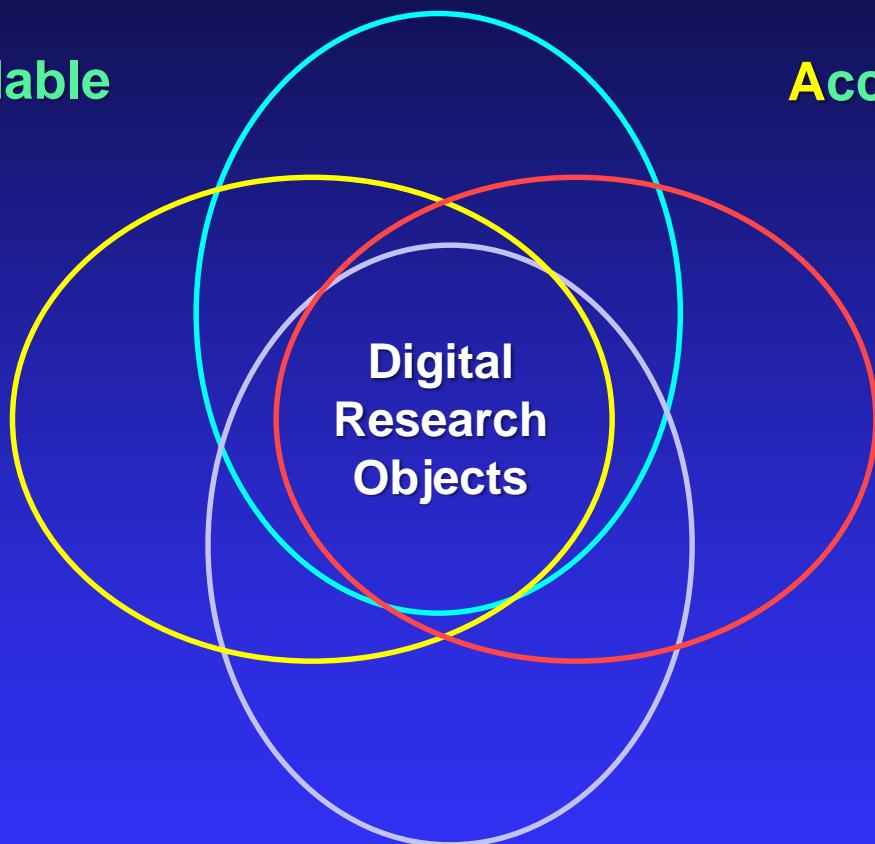
Findable



FA

Findable

Accessible



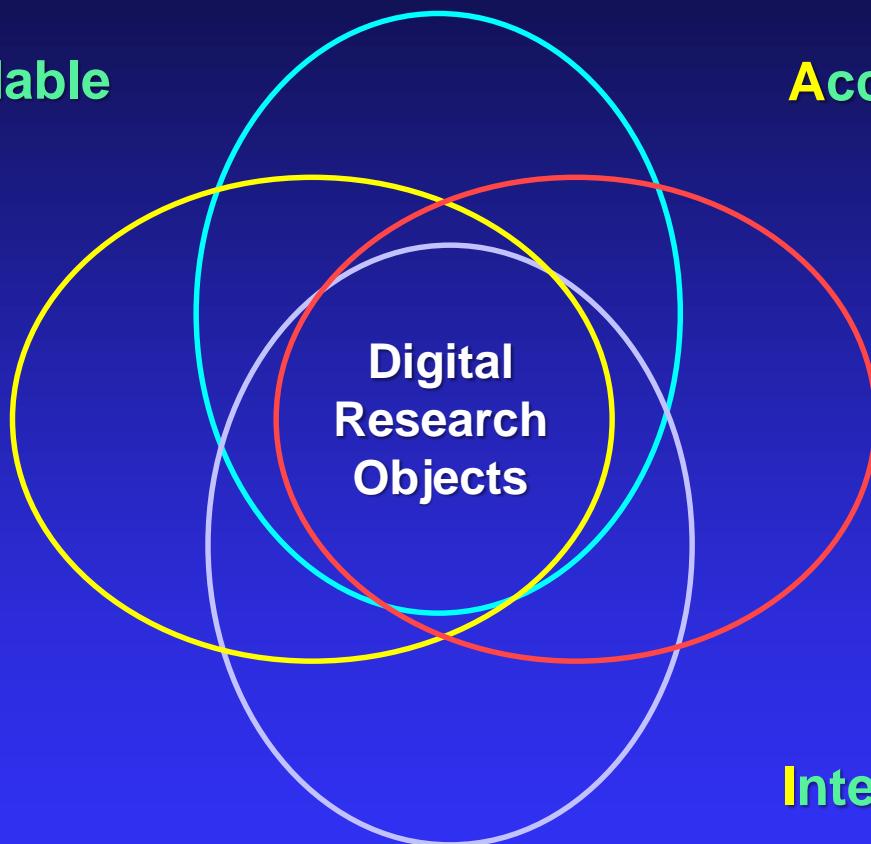
# FAI

**Findable**

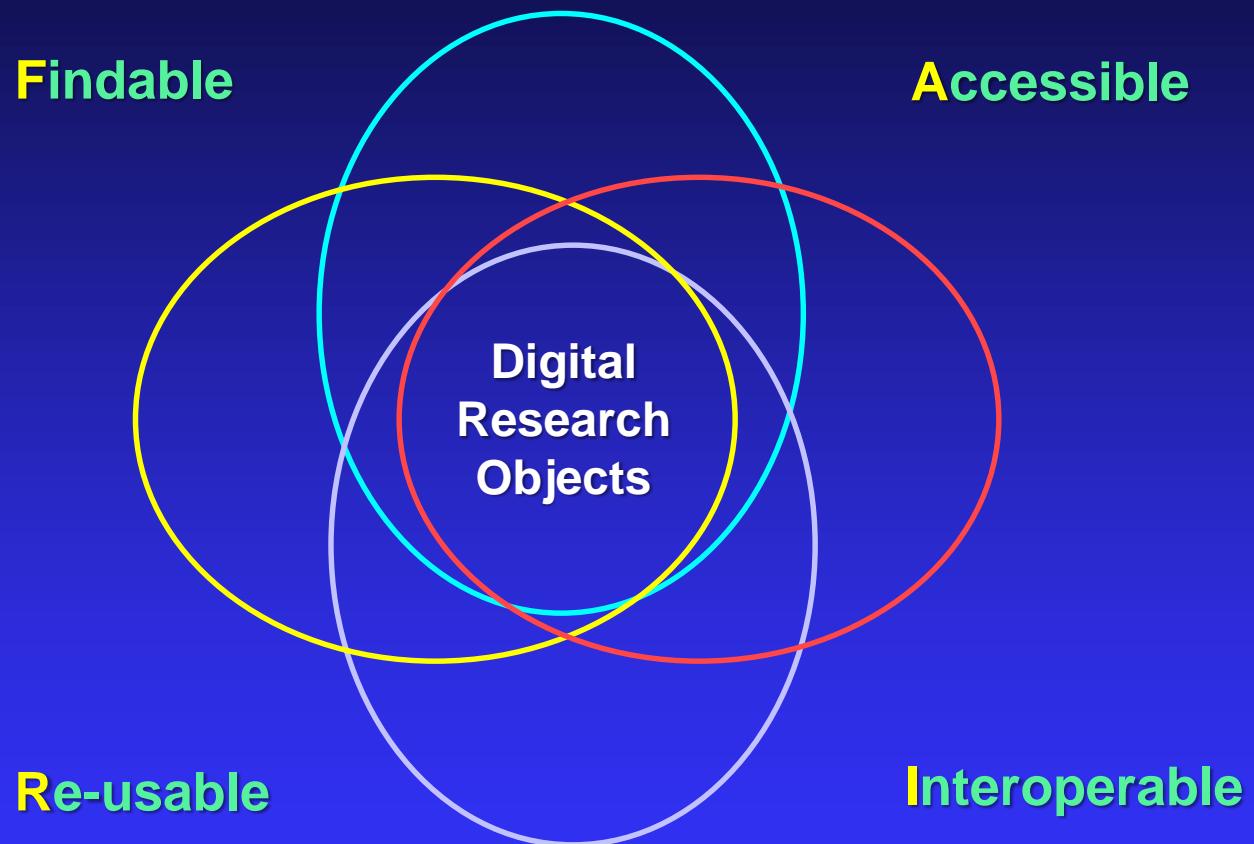
**Accessible**

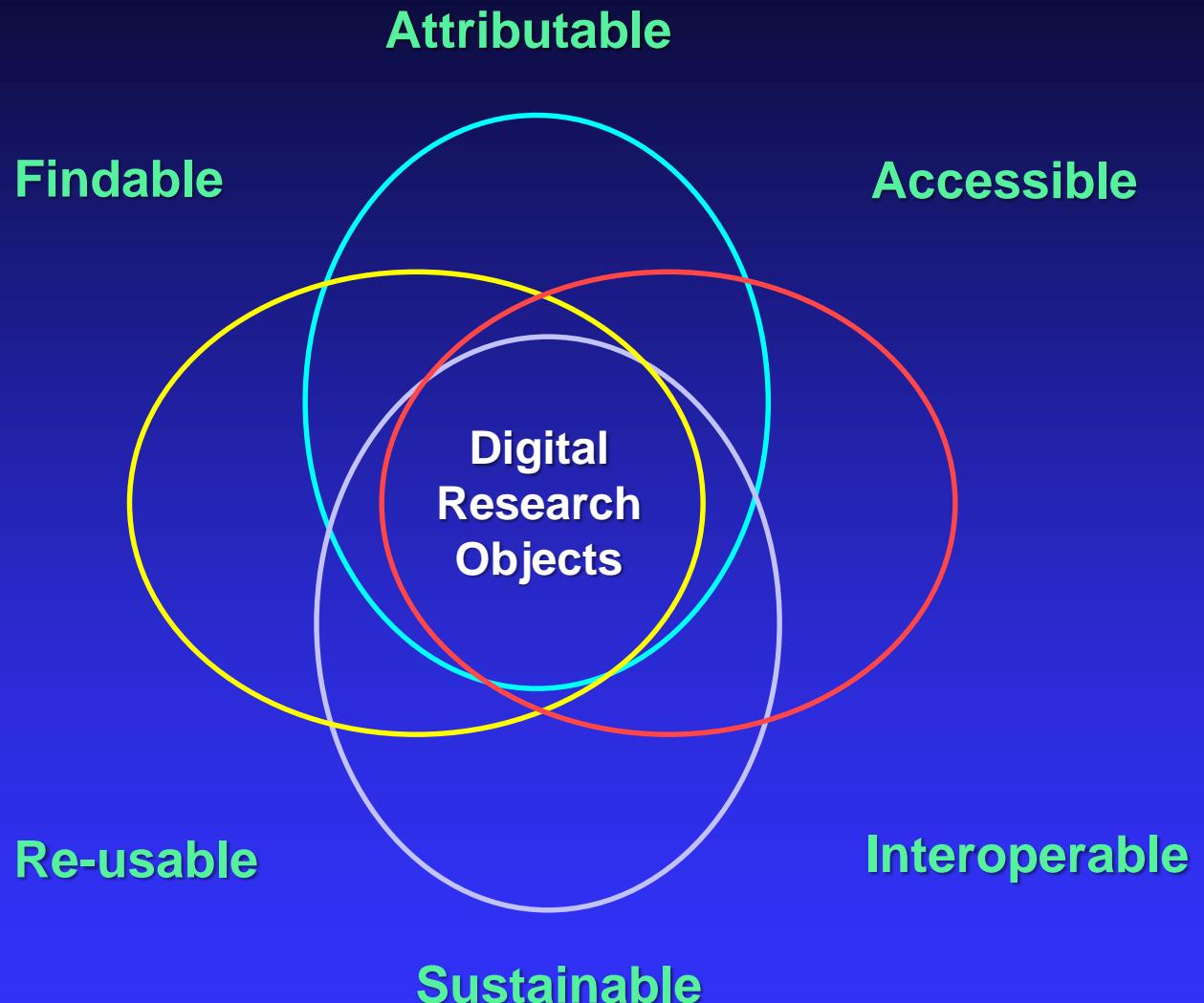
Digital  
Research  
Objects

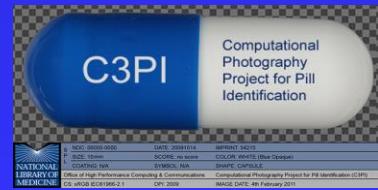
**Interoperable**

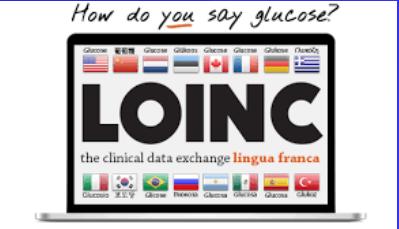
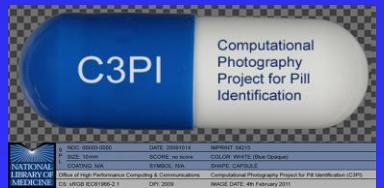


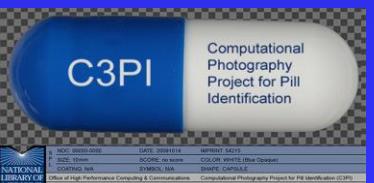
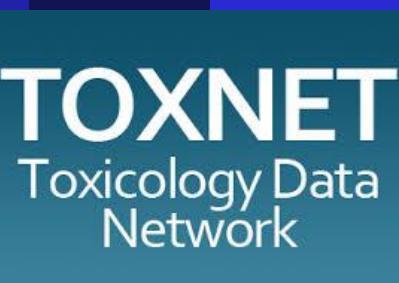
# FAIR











# Data Science at NIH

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- **Data Science** - *NLM should be the intellectual and programmatic epicenter for data science at NIH and stimulate its advancement throughout biomedical research and application.*

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- **Open Science** - *NLM should lead efforts to support and catalyze open science, data sharing, and research reproducibility, striving to promote the concept that biomedical information and its transparent analysis are public goods.*

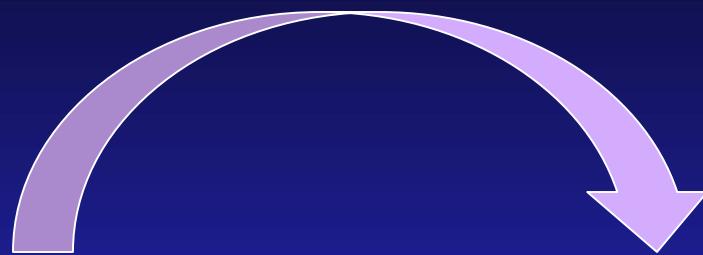
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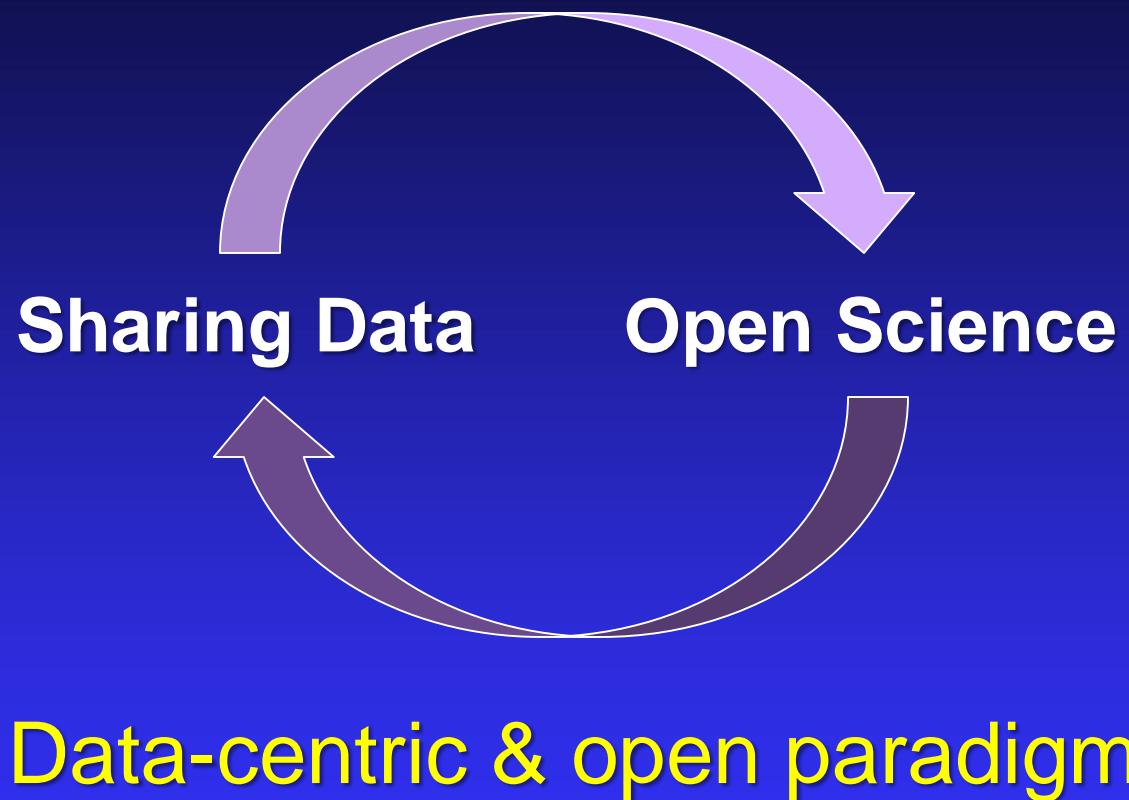
***Recommendations Accepted***





**Sharing Data**

**Open Science**

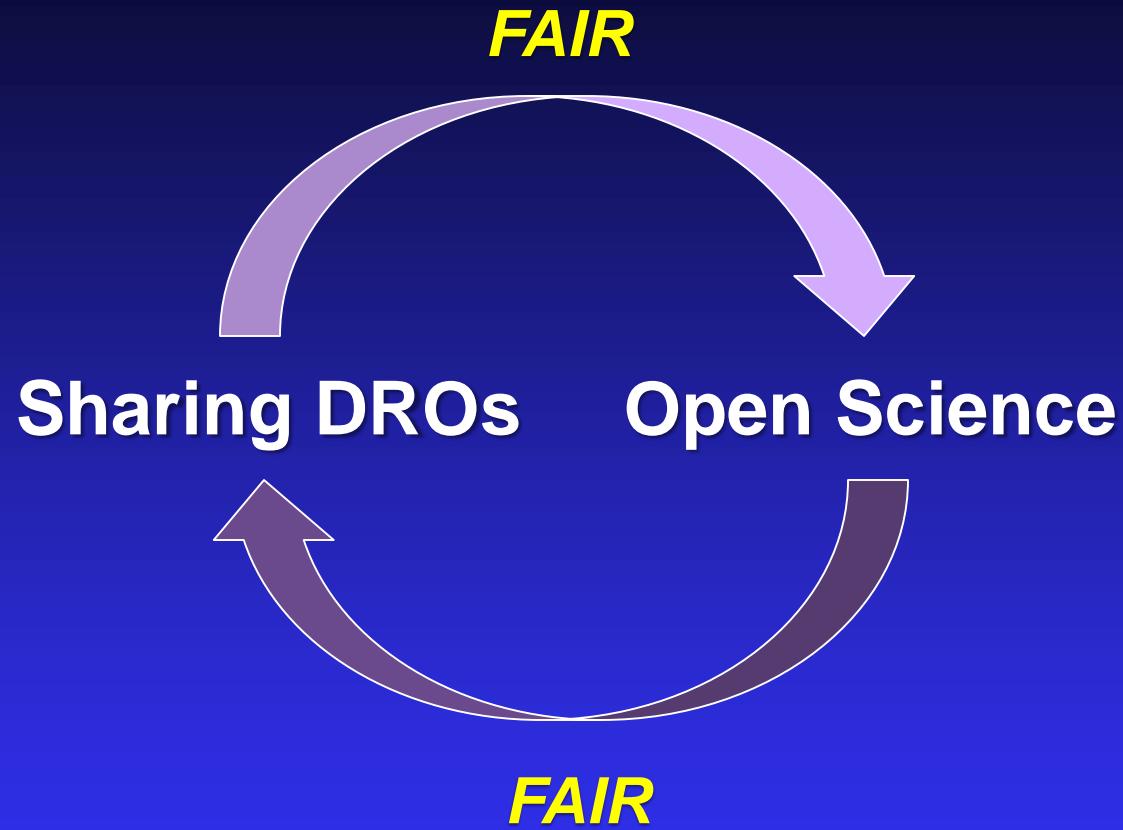




\*Digital Research Objects

- Data
- Software
- Publications
- Workflows, etc.

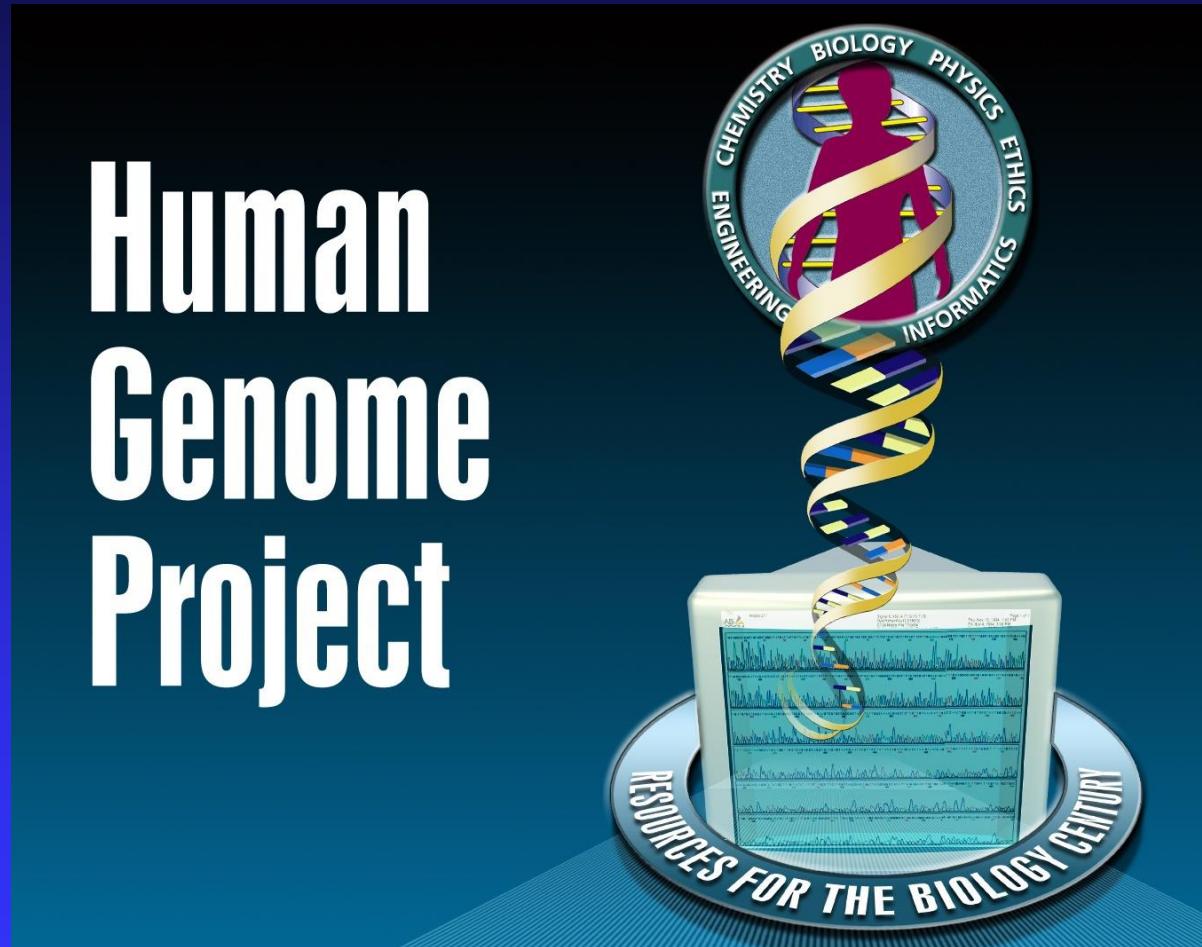


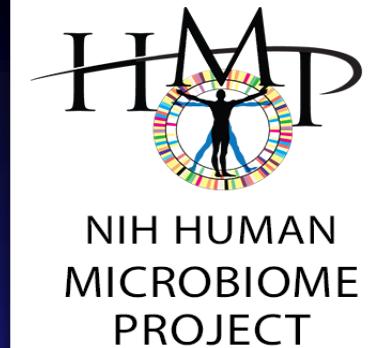


Data-centric & open paradigms  
*have proven successful*

# NIH Support for Data-Centric & Open Science

## Large Scale Data





NIH HUMAN  
MICROBIOME  
PROJECT

GTGCGGCACTGCTTAAAGATACCAAAATTAAATTATTTTGTGAGACTAC  
AGGAGACAGTCGCGGTTTCTTCTTCTTCTTCTTCTTCTTCTTCTTCTTCTT  
ATTT  
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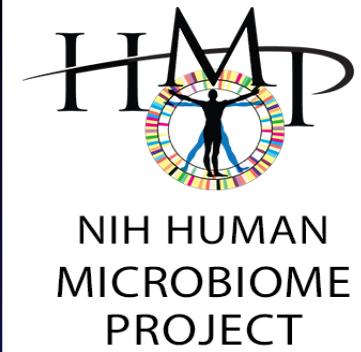
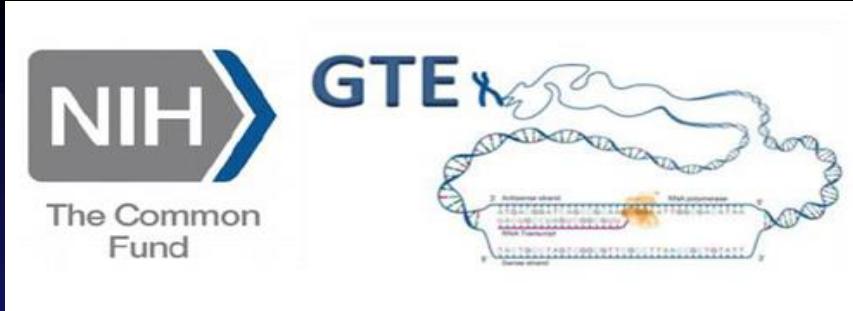
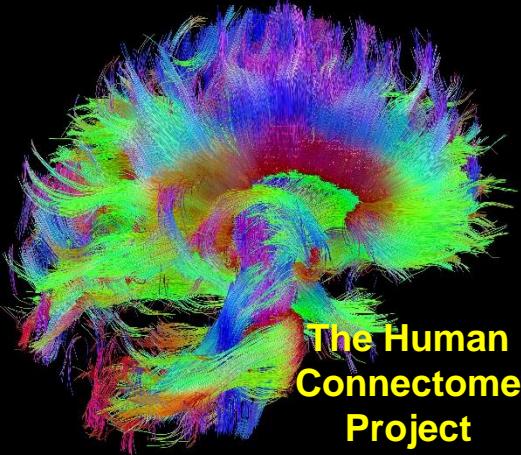
 FlyBase

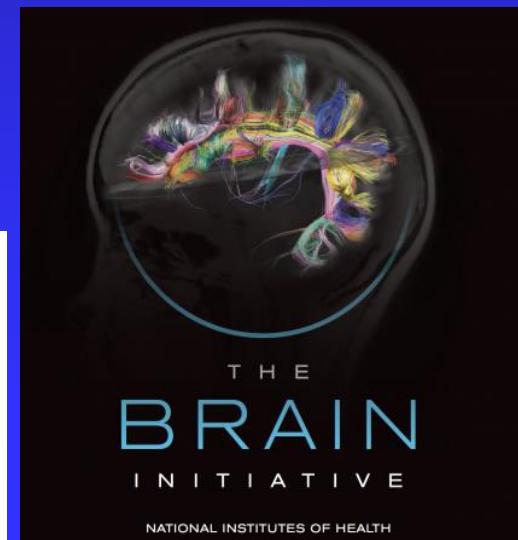
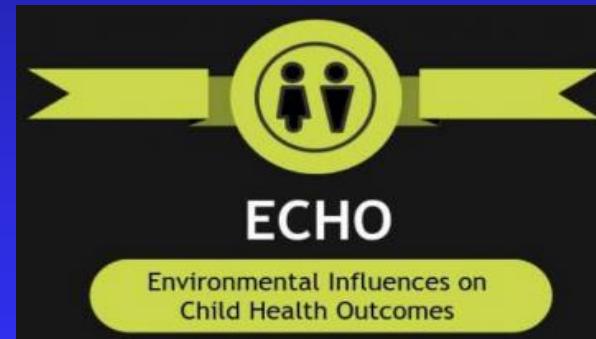
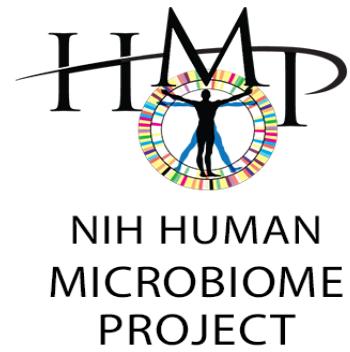
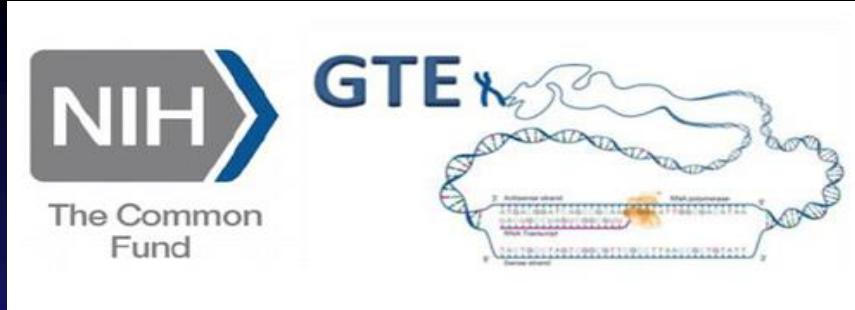
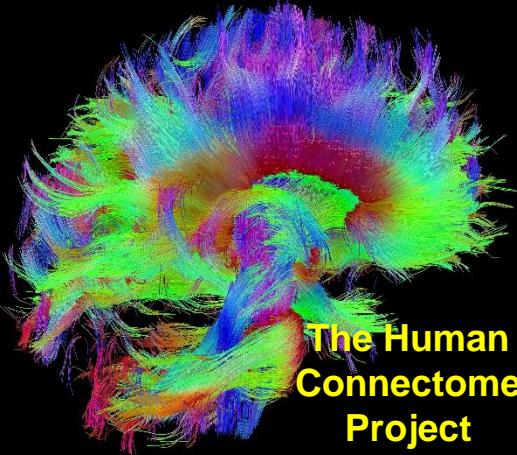
 MGI

 ZFIN  
The Zebrafish Model Organism Database

 SGD *Saccharomyces*  
GENOME DATABASE

 WormBase  
The Biology and  
Genomes of  
C. elegans.



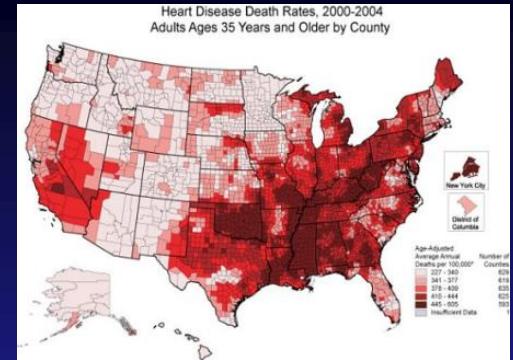
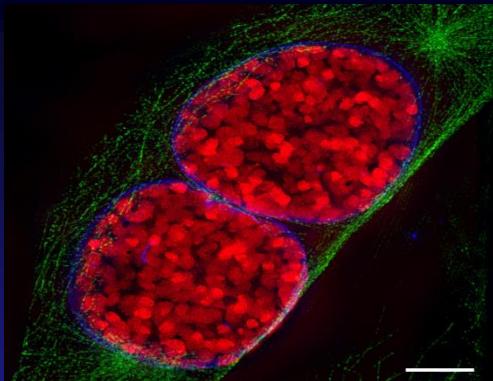


# Data Centric & Open Science

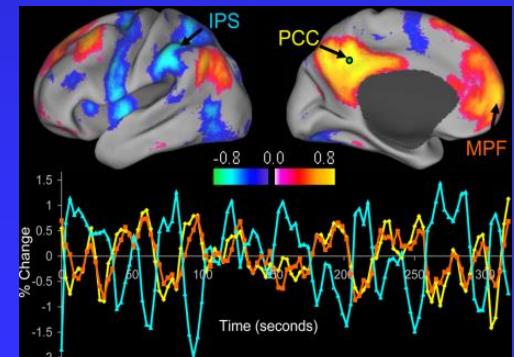
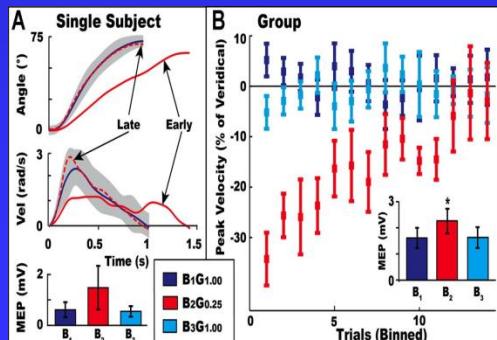
- Requires soft & hard **infrastructure**:
  - ◆ Clear & heeded **policies** of funders, publishers, etc.
  - ◆ Widely-used data-related **standards** (incl metadata)
  - ◆ Data **repositories**, platforms & tools
  - ◆ Appropriate **incentive** structure

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- When implemented with FAIR principles
  - ◆ Forms basis of digital ecosystem – transformational
    - ◆ Accelerating pace of discovery
    - ◆ Changing the nature of discovery



Most domains of biomedical research  
are **neither data-centric nor open**



For these domains, the major public products of research are **scientific papers** that describe the authors' **conclusions about** the data...



...but the underlying **data are never seen.**



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***Much less shared***

This is about to change

# Societal expectations



## Societal expectations



## Policy directives



Societal expectations



Policy directives



Technical capabilities

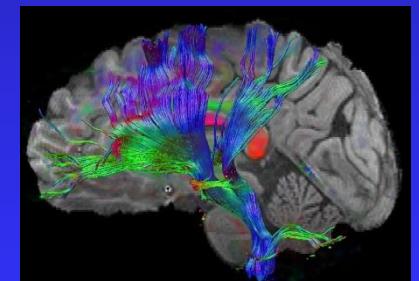
Societal expectations



Policy directives



Technical capabilities



Scientific opportunities

Societal expectations



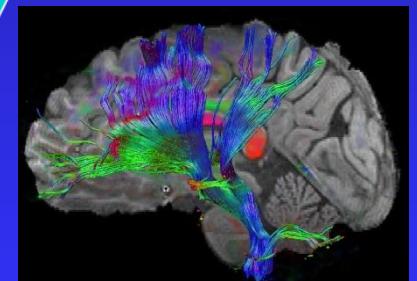
Policy directives



More Sharing  
& More Open  
Across  
All  
Domains



Technical capabilities



Scientific opportunities

DataScience@NIH

Build on NIH-Wide Opportunities

## Build on NIH-Wide Opportunities



- Findable – PubMed
  - ◆ Finding literature
  - ◆ Finding data via PubMed Central data deposit, Link Out, etc.

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- Findable – PubMed
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  - ◆ Finding data via PubMed Central data deposit (10/17)
- Accessible - Holdren Memo to increase access
  - ◆ NIH plan for publications – PubMed Central
  - ◆ NIH plan for data – Peer reviewed DMP for all research
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- Interoperable - Standards
  - ◆ NLM – UMLS, SNOMED-CT, LOINC, RxNorm, etc.
  - ◆ Repository & Initiative-related standards across NIH
  - ◆ NIH Clinical Common Data Element Task Force



# DataScience@NIH

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- Re-usable – Linking systems of DROs
  - ◆ PubMed – publication & data citations
  - ◆ NIH data repositories - data
  - ◆ NIH administrative systems (info about grants, DMPs, PIs, etc.)
  - ◆ NIH Data Commons Cloud – Shared space for compliant DROs, tools, compute, etc.

# Pivot to the Future



# Pivot to the Future

## Strategic Engagement Across & Beyond NIH

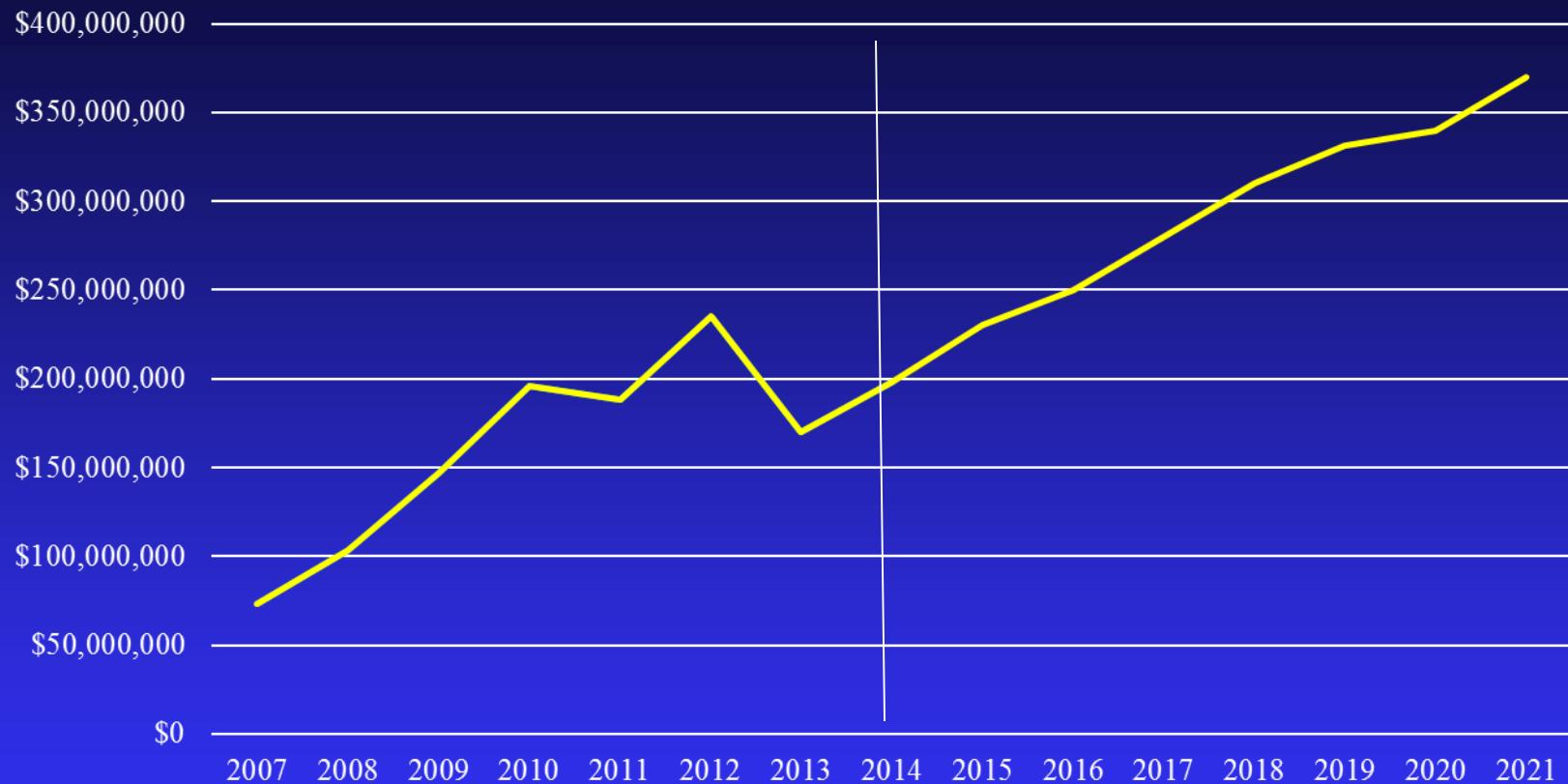
# Pivot to the Future

## Strategic Engagement Across & Beyond NIH

- Sustainability solutions – urgent to address

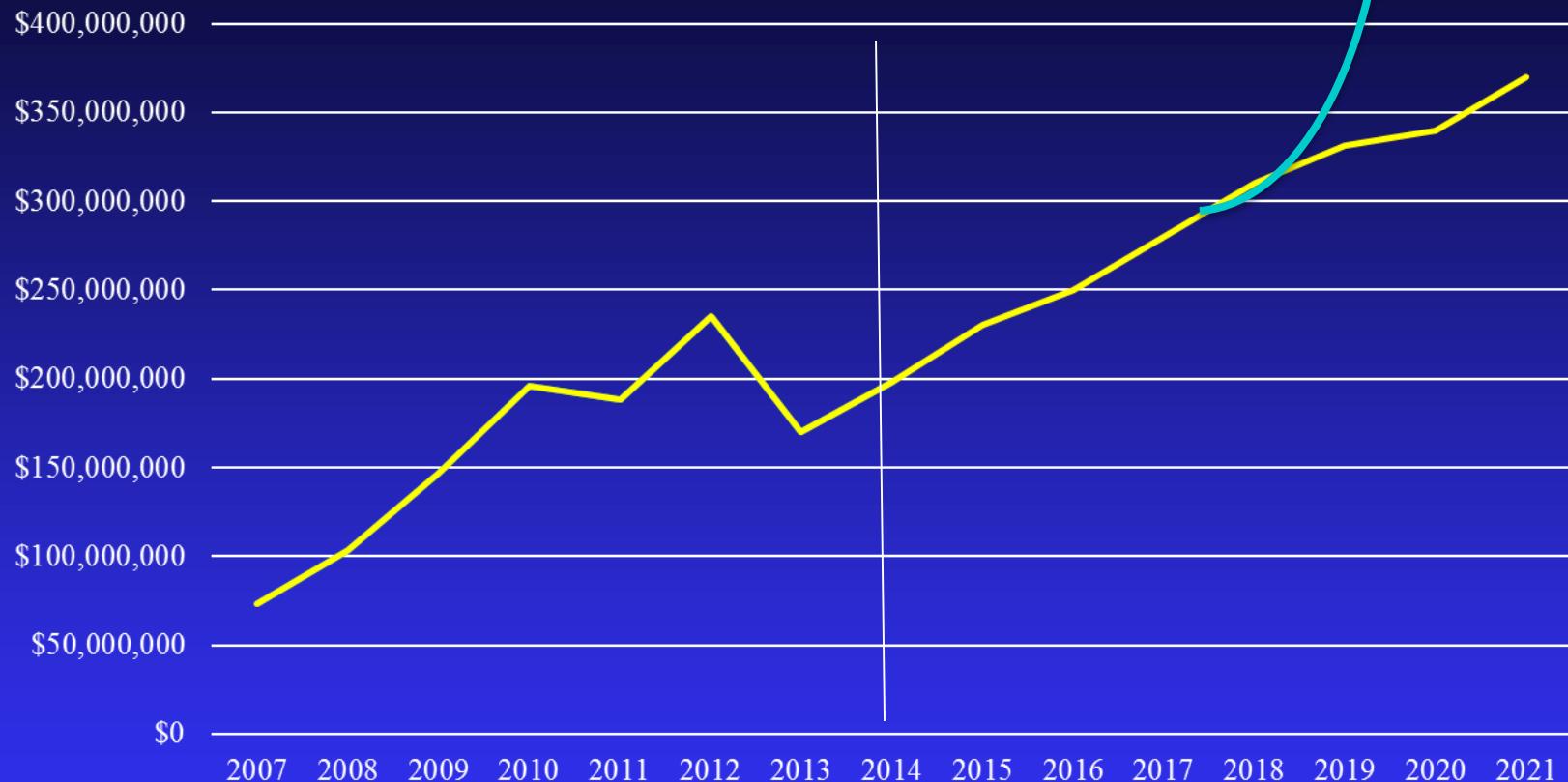
# Sustainability

## NIH Investment in Data Repositories



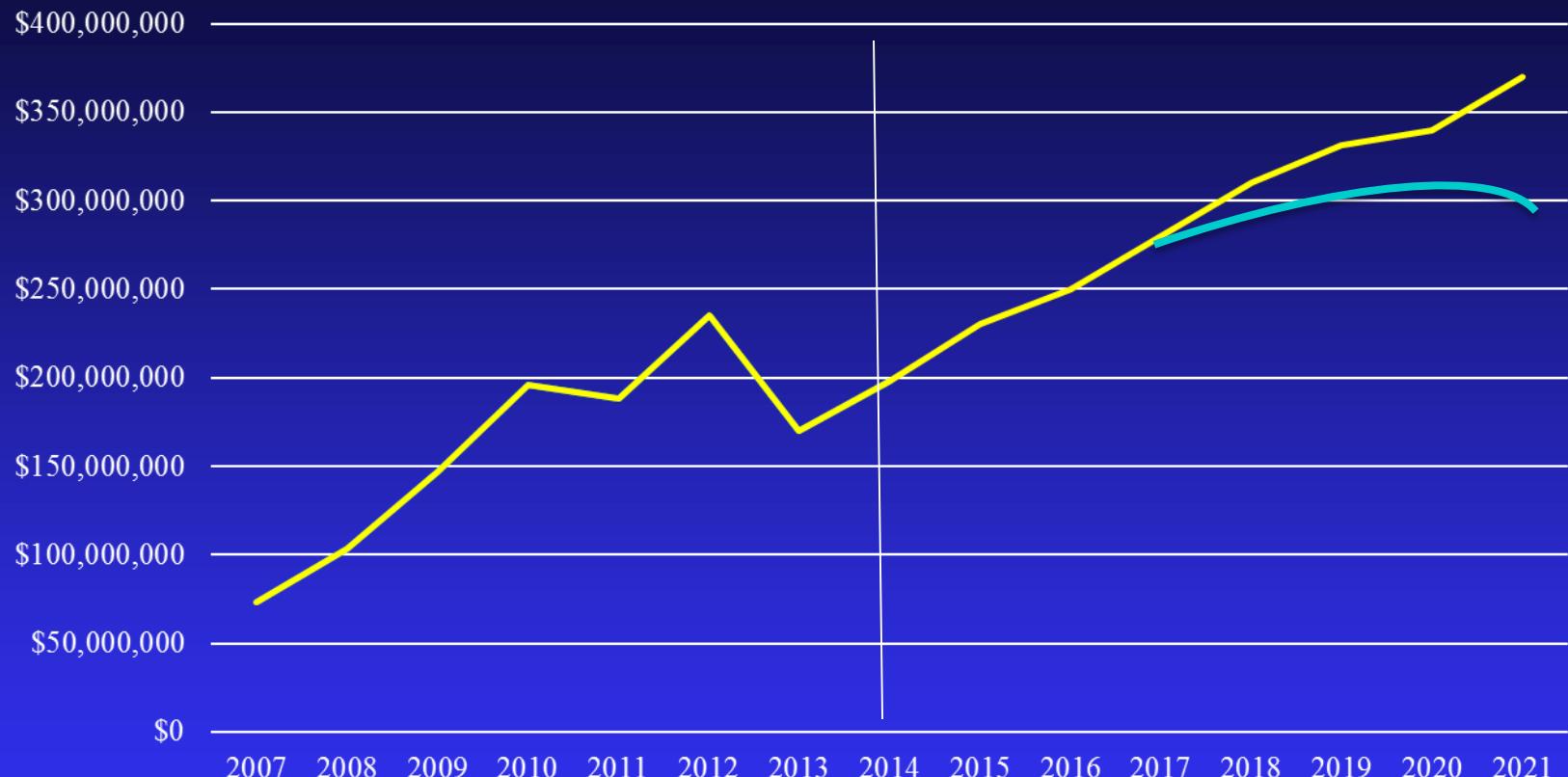
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***Strategic approach may bend the cost-curve***

# Pivot to the Future

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- Sustainability solutions

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## Strategic Engagement Across & Beyond NIH

### ■ Sustainability solutions

- ◆ Enterprise-wide approaches (balance w IC needs)
  - ◆ Solve common problems once
  - ◆ Lessons learned & best practices
  - ◆ Converge on common:
    - Data-related standards
    - Architectures
    - Acquisitions
    - Operational approaches

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      - Operational approaches
  - ◆ Evidence-based value assessment for investment in policy changes, infrastructure, data acquisition, preservation, etc.
    - ◆ Cost vs benefit analyses
    - ◆ Develop and use evidence base & models

# Pivot to the Future

## Strategic Engagement Across & Beyond NIH

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  - ◆ At-scale curation (metadata, provenance, etc.)
- Strategic incentive structure for data-centric & open paradigm
  - ◆ Will require incentives to change behavior of people & orgs
  - ◆ Strategically align incentives across ecosystem to maximize impact
  - ◆ Likely best done domain-by-domain