

# Evaluating the Impact of NASA's Strategic and Competed Planetary Missions

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(5) Marshall Space Flight Center; (6) study lead

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Beckman Center, Irvine, CA

# Topics

- Study Goal
- Approach
- Results
- Conclusions

# Study Goal

*Simply stated:*

*Evaluate the impact of competed and strategic planetary missions to inform discussion of the roles of these two types of missions in the context of a balanced program comprised of both.*

# Background: Key attributes of Large Strategic and Small Competed Missions

- **Strategic – Large – Missions**

1. Their goal is “reconnaissance” and/or the conduct of a broad suite of integrated objectives
2. They go to the hard-to-reach destinations and/or to challenging environments
3. They carry large suites of scientific instruments

- **Competed – Small – Missions**

1. They are focused a single objective or a small number of tightly related objectives
2. They go to the easier-to-reach destinations and/or to more benign environments
3. They carry fewer instruments focused on very specific scientific objectives

## ***Ground Rules***

- The approach had to be quantitative and applied uniformly across both classes of missions.
- It had to be based on publicly available and clearly identifiable information.
- The study should be conducted by a group of people with diverse viewpoints from across the spectrum of competed and strategic planetary missions.

## ***Approach***

- **Scientific impact:** utilize publications, citations and *h-index* assessment using the Web of Science (WOS)
- **Impact on number of scientists directly supported:** assess the total number of scientists directly supported by each named mission
- **Impact on number of mission instruments:** assess the number of science instruments

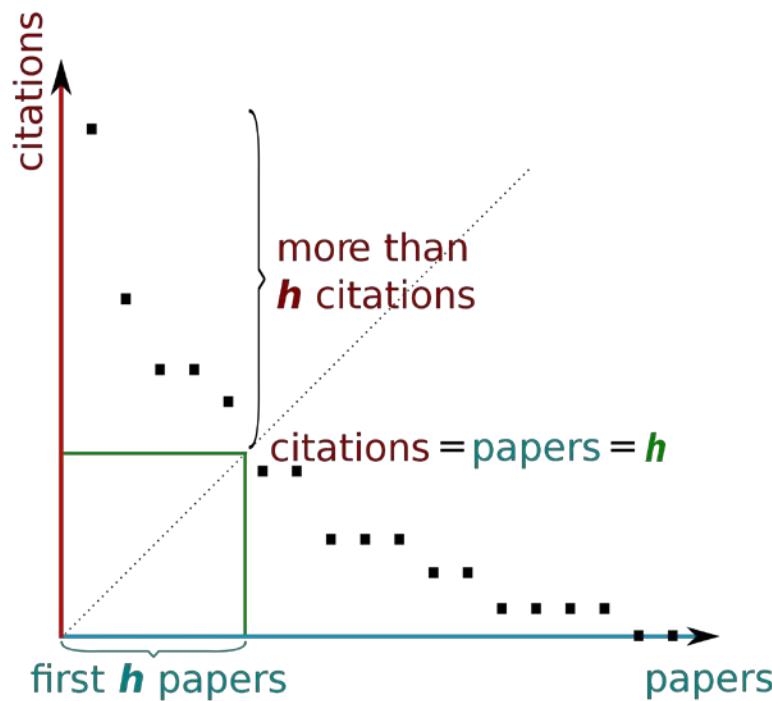
# Results: Scientific Impact

## ***The key elements of our approach***

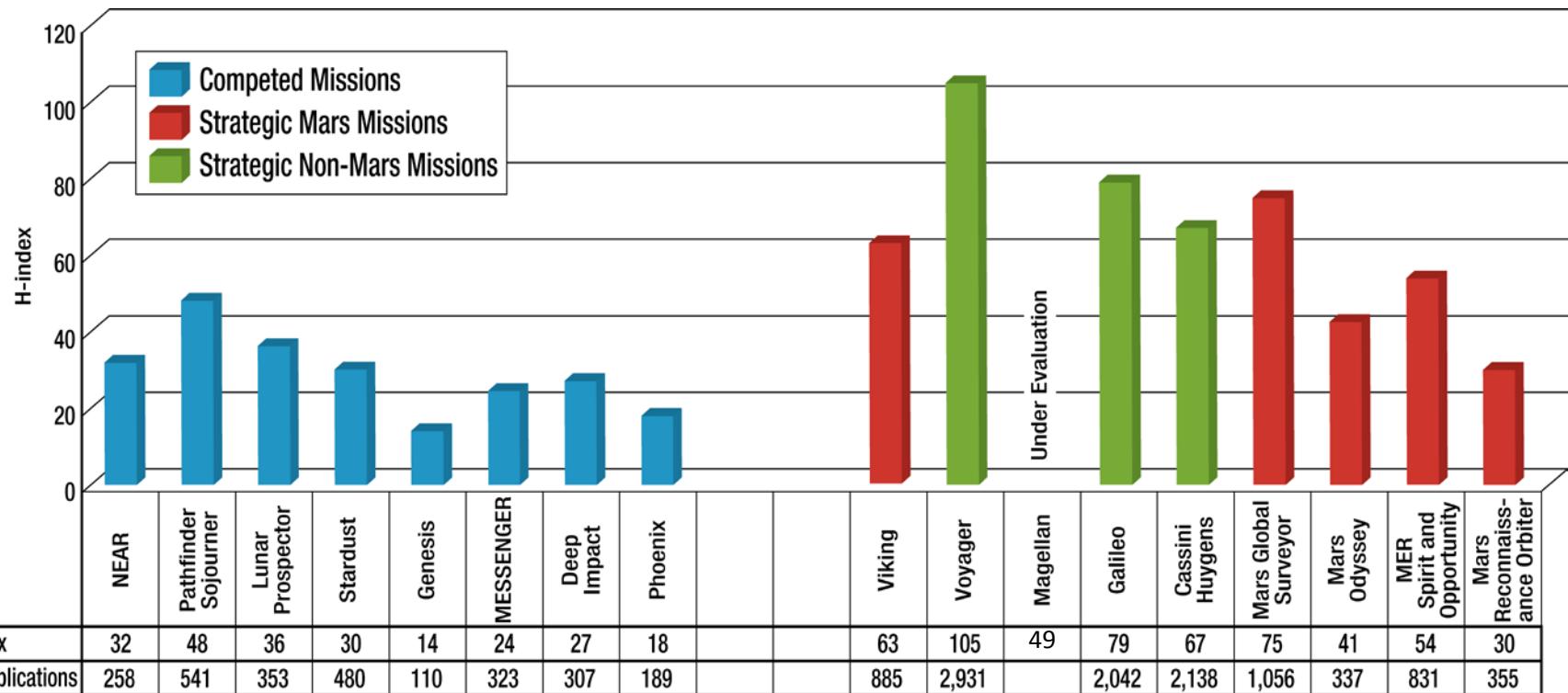
- Utilize publications, citations, and *h-index* as drawn from the Web of Science (WOS) on a mission-by-mission basis for an objective evaluation of scientific impact.
- Include all NASA planetary missions that had completed at least their prime mission phase.
- Apply uniformly: Blind to mission type.

# *h*-index Defined

- *h* index is defined as the number of papers cited at least *h* times each.
- It was created by UCSD physicist Jorge E. Hirsch to evaluate both the productivity and impact of a scientist or group of scientists (PNAS, 2005).

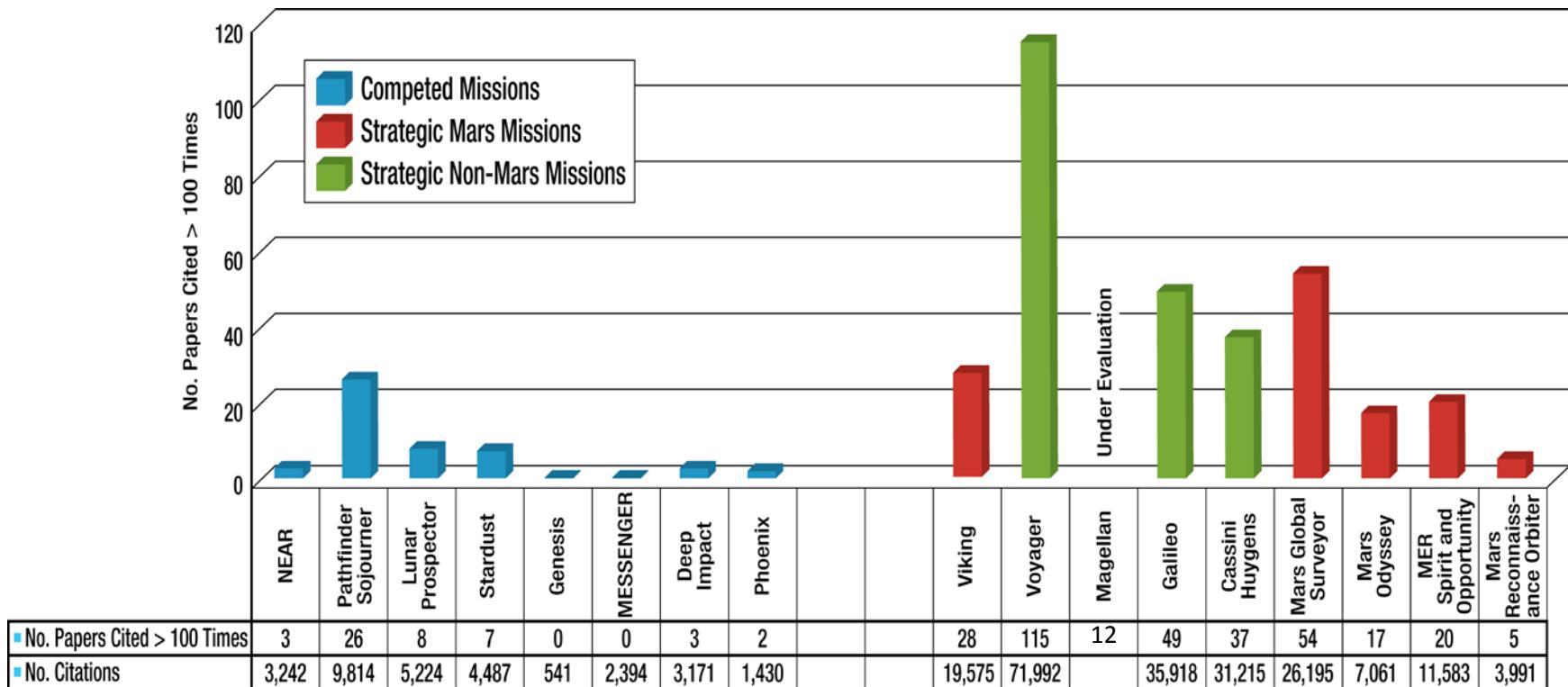


# WOS: *h*-index (c. 2012)



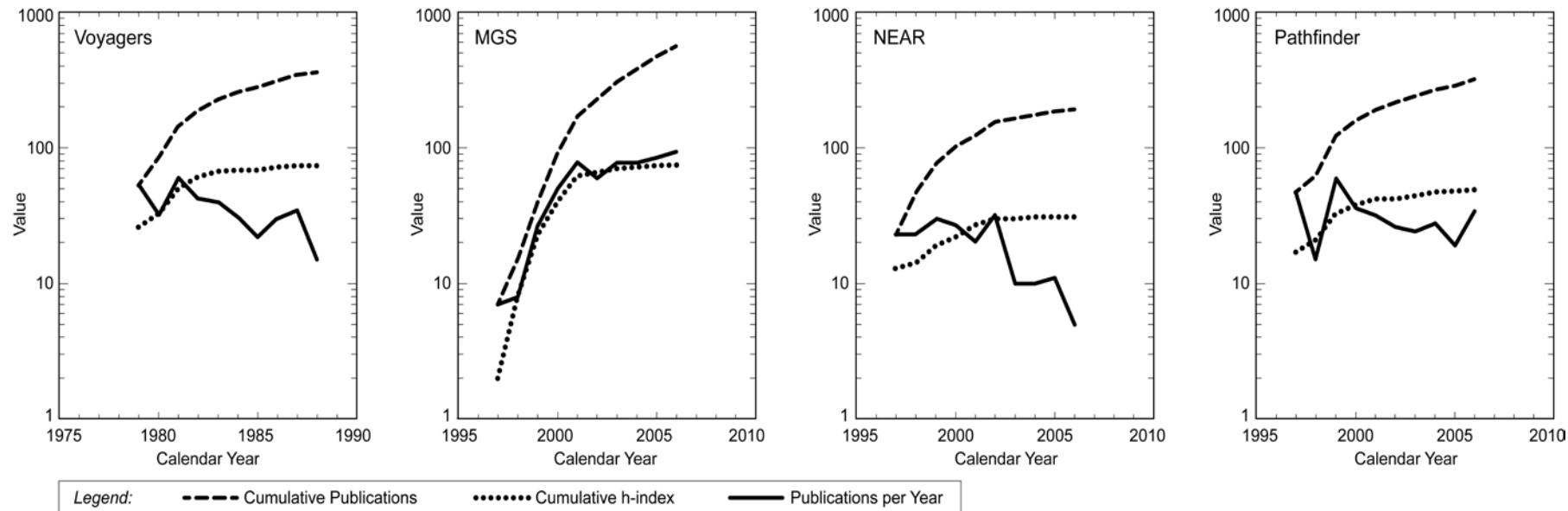
- Based on *h*-index, *strategic missions are more impactful, but competed missions have substantial scientific impact also.*

# WOS: Number of Papers Cited >100 (c. 2012)



- Papers cited >100 can be used as one of several *rough surrogates for “paradigm changing.”*
- We note that since citation numbers grow with time, up to a point, some of the more recent missions should be expected to show an increase in this parameter with time.

# 10-year Publication Statistics for Two Strategic and Two Competed Missions



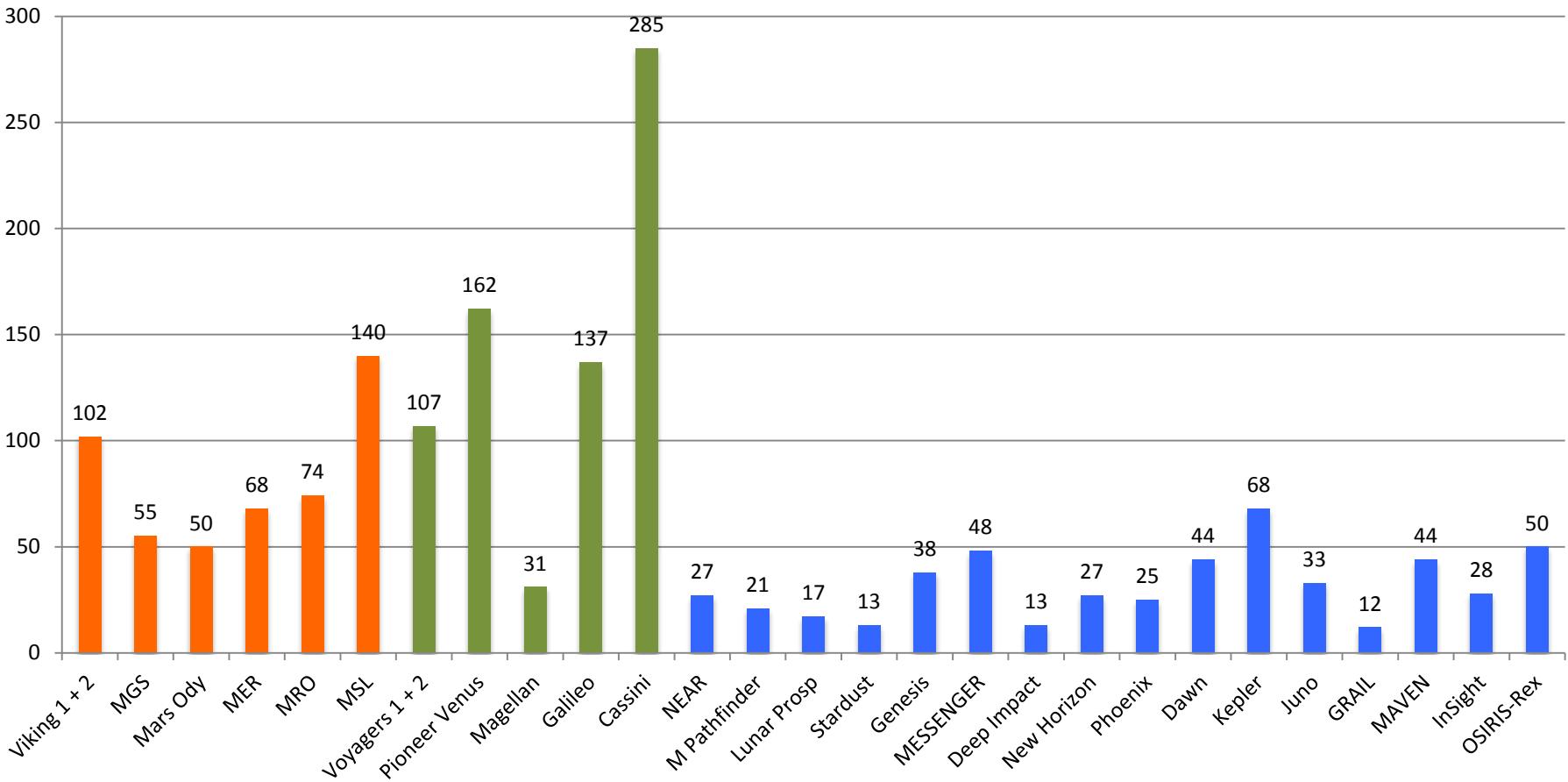
- The results show that rate of publication generally peaks within about five years of return of the initial mission data.
- *More importantly, the h-index comes close to its maximum value within about five to six years of initial mission data return.*

# Impact on Scientist Support and Payload Size

## ***Approach and data sources:***

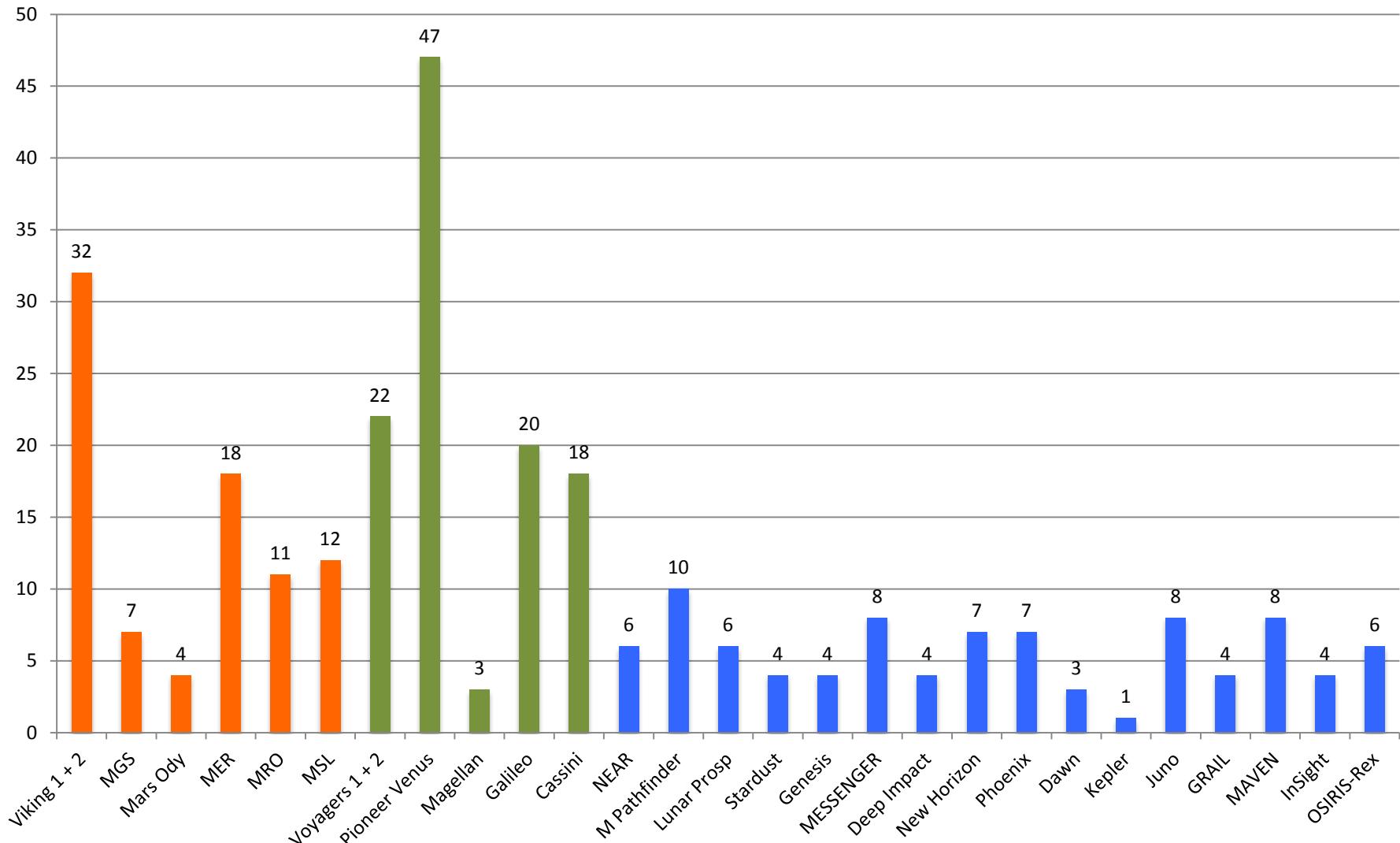
- Include all planetary missions since Viking
  - Past, currently in operations (c. 2012), and in development
- Include every scientist named in official project documents, including IDSSs.
  - “Collaborators” not included. These numbers are harder to find and verify. Note that data from four missions indicate collaborators roughly equal the number of named, directly supported scientists.
- Payload elements defined as those that produce data used in peer-reviewed scientific research.
  - Includes, for example, radio science.

# Total number of directly supported, named scientists including all US and international scientists



- Were collaborators to be included, the total number of scientists supported by each mission would roughly double.

# Number of mission instruments



# Conclusion 1

## *Scientific Impact*

- *The h-index and other publication statistics show clearly that both classes of NASA planetary missions have high scientific impact.*
- Loss of either class of mission would have major negative impacts on US planetary science:
  - Loss of strategic missions would end access to the most challenging destinations, and access to integrated, simultaneous, multi-instrument observations at key destinations.
  - Loss of competed missions would end the ability to respond quickly to new discoveries at the easier-to-reach but still high-value scientific destinations.

## Conclusion 2

### ***Scientific Community Impact***

- *Both classes of missions provide direct support to significant fractions of the science community.*
- Loss of either class of mission would create significant funding gaps for sizeable portions of the community and that would put added strain on a Research and Analysis (R&A) program that is already stretched thin.
  - Entire planetary science disciplines could easily be lost altogether.

## Conclusion 3

### *Engineering Community Impact*

- *Strategic and competed planetary missions collectively require unique engineering capabilities not available anywhere else in the domestic or international community.*
- Unique classes of instruments are required for planetary science.
  - While strategic missions have generally larger payloads, the more rapid cadence of competed missions allows for more frequent instrument opportunities.
  - Hence both classes of mission are essential to a successful US program.
- These and other unique and enabling engineering capabilities such as EDL and deep space navigation must be used or they will be lost.
  - The “use it or lose it” principle applies fully. These are capabilities that took decades to develop and that have no application anywhere else.

# Conclusion

- “*Vision and Voyages*” had it right:

*“NASA’s suite of planetary missions for...2013-2022 should consist of a balanced mix of Discovery [and] New Frontiers [competed] and flagship [strategic] missions [to enable] a steady stream of new discoveries and the ability to address larger challenges...”*

*\* Emphasis added*

# Back-up Materials

# Acknowledgements

- The authors acknowledge and appreciate the support provided by NASA and the authors' home institutions cited on the title slide.
- We also thank several colleagues who reviewed the work and provided valuable comments and suggestions.

# Backup 1

## Basic Publication Search Information

The “scientific impact” of sixteen planetary missions was examined in this study by identifying the number of peer-reviewed papers included in the ISI Web of Science database for each mission. Citations in the Web of Science were identified by searching for mission name and including the mission target for missions with common names. The instrument names were included in the searches for the Mars Reconnaissance Orbiter and Mars Exploration Rover missions because of changes in authors referencing missions. The citation report for each mission was reviewed and ‘false drops’ were eliminated manually down through at least twenty-five publications beyond the h-index. Eliminating false drops for publications with zero or very few citations was found not to change the h-index location. False drops are defined as either a totally different subject or just an incidental mention of the mission. Incidental mention includes mention just in the introduction, as the reason for a laboratory or modeling effort, or as background in the discussion of another mission’s results. After the citation reports for a mission were captured, the publications for each year were reviewed to get the Publications By Year numbers. Incidental mentions of mission names were filtered out manually. All the searches were done within the period June 13 through August 22, 2012.

# Backup 2 – Data sources for scientists and instrument counts

## Competed

**NEAR**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1996-008A>  
[http://www.nasa.gov/home/hqnews/presskit/1996/NEAR\\_Press\\_Kit/NEARpk.txt](http://www.nasa.gov/home/hqnews/presskit/1996/NEAR_Press_Kit/NEARpk.txt)

**Mars Pathfinder and Microrover**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1996-068A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=MESURPR>

**Lunar Prospector**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1998-001A>  
<http://lunar.arc.nasa.gov/resources/LPBckgrn.pdf>

**Stardust and Sample Return Capsule**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1999-003D>  
[http://www.jpl.nasa.gov/news/press\\_kits/stardustflyby.pdf](http://www.jpl.nasa.gov/news/press_kits/stardustflyby.pdf)

**Genesis and Sample Return Capsule**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2001-034A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2001-034D>  
<http://genesismission.jpl.nasa.gov/gm2/team/scientecomm.htm>

**Messenger**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2004-030A>  
[http://www.nasa.gov/pdf/525164main\\_MercuryMOI\\_PK.pdf](http://www.nasa.gov/pdf/525164main_MercuryMOI_PK.pdf)

**Deep Impact and Impactor**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2005-001D>  
[http://www.jpl.nasa.gov/news/press\\_kits/deep-impact-launch.pdf](http://www.jpl.nasa.gov/news/press_kits/deep-impact-launch.pdf)

**New Horizon Pluto**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=PLUTOKE>  
[http://www.nasa.gov/pdf/139889main\\_PressKit12\\_05.pdf](http://www.nasa.gov/pdf/139889main_PressKit12_05.pdf)

**Phoenix**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2007-034A>  
<http://phoenix.lpl.arizona.edu/team01.php>

**Dawn**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2007-043A>  
[http://www.nasa.gov/pdf/189670main\\_dawn-launch.pdf](http://www.nasa.gov/pdf/189670main_dawn-launch.pdf)  
<http://dawn.jpl.nasa.gov/team/>

**Juno**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2011-040A>  
[http://www.jpl.nasa.gov/news/press\\_kits/JunoLaunch.pdf](http://www.jpl.nasa.gov/news/press_kits/JunoLaunch.pdf)

**Grail (Two Spacecraft)**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2011-046A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2011-046B>  
[http://www.jpl.nasa.gov/news/press\\_kits/grailLaunch.pdf](http://www.jpl.nasa.gov/news/press_kits/grailLaunch.pdf)

**MAVEN**  
Mars Atmosphere and Volatile Evolution (MAVEN), NASA WBS 293945, PPBE  
<http://lasp.colorado.edu/home/maven/about/teampartners/>

**InSight**  
InSight, A mission into the early evolution of terrestrial planets., March 19, 2012  
In response to AO NNN10ZDA0070

**OSIRIS\_REx**  
<http://osiris-rex.lpl.arizona.edu/?q=spacecraftpayload/instruments>  
<http://osiris-rex.lpl.arizona.edu/?q=team>

## Strategic

**Viking (Two Orbiters and Two Landers)**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1975-075A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1975-075C>

**Voyager 1 & 2**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1977-084A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1977-076A>

**Magellan**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1989-033B>

**Galileo and Probe**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1989-084B>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1989-084E>

**Cassini and Huygens Probe**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1997-061A>  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1997-061C>  
<http://saturn.jpl.nasa.gov/mission/team/>  
<http://www.csa.com/discoveryguides/cassini/abstracts-f2.php#c07>

**Mars Global Surveyor**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=1996-062A>  
"Mars Global Surveyor Mars Orbiter Camera", M. Malin and K. Edgett  
<http://tes.asu.edu/testteam/index.html>  
<http://tharsis.gsfc.nasa.gov/science/team.html>  
<http://niva.standfors.edu/projects/mgs/mgsmsgs-rst.html>  
[http://mgs-mager.gsfc.nasa.gov/mgs\\_team.html](http://mgs-mager.gsfc.nasa.gov/mgs_team.html)

**Mars Odyssey**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2001-014A>  
<http://grs.lpl.arizona.edu/content/about/teammembers>  
<http://www.lpi.usra.edu/meetings/lpsc2003/pdf/1022.pdf>  
<http://thermis.edu/teammembers>  
<http://grs.lpl.arizona.edu/content/about/teammembers>  
<http://www.geodyn.mit.edu/mazarico/odysseyexo.jgr07.pdf>  
Estimate for the Mars Odyssey science teams for MARIE and Radio Science

**Mars Exploration Rover (Two Rovers)**  
[http://athena.cornell.edu/the\\_mission/scientists.html](http://athena.cornell.edu/the_mission/scientists.html)  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2003-032A>  
MER Mission Cost and Workforce Data, August 14, 2008, from the JPL Financial System  
"Mars Exploration Rover Engineering Cameras", J. N. Maki and others, JPL, American Geophysical Union, 0148-0227, 2003.  
Three separate MER IDS scientists listed biographies on various web sites

**Mars Reconnaissance Orbiter**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2005-029A>  
<http://marsweb.nas.nasa.gov/HIRISE/team.html#picture>  
<http://crism.jhuapl.edu/team/teamSub.php>  
<http://www.msss.com/science/mro-marcia-ctx-science-team.php>  
[http://starbrite.jpl.nasa.gov/pds/viewInstrumentProfile.jsp?INSTRUMENT\\_ID=mcs&INSTRUMENT\\_HOST\\_ID=MRO](http://starbrite.jpl.nasa.gov/pds/viewInstrumentProfile.jsp?INSTRUMENT_ID=mcs&INSTRUMENT_HOST_ID=MRO)  
Seven separate MRO IDS scientists listed biographies on various web sites

**Mars Science Laboratory**  
<http://nssdc.gsfc.nasa.gov/nmc/spacecraftDisplay.do?id=2011-070A>  
"MSL Instrument Contact List", JPL, data was from the MSL electronic library, March 2011

# Backup 3 – Data sources for scientists and instrument counts

## Competed

### NEAR

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1996-008A>  
[http://www.nasa.gov/home/hqnews/presskit/1996/NEAR\\_Press\\_Kit/NEARpk.txt](http://www.nasa.gov/home/hqnews/presskit/1996/NEAR_Press_Kit/NEARpk.txt)

### Mars Pathfinder and Microrover

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1996-068A>  
<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=MESURPR>

### Lunar Prospector

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1998-001A>  
<http://lunar.arc.nasa.gov/resources/LPBckgrn.pdf>

### Stardust and Sample Return Capsule

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1999-003D>  
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<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2001-034D>  
<http://genesismission.jpl.nasa.gov/gm2/team/scientceteam.htm>

### Messenger

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2004-030A>  
[http://www.nasa.gov/pdf/525164main\\_MercuryMOI\\_PK.pdf](http://www.nasa.gov/pdf/525164main_MercuryMOI_PK.pdf)

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[http://www.jpl.nasa.gov/news/press\\_kits/deep-impact-launch.pdf](http://www.jpl.nasa.gov/news/press_kits/deep-impact-launch.pdf)

### New Horizon Pluto

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=PLUTOKE>  
[http://www.nasa.gov/pdf/139889main\\_PressKit12\\_05.pdf](http://www.nasa.gov/pdf/139889main_PressKit12_05.pdf)

### Phoenix

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2007-034A>  
<http://phoenix.lpl.arizona.edu/team01.php>

### Dawn

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2007-043A>  
[http://www.nasa.gov/pdf/189670main\\_dawn-launch.pdf](http://www.nasa.gov/pdf/189670main_dawn-launch.pdf)  
<http://dawn.jpl.nasa.gov/team/>

### Juno

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2011-040A>  
[http://www.jpl.nasa.gov/news/press\\_kits/JunoLaunch.pdf](http://www.jpl.nasa.gov/news/press_kits/JunoLaunch.pdf)

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<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2011-046A>  
<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2011-046B>  
[http://www.jpl.nasa.gov/news/press\\_kits/grailLaunch.pdf](http://www.jpl.nasa.gov/news/press_kits/grailLaunch.pdf)

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<http://lasp.colorado.edu/home/maven/about/teampartners/>

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InSight, A mission into the early evolution of terrestrial planets., March 19, 2012 In response to AO NNH10ZDA007O

### OSIRIS\_REx

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<http://osiris-rex.lpl.arizona.edu/?q=team>

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<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1975-075C>

### Voyager 1 & 2

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1977-084A>  
<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1977-076A>

### Magellan

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1989-033B>

### Galileo and Probe

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<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1989-084E>

### Cassini and Huygens Probe

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1997-061A>  
<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1997-061C>  
<http://saturn.jpl.nasa.gov/mission/team/>  
<http://www.csa.com/discoveryguides/cassini/abstracts-f2.php#c07>

### Mars Global Surveyor

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=1996-062A>  
"Mars Global Surveyor Mars Orbiter Camera," M. Malin and K. Edgett  
<http://tes.asu.edu/testteam/index.html>  
<http://tharsis.gsfc.nasa.gov/science.team.html>  
<http://niva.standfors.edu/projects/mgs/mgsmsgs-rst.html>  
[http://mgs-mager.gsfc.nasa.gov/mgs\\_team.html](http://mgs-mager.gsfc.nasa.gov/mgs_team.html)

### Mars Odyssey

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2001-014A>  
<http://grs.lpl.arizona.edu/content/about/teammembers>  
<http://www.lpi.usra.edu/meetings/lpsc2003/pdf/1022.pdf>

### http://themis.edu/teammembers

<http://grs.lpl.arizona.edu/content/about/teammembers>  
<http://www.geodyn.mit.edu/mazarico.odysseyexo.jgr07.pdf>

Estimate for the Mars Odyssey science teams for MARIE and Radio Science

### Mars Exploration Rover (Two Rovers)

[http://athena.cornell.edu/the\\_mission/scientists.html](http://athena.cornell.edu/the_mission/scientists.html)  
<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2003-032A>

MER Mission Cost and Workforce Data, August 14, 2008, from the JPL Financial System

"Mars Exploration Rover Engineering Cameras", J. N. Maki and others, JPL, American Geophysical Union, 0148-0227, 2003.

Three separate MER IDS scientists listed biographies on various web sites

### Mars Reconnaissance Orbiter

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2005-029A>  
<http://marsoweb.nas.nasa.gov/HIRISE/team.html#picture>  
<http://crism.jhuapl.edu/team/teamSub.php>  
<http://www.msss.com/science/mro-marcia-ctx-science-team.php>  
[http://starbrite.jpl.nasa.gov/pds/viewInstrumentProfile.jsp?INSTRUMENT\\_ID=mcs&INSTRUMENT\\_HOST\\_ID=MRO](http://starbrite.jpl.nasa.gov/pds/viewInstrumentProfile.jsp?INSTRUMENT_ID=mcs&INSTRUMENT_HOST_ID=MRO)

Seven separate MRO IDS scientists listed biographies on various web sites

### Mars Science Laboratory

<http://nssdc.gsfc.nasa.gov/nmc/.spacecraftDisplay.do?id=2011-070A>  
"MSL Science Team Email List", from the MSL electronic library, February 12, 2012